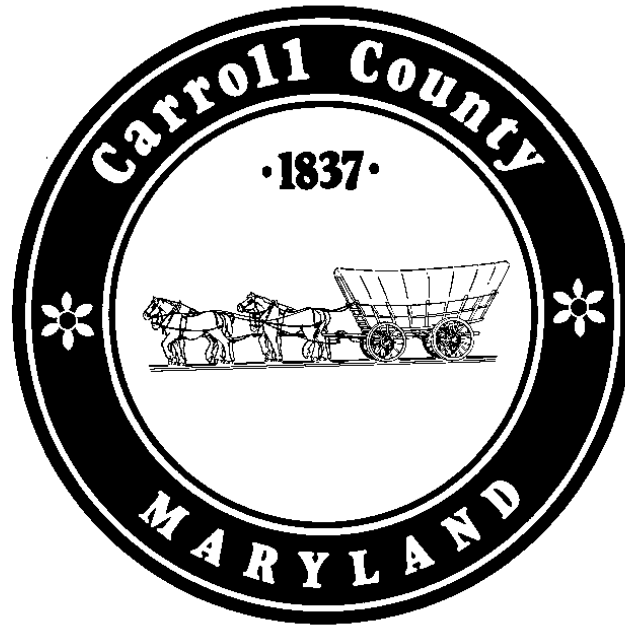


Carroll County Maryland

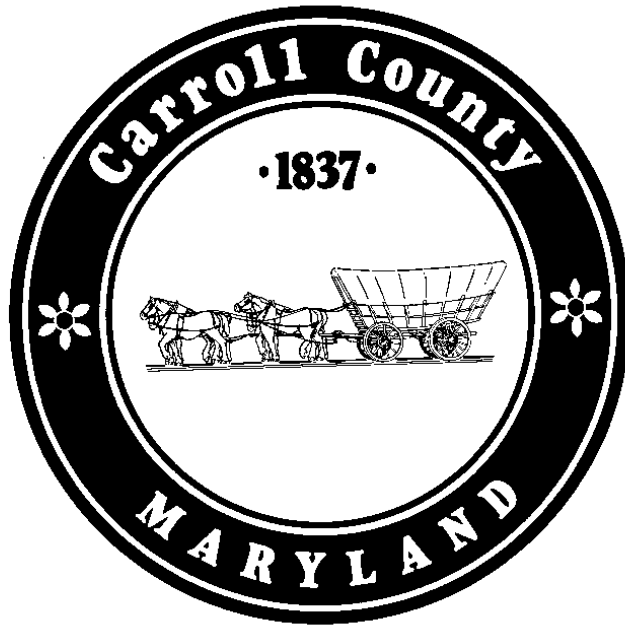


Recommended Budget Summary

Operating Budget Fiscal Year 2022
Operating Plan Fiscal Years 2022-2027
And
Capital Budget Fiscal Years 2022-2027

Available online at:

<https://www.carrollcountymd.gov/government/directory/management-budget/bureau-of-budget/budget-documents/>



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Special thanks to the staff in Production and Distribution

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Board of County Commissioners



*Stephen A. Wantz
District 1*



*C. Richard Weaver
Vice President
District 2*



*Dennis E. Frazier
District 3*



*C. Eric Bouchat
District 4*



*Edward C. Rothstein
(COL Ret.),
President
District 5*

Appointed Officials

*Roberta Windham
County Administrator*

*Robert M. Burk
Comptroller*

*Timothy C. Burke
County Attorney*

*Scott R. Campbell
Director of Public Safety*

*Jeffrey D. Castonguay
Director of Public Works*

*Jeff R. Degitz
Director of Recreation and Parks*

*Thomas S. Devilbiss
Director of Land and Resource Management*

*Lynda D. Eisenberg
Director of Comprehensive Planning*

*Kimberly L. Frock
Director of Human Resources*

*John T. Lyburn
Director of Economic Development*

*Robert H. McCoy, Jr.
Director of Fire/EMS*

*Mark E. Ripper
Director of Technology Services*

*Celene E. Steckel
Director of Citizen Services*

*Ted Zaleski, III
Director of Management and Budget*

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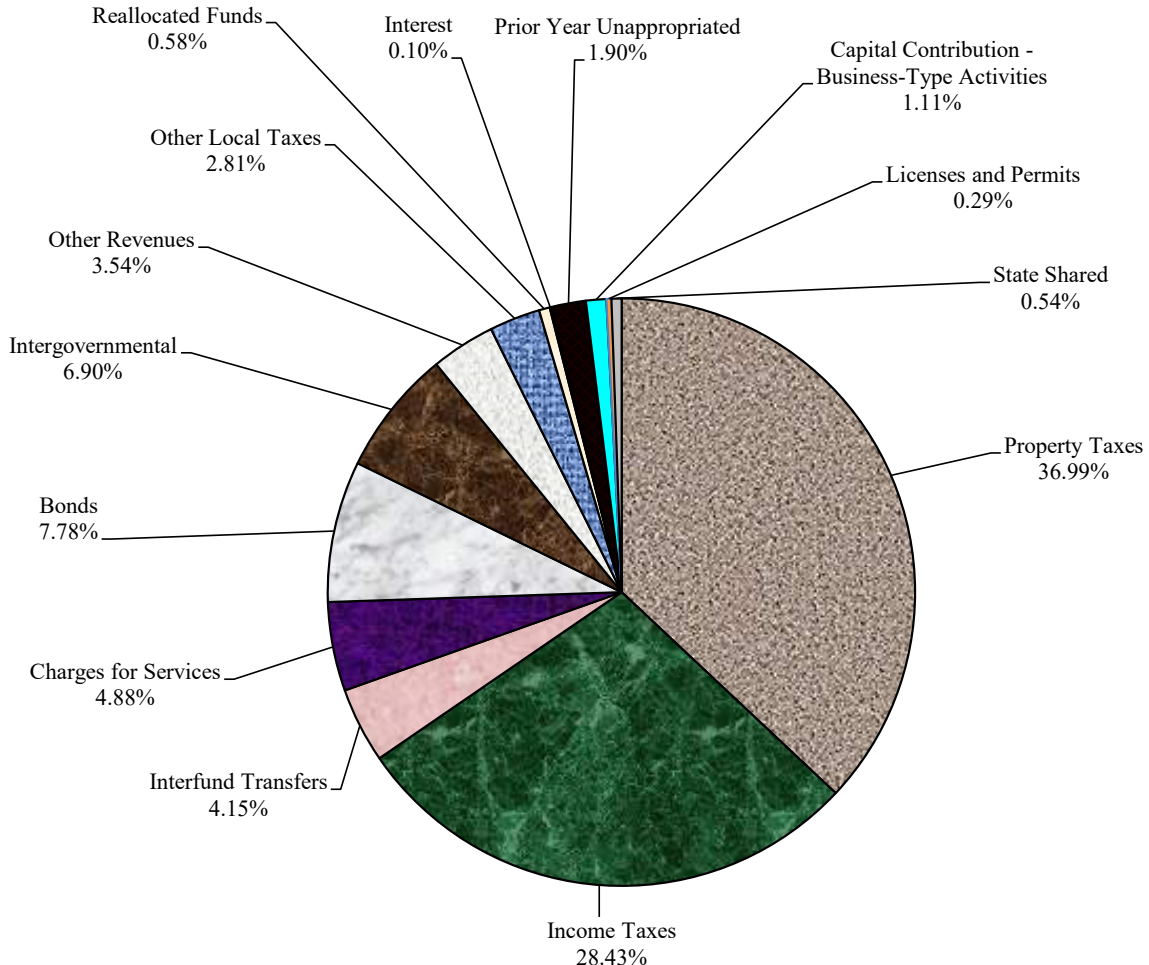
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Total Budget Summary

All Funds Sources - By Category

Fiscal Year 2022 Budget

\$622,896,797

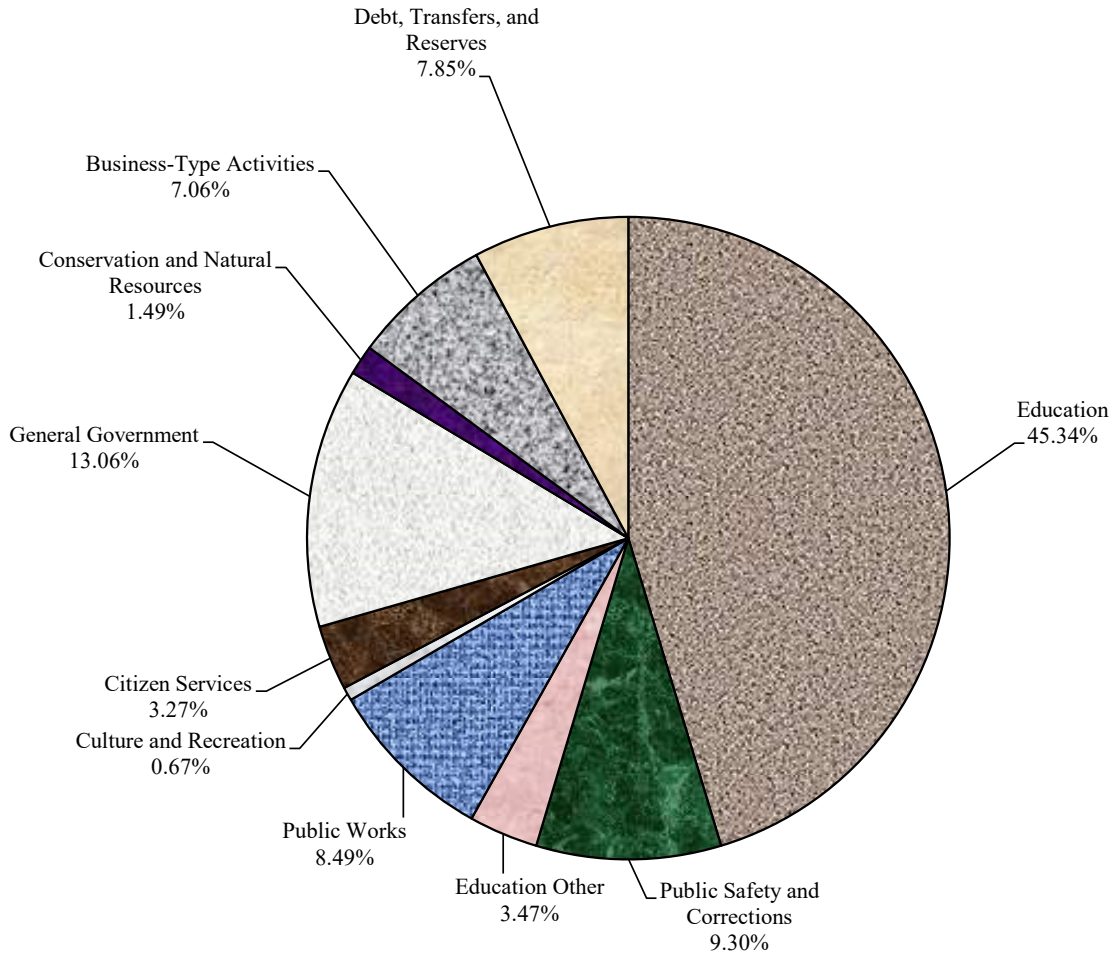


Category	FY 20 Actuals	FY 21 Budget	Change from FY 20	FY 22 Budget	Change from FY 21
Property Taxes	\$218,894,050	\$225,175,733	2.9%	\$230,421,270	2.3%
Income Taxes	172,211,973	166,994,009	-3.0%	177,118,700	6.1%
Interfund Transfers	47,020,910	19,973,215	-57.5%	25,872,957	29.5%
Charges for Services	24,422,759	29,565,010	21.1%	30,374,460	2.7%
Bonds	0	43,525,891	100.0%	48,448,990	11.3%
Intergovernmental	24,354,074	28,501,666	17.0%	42,959,605	50.7%
Other Revenues	21,209,778	20,703,738	-2.4%	22,040,448	6.5%
Other Local Taxes	23,605,885	17,385,000	-26.4%	17,480,000	0.5%
Reallocated Funds	4,654,150	2,421,464	-48.0%	3,606,743	48.9%
Interest	9,184,518	872,210	-90.5%	648,390	-25.7%
Prior Year Unappropriated	11,198,439	4,211,947	-62.4%	11,808,854	180.4%
Capital Contribution - Business-Type Activities	6,693,643	4,796,000	-28.3%	6,907,680	44.0%
Licenses and Permits	5,055,365	1,986,650	-60.7%	1,823,700	-8.2%
State Shared	912,146	5,156,700	465.3%	3,385,000	-34.4%
Total	\$569,417,691	\$571,269,234	0.3%	\$622,896,797	9.0%

All Funds Uses - By Category

Fiscal Year 2022 Budget

\$618,546,521

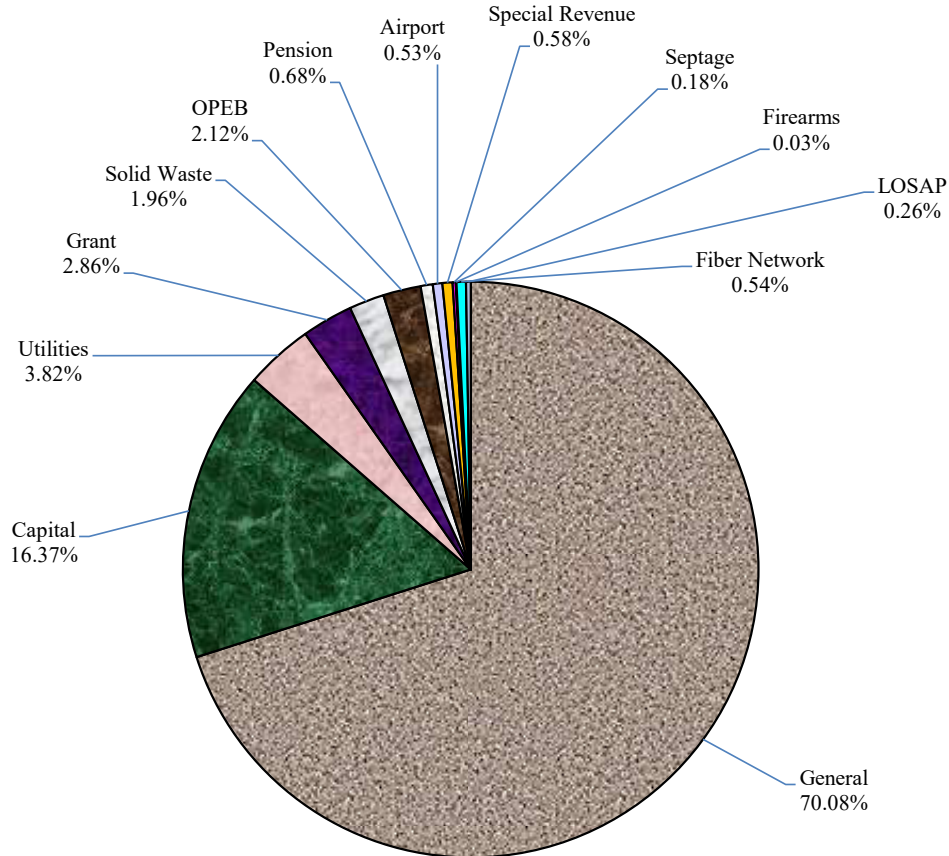


<u>Category</u>	FY 20 Actual	FY 21 Budget	Change from FY 20	FY 22 Budget	Change from FY 21
Education	\$225,084,567	\$257,218,592	14.3%	\$280,428,366	9.0%
Public Safety and Corrections	66,228,123	53,520,280	-19.2%	57,505,590	7.4%
Education Other	28,233,678	21,110,380	-25.2%	21,476,950	1.7%
Public Works	40,752,113	48,699,240	19.5%	52,536,460	7.9%
Culture and Recreation	6,666,257	5,030,270	-24.5%	4,151,310	-17.5%
Citizen Services	20,911,337	19,599,680	-6.3%	20,249,252	3.3%
General Government	47,095,017	79,625,334	69.1%	80,792,017	1.5%
Conservation and Natural Resources	15,341,433	9,188,750	-40.1%	9,221,290	0.4%
Business-Type Activities	26,439,185	34,260,020	29.6%	43,652,846	27.4%
Debt, Transfers, and Reserves	40,570,849	43,016,688	6.0%	48,532,440	12.8%
Total	\$517,322,559	\$571,269,235	10.4%	\$618,546,521	8.3%

All Funds Uses - By Fund

Fiscal Year 2022 Budget

\$618,546,521



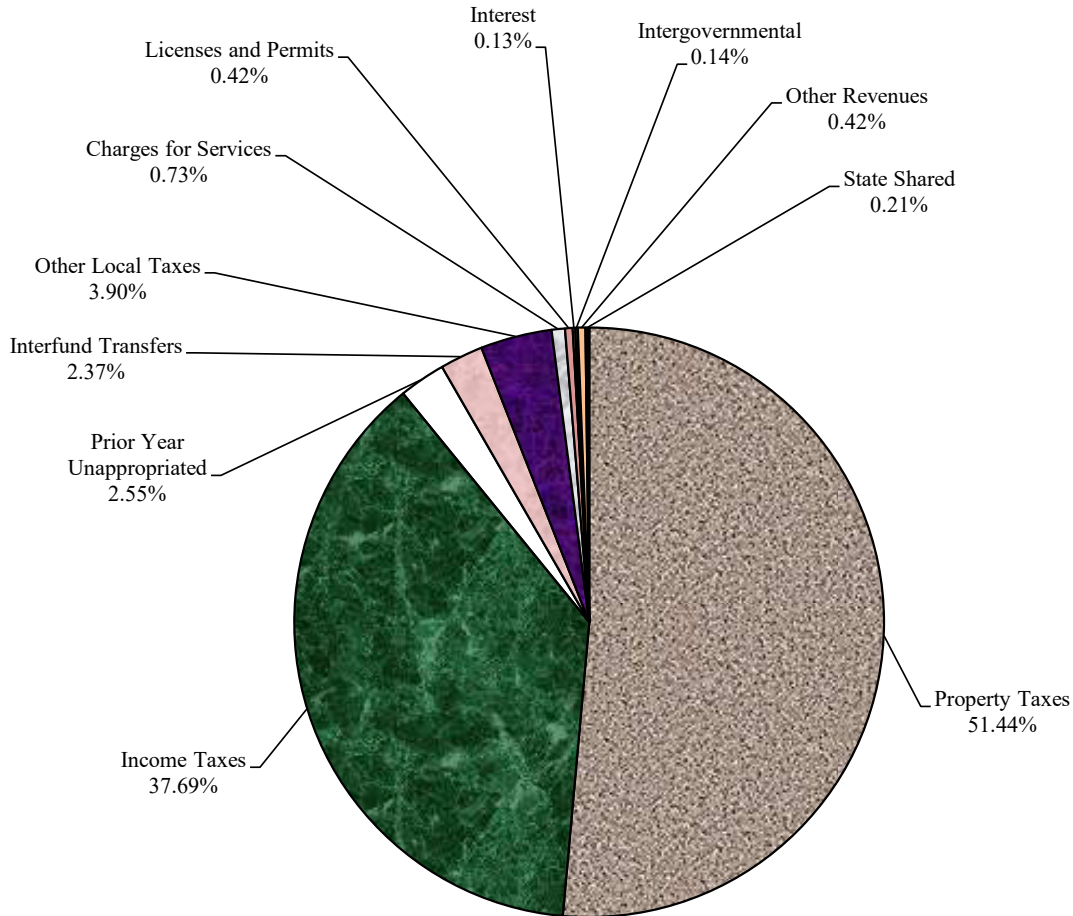
<u>Fund</u>	FY 20 Actual	FY 21 Budget	Change from FY 20	FY 22 Budget	Change from FY 21
General	\$405,289,255	\$417,140,000	2.9%	\$433,485,220	3.9%
Capital	52,169,777	81,102,035	55.5%	101,257,276	24.9%
Utilities	14,496,857	21,626,710	49.2%	23,602,956	9.1%
Grant	19,785,251	17,654,760	-10.8%	17,708,599	0.3%
Solid Waste	9,260,302	9,575,810	3.4%	12,133,740	26.7%
OPEB	6,863,878	13,216,510	92.6%	13,110,420	-0.8%
Pension	3,106,305	4,313,550	38.9%	4,178,670	-3.1%
Airport	951,760	1,228,650	29.1%	3,291,840	167.9%
Special Revenue	2,724,773	3,184,360	16.9%	3,568,490	12.1%
Septage	1,152,877	1,090,400	-5.4%	1,137,500	4.3%
Firearms	137,399	314,140	128.6%	174,230	-44.5%
Fiber Network	439,990	424,310	-3.6%	3,312,580	680.7%
LOSAP	944,135	398,000	-57.8%	1,585,000	298.2%
Total	\$517,322,559	\$571,269,235	10.4%	\$618,546,521	8.3%

General Fund Summary

General Fund Sources - By Category

Fiscal Year 2022 Budget

\$437,835,490

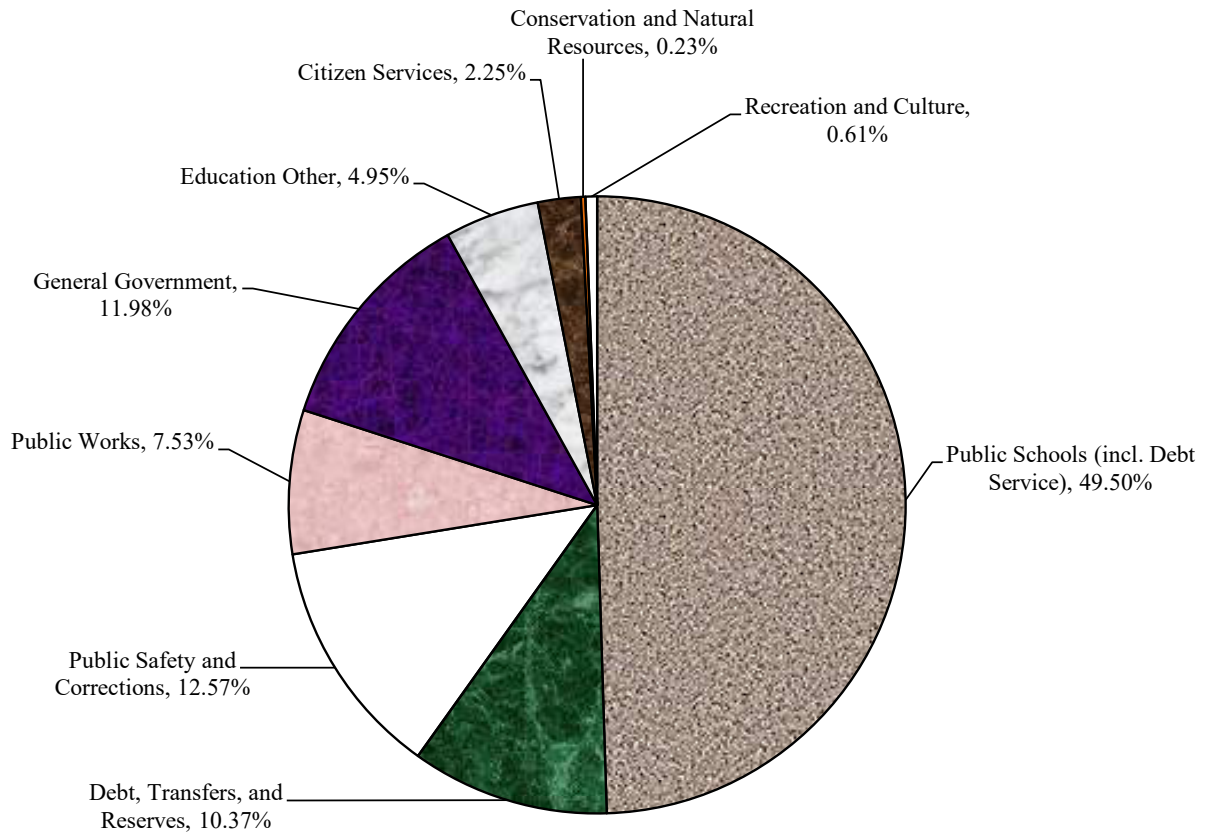


<u>Category</u>	FY 20 Actuals	FY 21 Budget	Change from FY 20	FY 22 Budget	Change from FY 21
Property Taxes	\$213,532,690	\$220,266,083	3.2%	\$225,233,750	2.3%
Income Taxes	156,556,339	154,622,849	-1.2%	165,000,000	6.7%
Prior Year Unappropriated	9,281,447	3,978,208	-57.1%	11,178,000	181.0%
Interfund Transfers	10,538,255	10,873,160	3.2%	10,371,110	-4.6%
Other Local Taxes	18,521,290	16,765,000	-9.5%	17,090,000	1.9%
Charges for Services	3,280,298	4,407,842	34.4%	3,209,290	-27.2%
Licenses and Permits	1,641,925	1,986,645	21.0%	1,823,700	-8.2%
Interest	3,022,461	577,700	-80.9%	575,090	-0.5%
Intergovernmental	1,080,221	803,362	-25.6%	598,600	-25.5%
Other Revenues	7,399,135	1,989,151	-73.1%	1,855,950	-6.7%
State Shared	912,146	870,000	-4.6%	900,000	3.4%
Total	\$425,766,207	\$417,140,000	-2.0%	\$437,835,490	5.0%

General Fund Uses - By Category

Fiscal Year 2022 Budget

\$433,485,220



<u>Category</u>	FY 20 Actuals	FY 21 Budget	Change from FY 20	FY 22 Budget	Change from FY 21
Public Schools (incl. Debt Service)	\$207,933,891	\$208,611,732	0.3%	\$214,581,560	2.9%
Debt, Transfers, and Reserves	37,846,076	39,832,328	5.2%	44,963,950	12.9%
Public Safety and Corrections	62,520,959	50,300,840	-19.5%	54,504,110	8.4%
Public Works	29,112,441	33,051,240	13.5%	32,632,610	-1.3%
General Government	25,414,606	51,109,840	101.1%	51,929,940	1.6%
Education Other	28,233,678	21,110,380	-25.2%	21,476,950	1.7%
Citizen Services	10,003,225	9,461,420	-5.4%	9,749,070	3.0%
Conservation and Natural Resources	1,173,181	1,030,750	-12.1%	1,014,270	-1.6%
Recreation and Culture	3,051,198	2,631,470	-13.8%	2,632,760	0.0%
Total	\$405,289,255	\$417,140,000	2.9%	\$433,485,220	3.9%

General Fund Revenues

General Fund Revenue Analysis

Carroll County's General Fund receives revenues from over 120 sources including taxes, permit fees, State aid, user fees, and investment income. Approximately 90% of revenue comes from Total Property and Income Taxes.

Revenue In Millions	FY 21 Budget	Percent of Total	FY 21 Revised Forecast	Percent of Total	FY 22 Budget	Percent of Total	Cumulative Percent of Total
Real Property	\$204.0	48.9%	\$204.0	46.7%	\$209.7	47.9%	47.9%
Railroad and Public Utilities	8.0	1.9%	8.0	1.8%	8.0	1.8%	49.7%
Total Business	8.2	2.0%	8.2	1.9%	7.5	1.7%	51.4%
Total Property	220.3	52.8%	220.3	50.4%	225.2	51.4%	51.4%
Income Tax	154.6	37.1%	170.2	39.0%	165.0	37.7%	89.1%
Recordation Tax	13.0	3.1%	19.0	4.3%	13.5	3.1%	92.2%
Investment Income	0.2	0.0%	0.4	0.1%	0.2	0.0%	92.3%
Cable Franchise Fee	1.7	0.4%	1.7	0.4%	1.7	0.4%	92.6%
911 Service Fee	1.8	0.4%	1.8	0.4%	1.8	0.4%	93.0%
Building Permits	0.8	0.2%	0.8	0.2%	0.8	0.2%	93.2%
Total Major Revenues	392.3	94.0%	414.1	94.8%	408.1	93.2%	93.2%
Other Annual Revenues	10.0	2.4%	7.8	1.8%	8.2	1.9%	95.1%
Total Annual Revenues	402.3	96.4%	421.9	96.6%	416.3	95.1%	95.1%
Other Revenues	14.9	3.6%	14.9	3.4%	21.5	4.9%	100.0%
Total Revenue	\$417.1	100.0%	\$436.8	100.0%	\$437.8	100.0%	100.0%

Percentages may not add to 100% due to rounding

General Fund Operating Revenues

Revenue	FY 20 Actuals	FY 21 Budget	FY 22 Budget	Increase (Decrease)	% Change
Real Property Tax	\$197,170,596	\$204,294,797	\$210,151,110	\$5,856,313	2.87%
Homestead Tax Credit	(474,932)	(598,800)	(722,060)	(123,260)	20.58%
Property Tax Rebate	(118)	0	0	0	0.00%
Senior Tax Credit	0	(20,000)	(10,000)	10,000	-50.00%
Taxes - Discounts	(868,291)	(860,000)	(880,000)	(20,000)	2.33%
Penalty and Interest	744,095	800,000	600,000	(200,000)	-25.00%
Semi-Annual Service Charges	385,820	120,000	200,000	80,000	66.67%
Prior Years Taxes Deferred	904,904	300,000	400,000	100,000	33.33%
Real Property Tax - Prior Year	(35,209)	0	0	0	0.00%
Collections Office - Over/Under	(100)	0	0	0	0.00%
Railroad and Public Utility	8,034,252	8,000,000	8,000,000	0	0.00%
Personal Property Tax	318,260	350,000	350,000	0	0.00%
Ordinary Business Tax	7,353,414	7,880,086	7,144,700	(735,386)	-9.33%
Total Local Property Taxes	\$213,532,690	\$220,266,083	\$225,233,750	\$4,967,667	2.26%
Income Tax	\$156,556,339	\$154,622,849	\$165,000,000	\$10,377,151	6.71%
Recordation Fee	\$14,840,846	\$13,000,000	\$13,500,000	\$500,000	3.85%
Cable Franchise Fee	1,663,153	1,665,000	1,665,000	0	0.00%
911 Service Fee	1,766,038	1,750,000	1,750,000	0	0.00%
Admissions	251,253	350,000	175,000	(175,000)	-50.00%
Other Local Taxes	\$18,521,290	\$16,765,000	\$17,090,000	\$325,000	1.94%
State Aid - Police Protection	\$912,146	\$870,000	\$900,000	\$30,000	3.45%
Total State Shared Taxes	\$912,146	\$870,000	\$900,000	\$30,000	3.45%
Heavy Equipment Tax	\$157,947	\$125,000	\$80,000	(\$45,000)	-36.00%
Beer, Wine, Liquor Licenses	153,023	210,000	160,000	(50,000)	-23.81%
Amusements	0	0	0	0	0.00%
Traders Licenses	116,710	135,000	68,000	(67,000)	-49.63%
Mobile Home Licenses	71,861	62,000	62,000	0	0.00%
Animal Licenses	44,084	50,000	45,000	(5,000)	-10.00%
Building Permits	521,948	787,000	799,600	12,600	1.60%
Plumbing Licenses	25,920	35,000	26,000	(9,000)	-25.71%
Marriage Licenses	26,540	21,670	31,000	9,330	43.05%
Electrical Licenses	30,340	40,000	31,000	(9,000)	-22.50%
Utility Construction Permits	32,970	34,000	34,000	0	0.00%
Electrical Permits	208,906	223,000	223,000	0	0.00%
Grading Permits	21,831	25,000	25,000	0	0.00%
Use and Occupancy Certificates	23,965	28,000	28,000	0	0.00%
Zoning Certificates/Ordinances	1,600	2,100	2,100	0	0.00%
Plumbing Permits	183,955	188,000	188,000	0	0.00%
Reinspection Fees	3,125	2,875	3,000	125	4.35%
Kennel Licenses	17,200	18,000	18,000	0	0.00%
Total Licenses and Permits	\$1,641,925	\$1,986,645	\$1,823,700	(\$162,945)	-8.20%

General Fund Operating Revenues

Revenue	FY 20 Actuals	FY 21 Budget	FY 22 Budget	Increase (Decrease)	% Change
State Aid - Fire Protection	\$388,287	\$388,600	\$388,600	\$0	0.00%
Bond Interest Subsidy	469,305	172,635	0	(172,635)	-100.00%
Grand and Petit Jury Reimbursements	38,040	52,000	20,000	(32,000)	-61.54%
Circuit Court Master Reimbursement	184,589	190,127	190,000	(127)	-0.07%
Total Intergovernmental	\$1,080,221	\$803,362	\$598,600	(\$204,762)	-25.49%
Lien Certification	\$198,875	\$190,000	\$190,000	\$0	0.00%
Data Processing Services	2,195	2,000	2,200	200	10.00%
Hearing Fees - Board of Zoning Appeals	16,735	15,000	15,000	0	0.00%
Copy Fees	11,258	15,695	10,000	(5,695)	-36.29%
Health Department	43,705	44,000	44,000	0	0.00%
Hearing Fees - Zoning Administration	4,675	11,000	11,000	0	0.00%
Total General Government	\$277,444	\$277,695	\$272,200	(\$5,495)	-1.98%
Sheriff Salary Recovery	\$66,062	\$33,710	\$33,710	\$0	0.00%
Sheriff Fees	102,729	111,000	107,620	(3,380)	-3.05%
Detention Center	168,233	203,000	185,140	(17,860)	-8.80%
Inspection Fees - Roads	4,118	65,000	50,000	(15,000)	-23.08%
Inspection Fees - Development Review	1,556	10,000	6,000	(4,000)	-40.00%
Detention Center - Commissary	54,372	45,000	31,600	(13,400)	-29.78%
Detention Center - Work Release	29,179	45,000	23,075	(21,925)	-48.72%
Detention Center - Home Detention	10,807	16,500	14,650	(1,850)	-11.21%
Citations	13,520	8,000	8,000	0	0.00%
Inspection Fees - Fire Safety	33,352	98,000	72,000	(26,000)	-26.53%
Detention Center - Juvenile Transport	17,551	20,000	11,700	(8,300)	-41.50%
Sex Offender Registry	28,000	28,000	17,000	(11,000)	-39.29%
Sheriff Training Academy	61,525	91,500	60,000	(31,500)	-34.43%
Sheriff Academy Recovery (Housing)	16,705	0	22,000	22,000	100.00%
Circuit Court Annex - Rent and Heat	12,994	12,995	12,995	0	0.00%
Total Public Safety	\$620,704	\$787,705	\$655,490	(\$132,215)	-16.78%
Vehicle Maintenance	\$378,080	\$415,000	\$275,000	(\$140,000)	-33.73%
Road Maintenance	33,485	110,000	59,000	(51,000)	-46.36%
Development Review Fees	154,152	492,000	492,000	0	0.00%
Fuel Recovery	479,103	600,000	365,000	(235,000)	-39.17%
Stormwater/Environmental Review Fees	52,582	36,000	66,000	30,000	83.33%
Engineering Review Fees	18,360	18,000	45,000	27,000	150.00%
Flood Plain Review Fees	1,000	2,000	2,000	0	0.00%
Forest Conservation Review Fees	8,875	18,000	12,000	(6,000)	-33.33%
Weed Control	68,780	71,580	71,580	0	0.00%
Total Public Works	\$1,194,416	\$1,762,580	\$1,387,580	(\$375,000)	-21.28%

General Fund Operating Revenues

Revenue	FY 20 Actuals	FY 21 Budget	FY 22 Budget	Increase (Decrease)	% Change
Bear Branch Programs	\$18,341	\$18,000	\$9,000	(\$9,000)	-50.00%
Dog Park Memberships	10,590	8,000	11,500	3,500	43.75%
Farm Museum Admissions	9,823	15,300	9,800	(5,500)	-35.95%
Farm Museum Concessions	14,499	40,000	15,000	(25,000)	-62.50%
Farm Museum Special Events	25,556	55,000	25,000	(30,000)	-54.55%
Farm Museum Sponsors	29,750	35,000	30,000	(5,000)	-14.29%
Farm Museum Weddings	31,170	40,000	34,000	(6,000)	-15.00%
Farm Museum Wine Festival	277,079	285,000	0	(285,000)	-100.00%
Hashawha Concessions	1,801	1,500	1,500	0	0.00%
Hashawha Fees	197,946	250,000	125,000	(125,000)	-50.00%
Hashawha General Public Programs	12,020	12,020	12,020	0	0.00%
Hashawha Outdoor School Meals	104,548	170,000	85,000	(85,000)	-50.00%
Hashawha School Programs	4,669	15,000	7,500	(7,500)	-50.00%
Park Facility Rental	810	5,600	5,600	0	0.00%
Pavilion and Facility Rentals	25,476	60,000	60,000	0	0.00%
Piney Run Admissions	209,370	180,000	200,000	20,000	11.11%
Piney Run Boat Rentals	90,080	70,000	100,000	30,000	42.86%
Piney Run Concessions	8,071	9,200	9,200	0	0.00%
Piney Run Council Sponsorship	(575)	0	0	0	0.00%
Piney Run Nature Camp	10,259	75,000	50,000	(25,000)	-33.33%
Piney Run Nature Center Concessions	1,112	2,300	800	(1,500)	-65.22%
Piney Run Nature Center Facility Rental	1,691	2,000	1,000	(1,000)	-50.00%
Piney Run Nature Center Programs	1,221	5,500	3,500	(2,000)	-36.36%
Piney Run Programs	(624)	6,000	2,500	(3,500)	-58.33%
Piney Run School Groups	2,033	5,300	2,500	(2,800)	-52.83%
Recreation and Parks Program Fees	184	18,000	18,000	0	0.00%
Sports Complex Advertisement	0	1,000	5,000	4,000	400.00%
Sports Complex Concessions	204	204	1,600	1,396	684.31%
Sports Complex Rent/Lighting	18,088	58,000	30,000	(28,000)	-48.28%
Sports Complex Tournament Fees	0	25,000	27,000	2,000	8.00%
Total Recreation	\$1,105,191	\$1,467,924	\$882,020	(\$585,904)	-39.91%
Westminster Senior Center Classes	\$6,609	\$10,000	\$0	(\$10,000)	-100.00%
North Carroll Senior Center Classes	19,262	26,900	0	(26,900)	-100.00%
South Carroll Senior Center Classes	23,850	36,650	0	(36,650)	-100.00%
Taneytown Senior Center Classes	815	2,900	0	(2,900)	-100.00%
Mt. Airy Senior Center Classes	9,678	14,000	0	(14,000)	-100.00%
Senior Center Bus Trips	22,329	21,488	12,000	(9,488)	-44.15%
Total Aging	\$82,542	\$111,938	\$12,000	(\$99,938)	-89.28%
Circuit Court Fines	\$22,690	\$30,000	\$25,000	(\$5,000)	-16.67%
Liquor License Fines	11,200	7,200	7,200	0	0.00%
Animal Violation Fines	8,625	10,000	8,000	(2,000)	-20.00%
Humane Society Impound Fees	19,674	19,500	19,500	0	0.00%
Parking Violations	348	348	0	(348)	-100.00%
Total Fines and Forfeits	\$62,536	\$67,048	\$59,700	(\$7,348)	-10.96%

General Fund Operating Revenues

Revenue	FY 20 Actuals	FY 21 Budget	FY 22 Budget	Increase (Decrease)	% Change
Interest - Miscellaneous Loans	\$17,045	\$10,000	\$10,000	\$0	0.00%
Interest - Fire Company Loans	248,774	105,700	104,190	(1,510)	-1.43%
Investment Income	1,765,288	177,388	184,250	6,862	3.87%
Investment Income - IPA	462,566	462,000	460,900	(1,100)	-0.24%
Unrealized Gains/Losses	528,787	0	0	0	0.00%
Rents and Royalties	6,138,779	335,550	339,050	3,500	1.04%
Cell Tower Rent	47,951	44,007	44,000	(7)	-0.02%
Rent - Family Law	6,600	4,950	4,950	0	0.00%
Advertising - Liquor Licenses	9,000	7,000	7,000	0	0.00%
Jury Duty	242	0	0	0	0.00%
Postage	20,561	28,000	26,000	(2,000)	-7.14%
Equipment Sales	161,546	160,000	160,000	0	0.00%
Purchasing Card Rebate	60,584	60,584	60,000	(584)	-0.96%
Recovery Support Services Provider	8,344	8,344	0	(8,344)	-100.00%
Miscellaneous	113,916	213,280	225,000	11,720	5.50%
Total Other	\$9,589,983	\$1,616,803	\$1,625,340	\$8,537	0.53%
Pension Recovery - Enterprise and Grants	\$315,519	\$367,000	\$295,000	(\$72,000)	-19.62%
OPEB Recovery - Enterprise and Grants	420,635	483,000	420,000	(63,000)	-13.04%
State Retirement Recovery - Enterprise and Grants	5,895	6,000	4,000	(2,000)	-33.33%
Health Department Water/Sewer	4,102	5,000	5,000	0	0.00%
Westminster Motorola Revenue Recovery	22,925	22,000	22,000	0	0.00%
Total Cost Recovery	\$769,076	\$883,000	\$746,000	(\$137,000)	-15.52%
Total Annual Revenue	\$405,946,504	\$402,288,632	\$416,286,380	\$13,997,748	3.48%
Prior Year Unappropriated Reserve	\$9,279,947	\$3,950,707	\$8,711,094	\$4,760,386	120.49%
Current Year Surplus	1,500	27,500	2,466,906	2,439,406	8870.42%
Special Revenue Fund: Hotel Rental Tax	312,535	412,000	407,410	(4,590)	-1.11%
Transfer from Capital Fund	10,225,720	10,461,160	9,963,700	(497,460)	-4.76%
Total Operating Revenue	\$425,766,206	\$417,140,000	\$437,835,490	\$20,695,490	4.96%

Prior Year Unappropriated Reserve Consists of revenues in excess of budget and unspent appropriated dollars. These funds are carried over to the next budget following the completion of an independent audit.

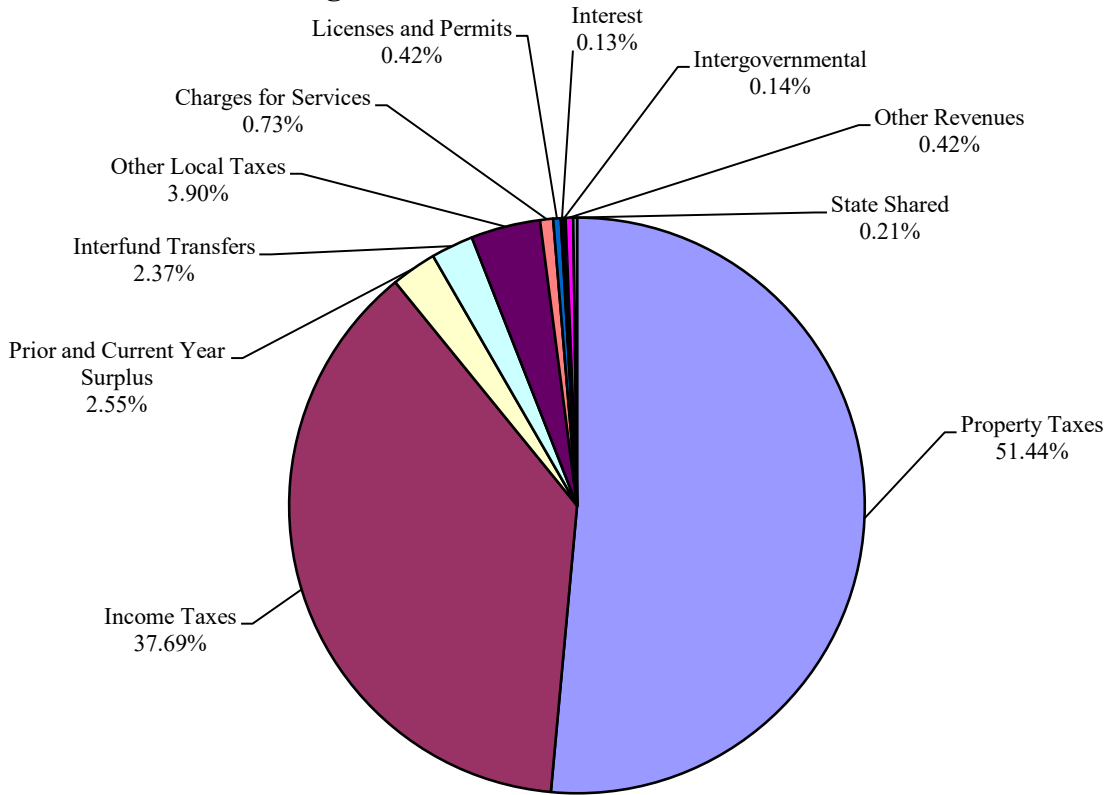
Special Revenue Fund: Hotel Rental Tax Dedicated Hotel Tax revenue transferred into the General Fund for tourism and promotion of the County.

Transfer from Capital Fund Dedicated Local Income Tax revenue for Public School construction transferred into the General Fund to pay debt service on school construction.

Operating Budget Revenues

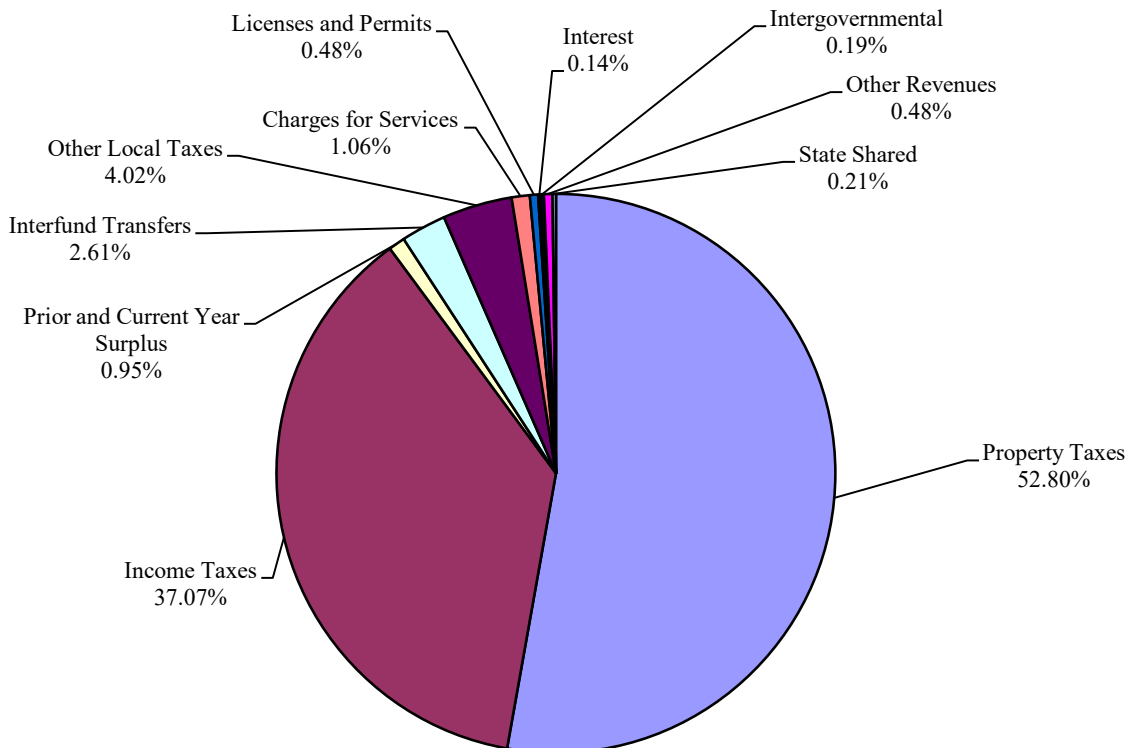
Fiscal Year 2022 Budget

\$437,835,490



Fiscal Year 2021 Budget

\$417,140,000



Operating Plan

Six-Year Operating Revenue

	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27
	Budget	Planned	Planned	Planned	Planned	Planned
Real Property Tax	\$214,926,570	\$221,212,954	\$227,595,266	\$233,816,112	\$240,066,883	\$246,402,271
% Change	2.86%	2.92%	2.89%	2.73%	2.67%	2.64%
Property Tax directly to Capital Fund	(2,539,900)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)
Property Tax directly to Stormwater Fund	(2,647,620)	(3,758,883)	(4,194,297)	(4,580,426)	(5,000,032)	(5,416,311)
Railroad and Public Utility	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000
% Change	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Total Business Tax	7,494,700	7,569,647	7,645,343	7,721,797	7,799,015	7,877,005
% Change	-8.94%	1.00%	1.00%	1.00%	1.00%	1.00%
Total Property Tax	\$225,233,750	\$230,523,718	\$236,546,312	\$242,457,483	\$248,365,866	\$254,362,965
% Change	2.26%	2.35%	2.61%	2.50%	2.44%	2.41%
Income Tax	\$165,000,000	\$171,901,488	\$179,103,211	\$186,621,004	\$194,468,970	\$202,661,844
% Change	6.71%	4.18%	4.19%	4.20%	4.21%	4.21%
Recordation	13,500,000	14,000,000	14,200,000	14,400,000	14,600,000	14,600,000
% Change	3.85%	3.70%	1.43%	1.41%	1.39%	0.00%
Cable Franchise Fee	1,665,000	1,665,000	1,665,000	1,665,000	1,665,000	1,665,000
% Change	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Building Permits	799,600	810,168	821,053	832,264	843,812	855,360
% Change	1.60%	1.32%	1.34%	1.37%	1.39%	1.37%
911 Service Fee	1,750,000	1,750,000	1,750,000	1,750,000	1,750,000	1,750,000
% Change	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Investment Income	184,250	187,940	191,699	195,533	199,443	203,432
% Change	3.87%	2.00%	2.00%	2.00%	2.00%	2.00%
Total Major Revenues	\$408,132,600	\$420,838,313	\$434,277,275	\$447,921,284	\$461,893,091	\$476,098,601
% Change	4.04%	3.11%	3.19%	3.14%	3.12%	3.08%
Other Revenues ***	565,090	521,053	487,381	420,077	341,776	286,748
% Change	-23.67%	-7.79%	-6.46%	-13.81%	-18.64%	-16.10%
Tier 2 Revenues *	4,310,790	5,712,567	5,903,944	6,101,062	6,284,094	6,472,617
% Change	-21.41%	32.52%	3.35%	3.34%	3.00%	3.00%
Tier 3 Revenues **	3,277,900	3,840,576	3,898,184	3,956,657	4,016,007	4,076,247
% Change	-13.62%	17.17%	1.50%	1.50%	1.50%	1.50%
Annual Revenues	\$416,286,380	\$430,912,509	\$444,566,784	\$458,399,080	\$472,534,968	\$486,934,213
% Change	3.48%	3.51%	3.17%	3.11%	3.08%	3.05%
Prior Year Unappropriated Reserve	\$8,711,094	\$7,544,886	\$4,162,864	\$4,309,125	\$4,445,668	\$4,583,991
% Change	120.49%	-13.39%	-44.83%	3.51%	3.17%	3.11%
Current Year Surplus	2,466,906	680,930	1,006,624	2,179,934	1,346,000	2,584,000
% Change	8870.57%	-72.40%	47.83%	116.56%	-38.26%	91.98%
Transfer from Special Revenue Fund	407,410	419,530	432,170	445,370	459,650	489,930
% Change	-1.11%	2.97%	3.01%	3.05%	3.21%	6.59%
Transfer from Capital Fund - Income Tax For Debt Service	9,963,700	12,007,642	13,837,171	14,716,655	15,293,467	15,076,628
% Change	-4.76%	20.51%	15.24%	6.36%	3.92%	-1.42%
Total Revenues	\$437,835,490	\$451,565,497	\$464,005,612	\$480,050,165	\$494,079,753	\$509,668,762
% Change	4.96%	3.14%	2.75%	3.46%	2.92%	3.16%

* There are approximately 15 Tier 2 revenues. They generally fall between \$200,000 and \$800,000 on an annual basis.

** There are approximately 80 Tier 3 revenues. They generally are below \$200,000 on an annual basis.

*** Other Revenues include Fire Co Loan Interest and IPA Interest.

Operating Plan

Fiscal Years 2022 - 2027

Department/Agency	FY 22 Budget	FY 23 Planned	FY 24 Planned	FY 25 Planned	FY 26 Planned	FY 27 Planned
Public Schools						
Carroll County Public Schools	204,617,860	211,022,400	217,627,400	224,439,140	231,172,320	238,107,480
Carroll County Public Schools Debt Service	9,963,700	12,007,640	13,837,170	14,716,660	15,293,470	15,076,630
Total Public Schools	214,581,560	223,030,040	231,464,570	239,155,800	246,465,790	253,184,110
Education Other						
Cable Regulatory Commission	172,830	181,470	190,550	200,070	210,080	220,580
Carroll Community College	10,698,750	11,019,710	11,350,300	11,690,810	12,041,540	12,402,780
Carroll Community College - Adult Basic Education	284,040	284,040	284,040	284,040	284,040	284,040
Carroll Community College - Entrepreneurship Program	113,300	116,700	120,200	123,810	127,520	131,350
Carroll County Public Library	9,558,030	9,844,770	10,140,110	10,444,320	10,757,650	11,080,380
Community Media Center	650,000	650,000	650,000	650,000	650,000	650,000
Total Education Other	21,476,950	22,096,690	22,735,200	23,393,050	24,070,830	24,769,130
Public Safety and Corrections						
Circuit Court	2,277,820	2,342,160	2,411,270	2,484,860	2,558,150	2,636,240
Circuit Court Magistrates	401,880	414,120	426,550	439,350	452,530	466,100
Orphans Court	61,540	61,600	61,660	61,720	61,890	62,070
Volunteer Community Service Program	189,930	195,630	201,500	207,540	213,770	220,180
Total Courts	2,931,170	3,013,510	3,100,980	3,193,470	3,286,340	3,384,590
Public Safety 911	5,967,380	6,195,030	6,386,420	6,587,360	6,787,260	6,996,510
Total Public Safety 911	5,967,380	6,195,030	6,386,420	6,587,360	6,787,260	6,996,510
Administrative Services	3,015,600	3,139,120	3,261,550	3,994,190	4,127,750	4,285,990
Advocacy and Investigation Center	20,370	20,980	21,610	22,260	26,430	23,720
Corrections	8,969,670	9,318,870	9,690,900	10,110,020	10,482,530	10,900,550
Law Enforcement	11,662,870	12,133,060	12,628,050	13,291,630	13,814,310	14,308,170
Training Academy	71,710	73,860	76,080	78,360	80,710	83,130
Total Sheriff's Office	23,740,220	24,685,890	25,678,190	27,496,460	28,531,730	29,601,560
State's Attorney's Office	3,787,540	3,897,190	4,014,110	4,404,530	4,528,770	4,664,630
Total State's Attorney's Office	3,787,540	3,897,190	4,014,110	4,404,530	4,528,770	4,664,630
Animal Control	964,100	993,020	980,380	1,054,790	1,086,480	1,091,290
EMS 24/7 Services	4,796,900	4,940,810	5,089,030	5,241,700	5,398,950	5,560,920
Fire and EMS Administration	173,010	178,200	183,550	189,050	194,720	200,570
Length of Service Award Program	1,585,000	680,000	730,000	780,000	830,000	880,000
Net New Funding for Fire and EMS	1,795,860	3,953,980	5,601,490	7,780,780	10,185,240	10,729,300
Volunteer Emergency Services Association	8,762,930	9,025,820	9,296,590	9,575,490	9,862,750	10,158,640
Total Public Safety and Corrections Other	18,077,800	19,771,830	21,881,040	24,621,810	27,558,140	28,620,720
Total Public Safety and Corrections	54,504,110	57,563,450	61,060,740	66,303,630	70,692,240	73,268,010
Public Works						
Public Works Administration	589,690	607,380	625,700	644,370	669,700	683,950
Building Construction	321,990	332,150	341,610	351,860	362,420	373,290
Engineering Administration	517,920	534,460	549,490	606,980	624,190	643,910
Engineering - Construction Inspection	398,970	410,940	423,270	436,840	449,040	462,520
Engineering - Design	326,510	336,310	346,390	356,790	367,490	378,510
Engineering - Survey	245,010	252,270	259,930	267,640	299,770	283,950
Facilities	10,840,720	11,321,130	11,907,780	12,361,220	12,769,450	13,208,150
Fleet Management	7,854,360	8,504,120	8,444,240	8,494,560	8,749,880	9,012,410
Permits and Inspections	1,407,270	1,441,840	1,484,940	1,539,150	1,575,670	1,623,090
Roads Operations	7,444,910	7,664,660	7,894,580	8,131,410	8,375,360	8,626,610
Storm Emergencies	2,201,160	2,300,120	2,404,020	2,512,770	2,626,630	2,745,820
Traffic Control	350,320	360,840	371,660	382,810	394,290	406,120
Transit Administration	0	0	0	159,450	164,240	169,160
Veteran Transit Services	133,780	139,190	146,150	153,460	161,130	169,190
Total Public Works	32,632,610	34,205,410	35,199,760	36,399,310	37,589,260	38,786,680

Operating Plan

Fiscal Years 2022 - 2027

Department/Agency	FY 22 Budget	FY 23 Planned	FY 24 Planned	FY 25 Planned	FY 26 Planned	FY 27 Planned
Citizen Services						
Citizen Services Administration	332,310	342,280	352,550	363,120	374,020	385,240
Aging and Disabilities	1,253,570	1,293,630	1,336,040	1,372,520	1,417,410	1,456,210
Recovery Support Services	439,840	631,060	649,990	669,480	689,570	710,260
Total Citizen Services	2,025,720	2,266,970	2,338,580	2,405,120	2,481,000	2,551,710
Access Carroll	20,000	20,000	20,000	20,000	20,000	20,000
The Arc Carroll County	276,220	281,740	287,380	293,130	298,990	304,970
CHANGE, Inc.	270,850	276,270	281,790	287,430	293,180	299,040
Family and Children's Services	403,830	415,940	428,420	441,280	454,510	468,150
Flying Colors of Success	48,970	51,420	53,990	56,690	59,520	62,500
Human Services of Program	1,241,660	1,266,490	1,291,820	1,317,660	1,344,010	1,370,890
Mosaic Community Services	111,960	114,200	116,480	118,810	121,190	123,610
Rape Crisis Intervention Service	177,060	185,910	195,210	204,970	215,220	225,980
Target Community and Educational Services	276,220	281,740	287,380	293,130	298,990	304,970
Youth Services Bureau	1,166,800	1,190,140	1,213,940	1,238,220	1,262,980	1,288,240
Citizen Services Non - Profits	3,993,570	4,083,850	4,176,410	4,271,320	4,368,590	4,468,350
Health Department	3,709,780	3,821,070	3,935,710	4,053,780	4,175,390	4,300,650
Social Services	20,000	20,000	20,000	20,000	20,000	20,000
Citizen Services State	3,729,780	3,841,070	3,955,710	4,073,780	4,195,390	4,320,650
Total Citizen Services	9,749,070	10,191,890	10,470,700	10,750,220	11,044,980	11,340,710
Recreation and Culture						
Recreation and Parks Administration	412,000	424,350	438,310	450,230	468,730	479,150
Hashawha	821,820	848,330	881,420	902,570	927,670	955,500
Piney Run Park	677,330	697,010	725,450	763,250	786,140	809,730
Recreation	432,640	447,890	463,470	480,120	494,100	508,930
Sports Complex	208,970	215,690	222,610	229,900	236,670	243,650
Total Recreation and Parks	2,552,760	2,633,270	2,731,260	2,826,070	2,913,310	2,996,960
Historical Society of Carroll County	60,000	60,000	60,000	60,000	60,000	60,000
Union Mills Homestead	20,000	20,000	20,000	20,000	20,000	20,000
Total Culture	80,000	80,000	80,000	80,000	80,000	80,000
Total Recreation and Culture	2,632,760	2,713,270	2,811,260	2,906,070	2,993,310	3,076,960
General Government						
Comprehensive Planning	806,880	831,090	856,020	881,700	908,150	935,400
Total Comprehensive Planning	806,880	831,090	856,020	881,700	908,150	935,400
Comptroller Administration	334,680	343,230	353,470	364,150	372,400	386,270
Accounting	1,070,060	1,099,560	1,133,340	1,167,340	1,199,670	1,238,360
Bond Issuance Expense	271,330	311,330	308,950	276,710	212,690	205,650
Collections Office	1,190,740	1,232,800	1,277,030	1,323,550	1,371,090	1,421,130
Independent Post Audit	58,500	60,260	63,270	65,170	67,120	69,130
Purchasing	394,530	407,370	418,790	432,650	444,530	451,490
Total Comptroller	3,319,840	3,454,550	3,554,850	3,629,570	3,667,500	3,772,030
County Attorney	613,290	631,690	650,640	670,160	690,260	710,970
Total County Attorney	613,290	631,690	650,640	670,160	690,260	710,970
Economic Development Administration	869,050	895,120	921,980	949,630	978,120	1,007,470
Business Employment and Resource Center	189,340	195,020	200,870	206,900	213,100	219,500
Economic Dev. Infrastructure and Investments	850,000	850,000	850,000	850,000	850,000	850,000
Farm Museum	942,970	973,950	1,004,310	1,035,910	1,067,350	1,099,540
Tourism	374,000	384,710	396,250	408,130	420,380	432,990
Total Economic Development	3,225,360	3,298,800	3,373,410	3,450,570	3,528,950	3,609,500
Human Resources Administration	847,000	870,660	898,530	923,740	953,200	980,040
Health and Fringe Benefits	28,958,910	28,583,580	29,299,040	30,245,060	31,613,340	33,264,340
Personnel Services	150,810	155,330	159,990	164,790	169,740	174,830
Total Human Resources	29,956,720	29,609,570	30,357,560	31,333,590	32,736,280	34,419,210

Operating Plan Fiscal Years 2022 - 2027

Department/Agency	FY 22 Budget	FY 23 Planned	FY 24 Planned	FY 25 Planned	FY 26 Planned	FY 27 Planned
Land and Resource Management Administration	681,210	701,650	722,700	744,380	766,710	789,710
Development Review	458,770	472,530	486,710	501,310	516,350	531,840
Resource Management	788,410	814,170	838,590	864,650	889,680	916,380
Zoning Administration	233,380	240,700	247,590	255,020	263,020	270,550
Total Land and Resource Management	2,161,770	2,229,050	2,295,590	2,365,360	2,435,760	2,508,480
Management and Budget Administration	243,720	251,030	258,560	266,320	274,310	282,540
Budget	545,220	561,580	578,420	595,780	613,650	632,060
Grants Office	151,700	155,450	160,110	164,920	169,870	174,960
Risk Management	2,346,550	2,459,320	2,580,880	2,706,280	2,835,540	2,971,090
Total Management and Budget	3,287,190	3,427,380	3,577,970	3,733,300	3,893,370	4,060,650
Technology Services	4,975,010	5,039,730	5,406,230	5,630,360	5,743,890	6,091,960
Production and Distribution Services	413,340	425,740	438,510	451,670	465,220	479,170
Total Technology Services	5,388,350	5,465,470	5,844,740	6,082,030	6,209,110	6,571,130
Administrative Hearings	78,940	81,310	83,750	86,260	88,850	91,510
Audio Video Production	176,040	191,620	197,370	203,290	209,390	215,670
Board of Elections	1,632,260	1,705,300	1,789,780	1,878,450	1,970,330	2,065,790
Board of License Commissioners	86,410	89,000	91,670	94,420	97,260	100,170
County Commissioners	896,890	933,630	952,810	982,420	1,011,880	1,051,720
Not in Carroll	300,000	300,000	300,000	300,000	300,000	300,000
Total General Government Other	3,170,540	3,300,860	3,415,380	3,544,840	3,677,710	3,824,860
Total General Government	51,929,940	52,248,460	53,926,160	55,691,120	57,747,090	60,412,230
Conservation and Natural Resources						
Extension Office of Carroll County	515,080	530,530	546,450	562,840	579,730	597,120
Gypsy Moth	30,000	30,000	30,000	30,000	30,000	30,000
Soil Conservation District	395,610	407,480	419,700	432,290	445,260	458,620
Weed Control	73,580	75,790	78,060	80,400	82,810	85,300
Total Conservation and Natural Resources	1,014,270	1,043,800	1,074,210	1,105,530	1,137,800	1,171,040
Debt and Transfers						
Debt Service	18,621,600	18,917,580	20,137,410	21,082,280	23,565,530	25,818,770
Debt Service - Ag Pres.	2,266,870	2,755,690	3,107,950	4,218,470	3,362,880	4,601,450
Intergovernmental Transfers	3,247,150	3,320,210	3,394,920	3,471,300	3,549,410	3,629,270
Total Debt and Transfers	24,135,620	24,993,480	26,640,280	28,772,050	30,477,820	34,049,490
Reserves						
Reserve for Contingencies	4,478,350	4,615,650	4,640,060	4,800,500	4,940,800	5,096,690
Reserve for Minimum Wage	215,900	437,040	672,500	923,000	950,690	979,210
Total Reserves	4,694,250	5,052,690	5,312,560	5,723,500	5,891,490	6,075,900

Operating Plan Fiscal Years 2022 - 2027

Department/Agency	FY 22 Budget	FY 23 Planned	FY 24 Planned	FY 25 Planned	FY 26 Planned	FY 27 Planned
Interfund Transfers						
Transfer to Capital Fund	5,410,690	6,744,600	6,475,500	4,552,300	4,719,300	4,842,850
Transfer to Grant Fund - Aging and Disabilities	335,330	350,420	366,190	382,670	399,890	417,880
Transfer to Grant Fund - Circuit Court	59,470	63,040	66,820	70,830	75,080	79,580
Transfer to Grant Fund - Comprehensive Planning	10,000	10,450	10,920	11,410	11,930	12,460
Transfer to Grant Fund - Health Department	4,000	4,000	4,000	4,000	4,000	4,000
Transfer to Grant Fund - Housing & Community Dev.	35,180	36,940	38,790	40,730	42,760	44,900
Transfer to Grant Fund - Local Management Board	48,620	50,810	53,090	55,480	57,980	60,590
Transfer to Grant Fund - Public Safety	108,390	108,390	108,390	108,390	108,390	108,390
Transfer to Grant Fund - Recreation	8,100	8,100	8,100	8,100	8,100	8,100
Transfer to Grant Fund - Sheriff's Office	86,560	90,890	95,430	100,200	105,210	110,470
Transfer to Grant Fund - State's Attorney's Office	108,100	113,510	119,180	125,140	131,400	137,970
Transfer to Grant Fund - Transit	393,790	400,880	405,630	2,062,830	2,227,190	2,398,870
Transfer to Airport Enterprise Fund	2,236,490	16,000	16,000	16,000	16,000	16,000
Transfer to Fiber Network Enterprise Fund	3,090,970	212,540	220,680	229,210	293,150	247,510
Transfer to Solid Waste Enterprise Fund	3,430,060	3,772,750	4,072,750	4,472,750	4,872,750	5,230,060
Transfer to Utilities Enterprise Fund	768,330	540,060	250,350	257,860	265,600	273,560
Total Interfund Transfers	16,134,080	12,523,380	12,311,820	12,497,900	13,338,730	13,993,190
Projected Revenue	437,835,490	451,565,497	464,005,612	480,050,165	494,079,753	509,668,762
Projected Expenditures	433,485,220	445,662,560	463,007,260	482,698,180	501,449,340	520,127,450
Balance	4,350,270	5,902,937	998,352	-2,648,015	-7,369,587	-10,458,688
	0.99%	1.31%	0.22%	-0.55%	-1.49%	-2.05%

General Fund Appropriations

Carroll County Public Schools Summary

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Carroll County Public Schools	\$197,959,421	\$198,407,702	\$198,407,700	\$204,617,860	3.13%	3.13%
Carroll County Public Schools Debt Service	9,974,470	10,204,030	10,204,030	9,963,700	-2.36%	-2.36%
Total Public Schools	\$207,933,891	\$208,611,732	\$208,611,730	\$214,581,560	2.86%	2.86%

Education Other Summary

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Cable Regulatory Commission	\$156,760	\$164,600	\$164,600	\$172,830	5.00%	5.00%
Carroll Community College	15,653,162	10,607,100	10,607,100	10,698,750	0.86%	0.86%
Carroll Community College - Adult Basic Education	284,040	284,040	284,040	284,040	0.00%	0.00%
Carroll Community College - Entrepreneurship	110,000	110,000	110,000	113,300	3.00%	3.00%
Carroll County Public Library	15,389,873	9,279,640	9,279,640	9,558,030	3.00%	3.00%
Community Media Center	670,000	665,000	665,000	650,000	-2.26%	-2.26%
Total Education Other	\$32,263,835	\$21,110,380	\$21,110,380	\$21,476,950	1.74%	1.74%
Total Without Benefits	\$28,233,678	\$21,110,380	\$21,110,380	\$21,476,950	1.74%	1.74%

Public Safety and Corrections Summary

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Circuit Court	\$2,712,073	\$2,216,710	\$2,231,670	\$2,277,820	2.76%	2.07%
Circuit Court Magistrates	553,500	412,870	397,900	401,880	-2.66%	1.00%
Orphan's Court	58,506	61,640	61,640	61,540	-0.16%	-0.16%
Volunteer Community Service Program	261,263	186,420	186,420	189,930	1.88%	1.88%
Total Courts	\$3,585,341	\$2,877,640	\$2,877,630	\$2,931,170	1.86%	1.86%
Total Without Benefits	\$2,499,623	\$2,554,930	\$2,554,920	\$2,632,940	3.05%	3.05%

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Public Safety	\$5,822,127	\$5,656,760	\$5,741,280	\$5,967,380	5.49%	3.94%
Total Public Safety 911	\$5,822,127	\$5,656,760	\$5,741,280	\$5,967,380	5.49%	3.94%
Total Without Benefits	\$4,432,589	\$5,317,770	\$5,396,280	\$5,648,960	6.23%	4.68%

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Administrative Services	\$3,775,885	\$3,147,120	\$2,917,440	\$3,015,600	-4.18%	3.36%
Advocacy and Investigation Center	43,790	23,370	23,370	20,370	-12.84%	-12.84%
Corrections	11,877,010	8,808,980	8,612,940	8,969,670	1.82%	4.14%
Law Enforcement	17,776,457	11,428,940	11,420,470	11,662,870	2.05%	2.12%
Training Academy	66,106	71,850	71,850	71,710	-0.19%	-0.19%
Total Sheriff's Office	\$33,539,249	\$23,480,260	\$23,046,070	\$23,740,220	1.11%	3.01%
Total Without Benefits	\$22,540,086	\$19,990,020	\$19,590,100	\$20,240,120	1.25%	3.32%

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
State's Attorney's Office	\$4,717,256	\$3,591,330	\$3,591,840	\$3,787,540	5.46%	5.45%
Total State's Attorney's Office	\$4,717,256	\$3,591,330	\$3,591,840	\$3,787,540	5.46%	5.45%
Total Without Benefits	\$3,098,437	\$3,109,090	\$3,109,560	\$3,334,330	7.24%	7.23%

Public Safety and Corrections Summary

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Animal Control	\$1,256,135	\$897,180	\$897,180	\$964,100	7.46%	7.46%
EMS 24/7 Services	4,657,180	4,657,180	4,657,180	4,796,900	3.00%	3.00%
Fire Services Administration	0	234,790	175,380	173,010	-26.31%	-1.35%
Length of Service Award Program	0	398,000	398,000	1,585,000	298.24%	298.24%
Net New Funding For Fire and EMS	0	0	0	1,795,860	100.00%	100.00%
Volunteer Emergency Services Association	8,943,670	8,507,700	8,507,700	8,762,930	3.00%	3.00%
Total Public Safety and Corrections Other	\$14,856,985	\$14,694,850	\$14,635,440	\$18,077,800	23.02%	23.52%
Total Without Benefits	\$13,532,140	\$13,989,820	\$13,930,410	\$16,185,770	15.70%	16.19%
Total Public Safety and Corrections	\$62,520,959	\$50,300,840	\$49,892,260	\$54,504,110	8.36%	9.24%
Total Without Benefits	\$46,102,875	\$44,961,630	\$44,581,270	\$48,042,120	6.85%	7.76%

Public Works Summary

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Public Works Administration	\$1,077,348	\$542,020	\$598,680	\$589,690	8.79%	-1.50%
Building Construction	333,300	334,550	319,520	321,990	-3.75%	0.77%
Engineering Administration	586,661	545,680	512,120	517,920	-5.09%	1.13%
Engineering - Construction Inspection	694,441	392,940	392,940	398,970	1.53%	1.53%
Engineering - Design	451,156	330,590	323,010	326,510	-1.23%	1.08%
Engineering - Survey	303,250	258,190	255,950	245,010	-5.10%	-4.27%
Facilities	9,182,580	11,540,260	11,492,350	10,840,720	-6.06%	-5.67%
Fleet Management	2,819,956	7,703,160	7,656,000	7,854,360	1.96%	2.59%
Permits and Inspections	2,030,205	1,407,170	1,388,810	1,407,270	0.01%	1.33%
Roads Operations	10,424,221	7,205,650	7,141,030	7,444,910	3.32%	4.26%
Storm Emergencies	637,578	2,167,160	2,167,160	2,201,160	1.57%	1.57%
Traffic Control	249,955	356,000	356,000	350,320	-1.60%	-1.60%
Transit Administration	226,960	141,670	141,670	0	-100.00%	-100.00%
Veteran Transit Services	94,831	125,300	125,300	133,780	6.77%	6.77%
Total Public Works	\$29,112,441	\$33,050,340	\$32,870,540	\$32,632,610	-1.26%	-0.72%
Total Without Benefits	\$21,067,958	\$31,584,520	\$31,418,510	\$31,040,610	-1.72%	-1.20%

Citizen Services Summary

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Citizen Services Administration	\$459,944	\$346,130	\$328,200	\$332,310	-3.99%	1.25%
Aging and Disabilities	1,683,714	1,249,680	1,242,590	1,253,570	0.31%	0.88%
Recovery Support Services	405,897	411,940	411,940	439,840	6.77%	6.77%
Total Citizen Services	\$2,549,555	\$2,007,750	\$1,982,730	\$2,025,720	0.90%	2.17%

Total Without Benefits	\$1,761,930	\$1,823,910	\$1,808,750	\$1,857,350	1.83%	2.69%
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	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Access Carroll	\$20,000	\$20,000	\$20,000	\$20,000	0.00%	0.00%
The Arc Carroll County	270,800	270,800	270,800	276,220	2.00%	2.00%
CHANGE, Inc.	265,540	265,540	265,540	270,850	2.00%	2.00%
Family and Children's Services	392,070	392,070	392,070	403,830	3.00%	3.00%
Flying Colors of Success	46,640	46,640	46,640	48,970	5.00%	5.00%
Human Services Program	1,217,310	1,217,310	1,217,310	1,241,660	2.00%	2.00%
Mosaic Community Services	109,760	109,760	109,760	111,960	2.00%	2.00%
Rape Crisis Intervention Services	168,630	168,630	168,630	177,060	5.00%	5.00%
Target Community and Educational Services	270,800	270,800	270,800	276,220	2.00%	2.00%
Youth Service Bureau	1,070,390	1,070,390	1,070,390	1,166,800	9.01%	9.01%
Total Citizen Services Non-Profits	\$3,831,940	\$3,831,940	\$3,831,940	\$3,993,570	4.22%	4.22%

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Health Department	\$3,601,730	\$3,601,730	\$3,601,730	\$3,709,780	3.00%	3.00%
Social Services	20,000	20,000	20,000	20,000	0.00%	0.00%
Total Citizen Services State	\$3,621,730	\$3,621,730	\$3,621,730	\$3,729,780	2.98%	2.98%

Total Citizen Services	\$10,003,225	\$9,461,420	\$9,436,400	\$9,749,070	3.04%	3.31%
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Total Without Benefits	\$9,215,600	\$9,277,580	\$9,262,420	\$9,580,700	3.27%	3.44%
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Recreation and Culture Summary

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Recreation and Parks Administration	\$518,485	\$419,180	\$412,200	\$412,000	-1.71%	-0.05%
Hashawha	894,303	826,150	823,300	821,820	-0.52%	-0.18%
Piney Run Park	753,567	663,310	659,660	677,330	2.11%	2.68%
Recreation	589,975	438,530	428,050	432,640	-1.34%	1.07%
Sports Complex	207,367	204,300	204,350	208,970	2.29%	2.26%
Total Recreation and Parks	\$2,963,698	\$2,551,470	\$2,527,560	\$2,552,760	0.05%	1.00%

Total Without Benefits	\$2,033,610	\$2,330,040	\$2,307,820	\$2,354,300	1.04%	2.01%
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	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Historical Society of Carroll County	\$62,500	\$60,000	\$60,000	\$60,000	0.00%	0.00%
Union Mills Homestead	25,000	20,000	20,000	20,000	0.00%	0.00%
Total Culture	\$87,500	\$80,000	\$80,000	\$80,000	0.00%	0.00%

Total Recreation and Culture	\$3,051,198	\$2,631,470	\$2,607,560	\$2,632,760	0.05%	0.97%
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Total Without Benefits	\$2,121,110	\$2,410,040	\$2,387,820	\$2,434,300	1.01%	1.95%
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General Government Summary

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Comprehensive Planning	\$964,597	\$798,090	\$795,610	\$806,880	1.10%	1.42%
Comprehensive Planning	\$964,597	\$798,090	\$795,610	\$806,880	1.10%	1.42%
Total Without Benefits	\$630,489	\$705,170	\$702,870	\$723,910	2.66%	2.99%

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Comptroller Administration	\$408,823	\$329,170	\$329,170	\$334,680	1.67%	1.67%
Accounting	1,316,712	1,081,040	1,060,020	1,070,060	-1.02%	0.95%
Bond Issuance Expense	219,334	218,460	218,460	271,330	24.20%	24.20%
Collections Office	1,347,052	1,221,890	1,209,270	1,190,740	-2.55%	-1.53%
Independent Post Audit	50,760	51,770	51,770	58,500	13.00%	13.00%
Purchasing	477,495	390,620	390,620	394,530	1.00%	1.00%
Total Comptroller	\$3,820,176	\$3,292,950	\$3,259,310	\$3,319,840	0.82%	1.86%
Total Without Benefits	\$2,800,023	\$3,016,370	\$2,985,120	\$3,072,450	1.86%	2.93%

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
County Attorney	\$853,449	\$716,270	\$628,390	\$613,290	-14.38%	-2.40%
Total County Attorney	\$853,449	\$716,270	\$628,390	\$613,290	-14.38%	-2.40%
Total Without Benefits	\$610,617	\$638,580	\$556,950	\$554,420	-13.18%	-0.45%

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Economic Development Administration	\$959,315	\$859,950	\$859,940	\$869,050	1.06%	1.06%
Business and Employment Resource Center	156,014	197,240	180,560	189,340	-4.01%	4.86%
Econ. Dev. Infrastructure and Investments	587,376	850,000	850,000	850,000	0.00%	0.00%
Farm Museum	989,684	942,810	934,860	942,970	0.02%	0.87%
Tourism	311,936	374,220	371,060	374,000	-0.06%	0.79%
Total Economic Development	\$3,004,325	\$3,224,220	\$3,196,420	\$3,225,360	0.04%	0.91%
Total Without Benefits	\$2,380,574	\$3,057,230	\$3,031,400	\$3,072,480	0.50%	1.36%

General Government Summary

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Human Resources Administration	\$1,108,299	\$882,180	\$855,220	\$847,000	-3.99%	-0.96%
Health and Fringe Benefits	1,328,034	28,409,510	28,409,510	28,958,910	1.93%	1.93%
Personnel Services	217,586	149,180	148,870	150,810	1.09%	1.30%
Total Human Resources	\$2,653,919	\$29,440,870	\$29,413,600	\$29,956,720	1.75%	1.85%
Total Without Benefits	\$951,527	\$16,754,400	\$16,729,360	\$17,337,500	3.48%	3.64%

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Land and Resource Management Adm.	\$981,388	\$741,580	\$680,230	\$681,210	-8.14%	0.14%
Development Review	664,754	493,450	455,850	458,770	-7.03%	0.64%
Resource Management	989,548	703,270	773,910	788,410	12.11%	1.87%
Zoning Administration	340,650	231,070	231,070	233,380	1.00%	1.00%
Total Land and Resource Management	\$2,976,340	\$2,169,370	\$2,141,060	\$2,161,770	-0.35%	0.97%
Total Without Benefits	\$1,857,770	\$1,886,590	\$1,860,270	\$1,911,780	1.34%	2.77%

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Management and Budget Administration	\$278,056	\$247,530	\$241,660	\$243,720	-1.54%	0.85%
Budget	722,202	546,860	539,790	545,220	-0.30%	1.01%
Grants Office	165,827	163,470	156,120	151,700	-7.20%	-2.83%
Risk Management	1,594,332	2,302,620	2,302,620	2,346,550	1.91%	1.91%
Total Management and Budget	\$2,760,417	\$3,260,480	\$3,240,190	\$3,287,190	0.82%	1.45%
Total Without Benefits	\$1,574,850	\$3,067,700	\$3,048,850	\$3,114,660	1.53%	2.16%

General Government Summary

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Technology Services	\$5,095,886	\$4,631,260	\$4,631,260	\$4,975,010	7.42%	7.42%
Production and Distribution Services	391,268	434,120	419,390	413,340	-4.79%	-1.44%
Total Technology Services	\$5,487,154	\$5,065,380	\$5,050,650	\$5,388,350	6.38%	6.69%
Total Without Benefits	\$4,129,530	\$4,780,480	\$4,748,690	\$4,711,890	-1.43%	-0.77%

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Administrative Hearings	\$99,974	\$78,400	\$78,400	\$78,940	0.69%	0.69%
Audio Video Production	267,438	184,240	184,240	176,040	-4.45%	-4.45%
Board of Elections	1,044,325	1,505,150	1,505,150	1,632,260	8.45%	8.45%
Board of License Commissioners	79,116	86,340	85,590	86,410	0.08%	0.96%
County Commissioners	1,172,362	988,080	879,480	896,890	-9.23%	1.98%
Not in Carroll	231,014	300,000	300,000	300,000	0.00%	0.00%
Total General Government Other	\$2,894,229	\$3,142,210	\$3,032,860	\$3,170,540	0.90%	4.54%
Total Without Benefits	\$2,118,492	\$2,675,740	\$2,600,300	\$3,040,240	13.62%	16.92%
Total General Government	\$25,414,606	\$51,109,840	\$50,758,090	\$51,929,940	1.60%	2.31%
Total Without Benefits	\$17,053,872	\$36,582,260	\$36,263,810	\$37,539,330	2.62%	3.52%

Conservation and Natural Resources Summary

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Extension Office of Carroll County	\$502,285	\$515,080	\$515,080	\$515,080	0.00%	0.00%
Gypsy Moth	6,105	30,000	30,000	30,000	0.00%	0.00%
Soil Conservation District	597,245	383,690	383,690	395,610	3.11%	3.11%
Weed Control	67,546	101,980	101,980	73,580	-27.85%	-27.85%
Total Conservation and Natural Resources	\$1,173,181	\$1,030,750	\$1,030,750	\$1,014,270	-1.60%	-1.60%
Total Without Benefits	\$944,920	\$976,560	\$976,560	\$958,380	-1.86%	-1.86%

Debt, Transfers, and Reserves Summary

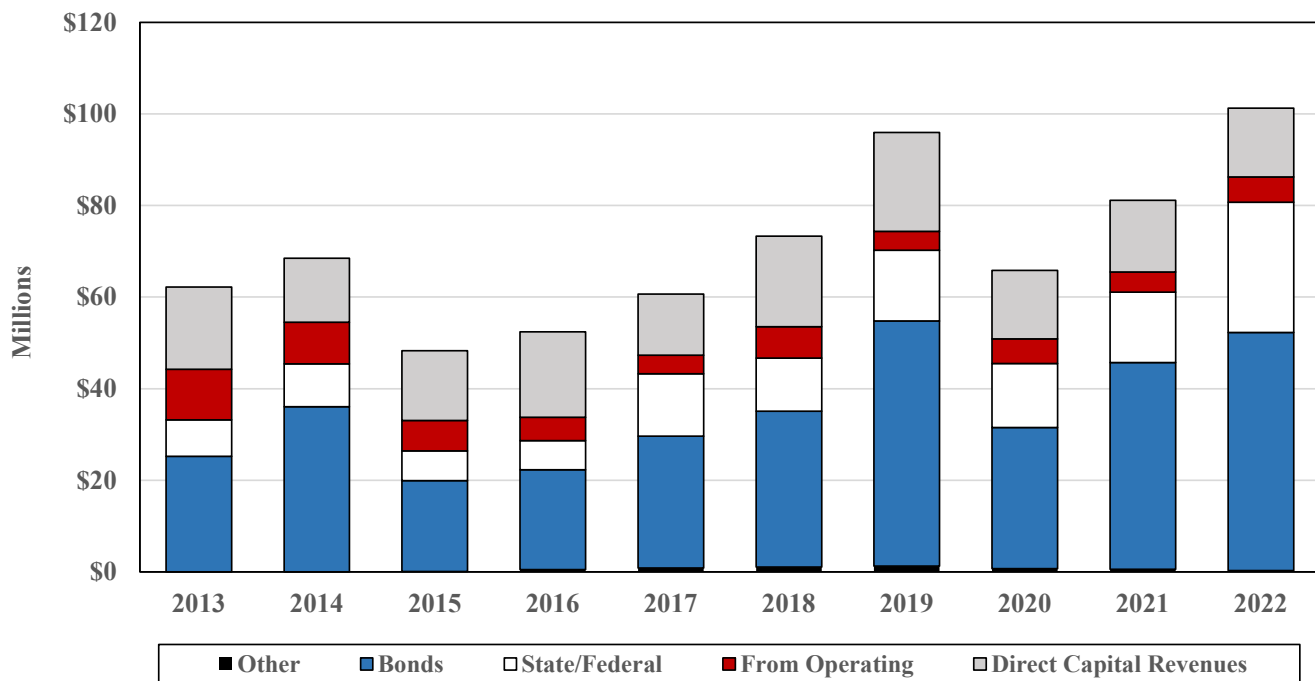
	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Debt Service	\$24,381,296	\$21,884,520	\$21,884,520	\$18,621,600	-14.91%	-14.91%
Debt Service - Agricultural Preservation	1,783,746	1,828,000	1,828,000	2,266,870	24.01%	24.01%
Intergovernmental Transfers	3,183,298	3,210,590	3,210,590	3,247,150	1.14%	1.14%
Interfund Transfers	8,497,735	8,497,735	8,476,435	16,134,080	90.34%	90.34%
Reserve for Contingencies	0	4,411,483	4,411,480	4,694,250	6.41%	6.41%
Total Debt, Transfers, and Reserves	\$37,846,076	\$39,832,328	\$39,811,025	\$44,963,950	12.88%	12.94%

Capital Fund Summary

FY 20 - FY 22 Capital Fund Revenues

Revenue Source	Fiscal Year			\$ Change FY 21 to FY 22
	2020 Budget	2021 Budget	2022 Budget	
Local				
Transfer from General Fund	\$4,654,146	\$3,924,925	\$5,410,687	\$1,485,762
Reallocated GF Transfer	739,266	470,475	104,533	(365,942)
Local Income Tax	12,080,720	12,371,160	12,118,700	(252,460)
Property Tax	2,680,680	2,500,000	2,792,390	292,390
Bonds	28,074,330	43,525,891	48,448,990	4,923,099
Reallocated Bonds	2,695,384	1,650,989	3,502,210	1,851,221
Impact Fee - Parks	0	470,000	90,000	(380,000)
Reallocated Impact Fee - Parks	0	300,000	0	(300,000)
Transfer from Hotel Tax	160,000	0	0	0
LOCAL TOTAL	\$51,084,527	\$65,213,440	\$72,467,510	\$7,254,070
State				
State Highway Administration	\$176,000	\$176,000	\$176,000	\$0
Highway User Revenue	2,548,431	2,492,000	1,359,000	(1,133,000)
Program Open Space	1,651,700	1,118,700	950,000	(168,700)
Ag. Preservation (MALPF)	500,000	500,000	500,000	0
Ag Transfer Tax	150,000	150,000	300,000	150,000
State School Construction	7,603,950	9,482,894	22,317,106	12,834,212
MD Higher Education Commission	227,000	0	0	0
MD Library Development	800,000	0	0	0
State Miscellaneous Grants	0	1,250,000	1,000,000	(250,000)
STATE TOTAL	\$13,657,081	\$15,169,594	\$26,602,106	\$11,432,512
Federal				
Federal Highway/Bridge	\$331,500	\$178,000	\$1,872,150	\$1,694,150
FEDERAL TOTAL	\$331,500	\$178,000	\$1,872,150	\$1,694,150
Other				
Municipal	\$223,600	\$541,000	\$315,510	(\$225,490)
Private	496,000	0	0	0
OTHER TOTAL	\$719,600	\$541,000	\$315,510	(\$225,490)
TOTAL REVENUES	\$65,792,708	\$81,102,034	\$101,257,276	\$20,155,242

Capital Fund Revenues



This chart shows the capital budget by revenue source for FY 13 - 22.

From Operating includes current and prior year revenues from local sources transferred to the Capital Fund, including transfers from the General Fund and reallocated General Fund transfers.

State and Federal includes funds from sources such as Federal Aid for Bridges, State School Construction Program, Program Open Space, Highway User Revenue, State Agricultural Preservation (MALPF), and State Highway Administration.

Bonds includes new and reallocated general obligation bonds.

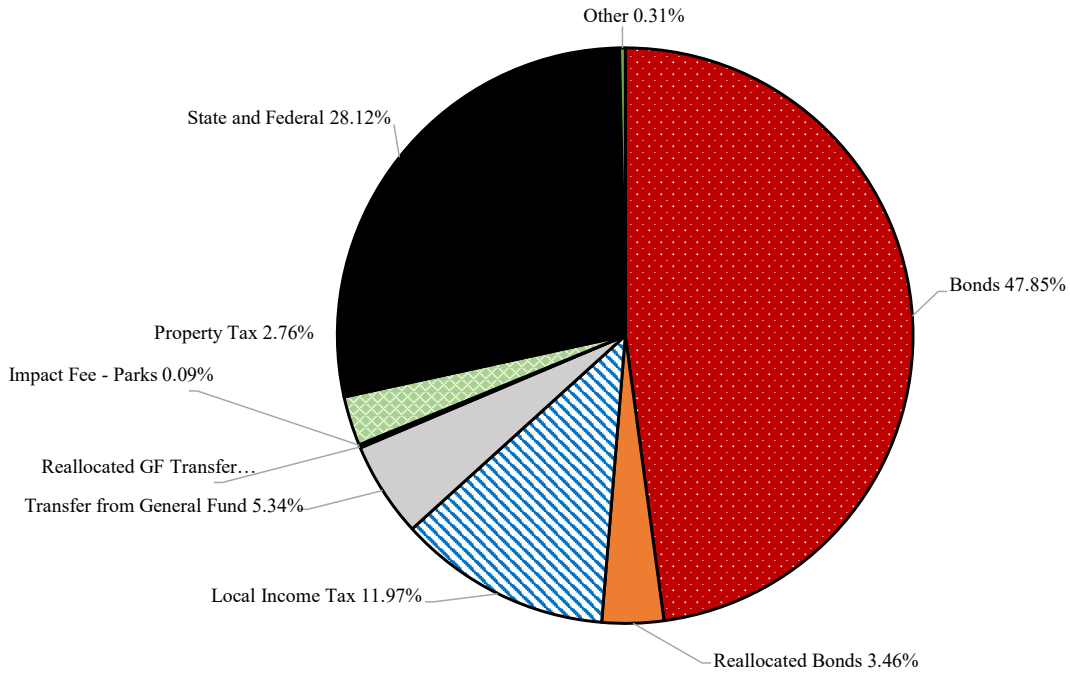
Direct Capital Revenues includes funds earmarked by the Commissioners for use in the Capital Fund. These revenues are appropriated directly to the Capital Fund rather than being transferred from the General Fund. 9.09% of Local Income Tax collected is appropriated for school construction. A portion of Real Property Tax is dedicated to agricultural preservation. Park Impact Fees are appropriated for parkland acquisition and development. Hotel Tax, a special revenue, is appropriated to specific tourism projects.

Other includes revenues such as grants, developer contributions, private, municipal, and community contributions.

Capital Fund Revenues

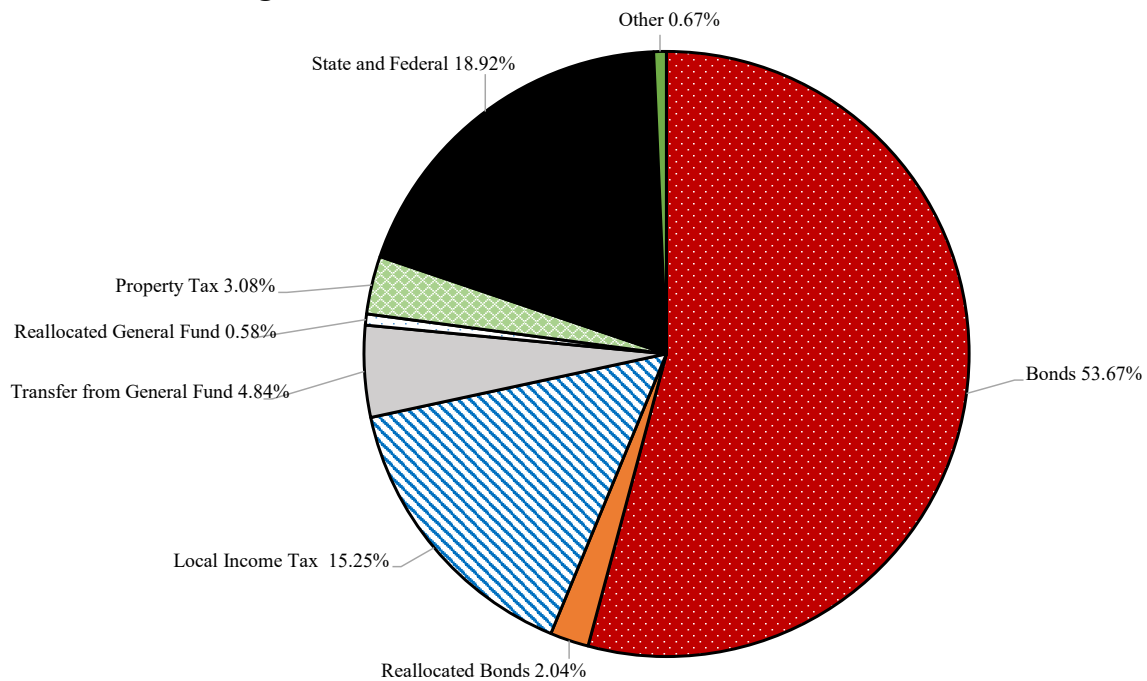
Fiscal Year 2022 Budget

\$101,257,276



Fiscal Year 2021 Budget

\$81,102,034



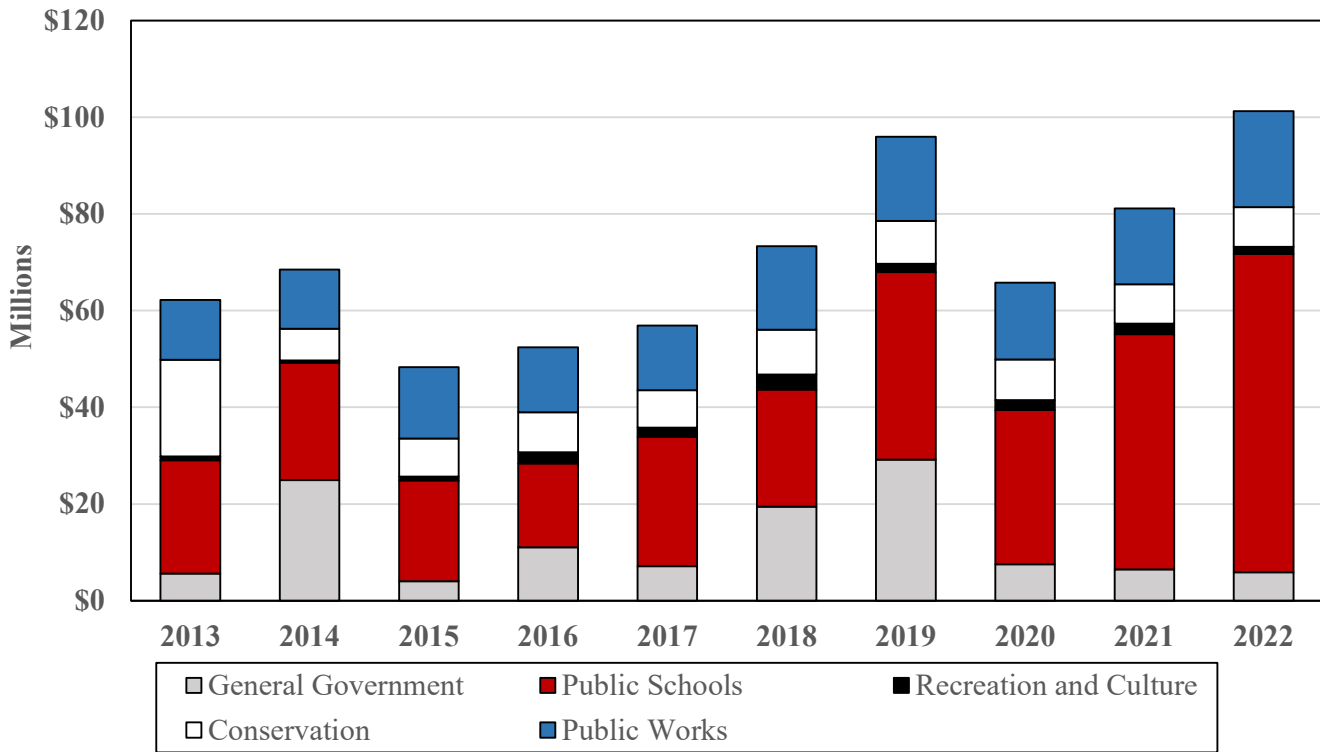
FY 20- FY 22 Capital Fund Appropriations

Appropriation Area	Fiscal Year			\$ Change FY 21 to FY 22
	2020 Budget	2021 Budget	2022 Budget	
Public Schools	\$31,901,720	\$48,606,860	\$65,846,806	\$17,239,946
Conservation and Open Space	8,433,680	8,158,000	8,207,020	49,020
Public Works	15,900,500	15,648,000	19,903,850	4,255,850
Recreation and Culture	2,029,970	2,210,700	1,400,450	(810,250)
General Government	7,526,838	6,478,474	5,899,150	(579,324)
Total Appropriations	\$65,792,708	\$81,102,034	\$101,257,276	\$20,155,242

FY 20 - FY 22 Capital Fund Appropriations

Appropriation Area	Fiscal Year			\$ Change FY 21 to FY 22
	2020 Budget	2021 Budget	2022 Budget	
<u>Public Schools</u>	\$31,901,720	\$48,606,860	\$65,846,806	\$17,239,946
<u>Conservation and Open Space</u>	8,433,680	8,158,000	8,207,020	49,020
<u>Public Works</u>				
Roads	15,332,000	15,320,000	17,209,000	1,889,000
Bridges	568,500	328,000	2,694,850	2,366,850
Public Works Total	15,900,500	15,648,000	19,903,850	4,255,850
<u>Recreation and Culture</u>	2,029,970	2,210,700	1,400,450	(810,250)
<u>General Government</u>				
County Facilities	2,807,838	3,065,000	1,716,400	(1,348,600)
Criminal Justice/Public Safety	1,926,000	2,358,474	3,732,750	1,374,276
Farm Museum	160,000	0	0	0
Board of Elections	452,000	605,000	0	(605,000)
Carroll Community College	785,000	350,000	350,000	0
Libraries/Senior Centers	1,396,000	100,000	100,000	0
General Government Total	7,526,838	6,478,474	5,899,150	(579,324)
Total Appropriations	\$65,792,708	\$81,102,033	\$101,257,276	\$20,155,243

Capital Fund Appropriations



This chart shows appropriations to the five principal groupings in the Capital Fund for FY 13 - 22.

Public Schools includes Board of Education construction, renovation, and modernization projects.

Conservation includes agricultural preservation and easement programs, NPDES compliance projects, water development, and acquisition of property for other County uses, which may include future roadway easements and public facilities.

Public Works includes projects for the maintenance and construction of roads and bridges.

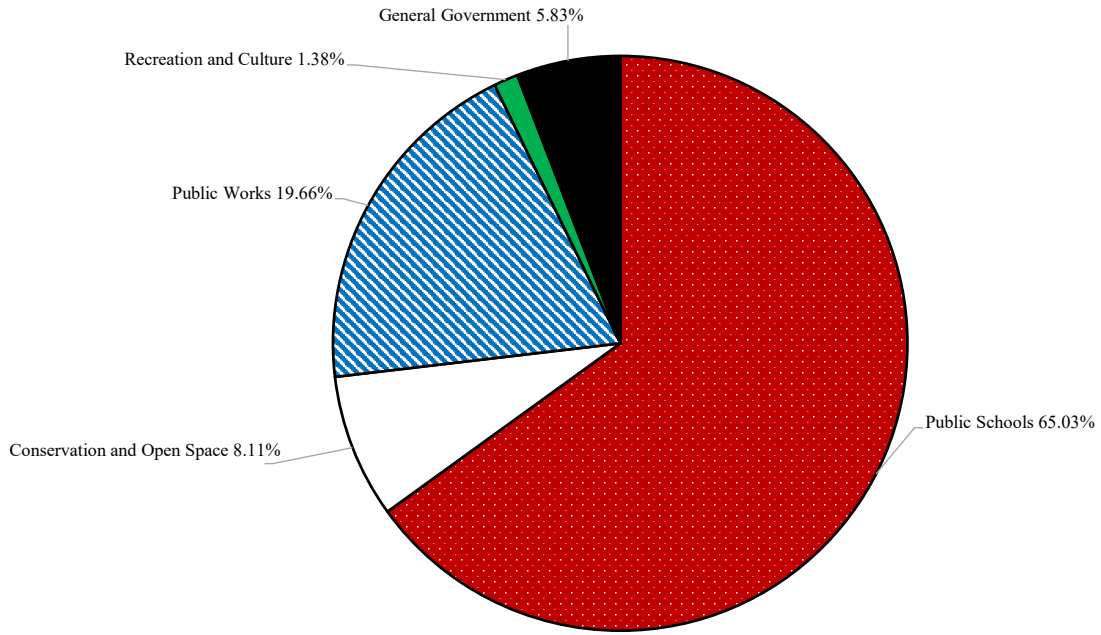
Recreation and Culture includes the purchase of land, development and restoration of parks, and preservation of Union Mills Homestead.

General Government includes projects for Public Safety, Carroll Community College, Carroll County Public Library, State's Attorney's Office, Technology Services, Senior Centers, Farm Museum, Board of Elections, Sheriff's Office, and other County facilities.

Capital Fund Appropriations

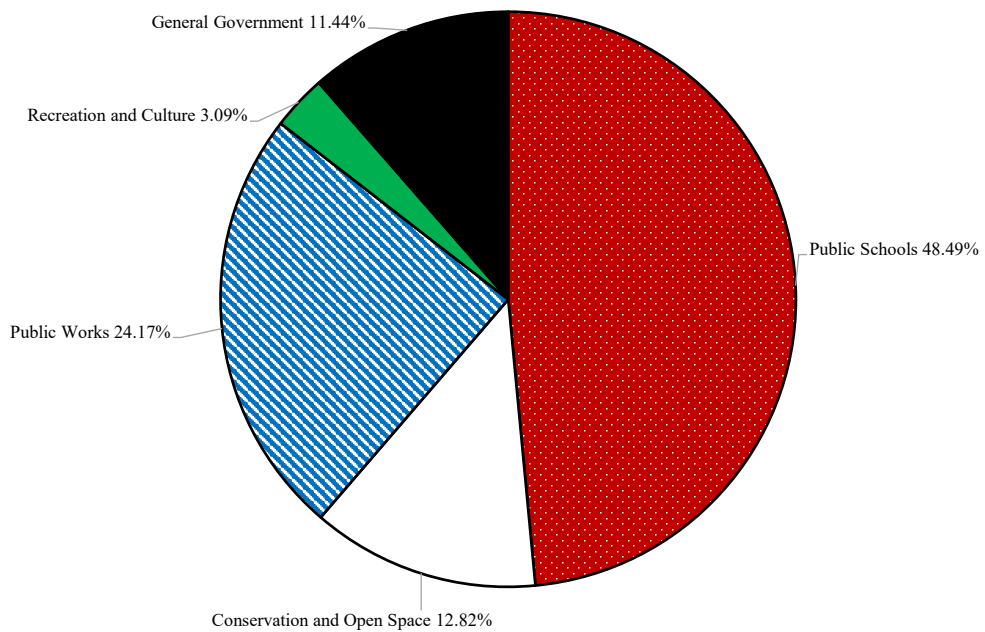
Fiscal Year 2022 Budget

\$101,257,276



Fiscal Year 2021 Budget

\$81,102,034



Community Investment Plan - Schedule of Reappropriations
Fiscal Year 2022

Reappropriations are a transfer of funds. They may occur when there are unspent budgeted funds from a completed or cancelled project, or when there is an unallocated project that holds funds for future use.

Capital Fund

Project		Source/Amount		
From	To	Current	Bonds	Other
8480 Public Safety Emergency Crisis Management	9920 Watershed Assessment and Improvement (NPDES)	\$66,120.00		
8480 Public Safety Emergency Crisis Management	8819 Public Safety Emergency Communication Radios	35,004.58		
8818 Facilities Asset Management	9921 Parking Lot Overlays	107.52		
8361 Optical Voting Machines	9921 Parking Lot Overlays	3,301.33		
8581 South Carroll High Roof	8852 East Middle School Replacement		\$5,051.58	
8583 Westminster High Roof	8852 East Middle School Replacement		9,542.87	
8621 Friendship Valley Elementary Roof	8852 East Middle School Replacement		500.00	
8622 Piney Ridge Elementary Roof	8852 East Middle School Replacement		273.72	
8714 Robert Moton Elementary Roof	8852 East Middle School Replacement		1,338.88	
8715 Runnymede Elementary Roof	8852 East Middle School Replacement		5,502.88	
9920 Watershed Assessment and Improvement (NPDES)	Pavement Management FY 22		2,500,000.00	
8733 Piney Run Dam Temperature Remediation	Pavement Management FY 22		330,000.00	
8767 Pavement Management FY 19	Brynwood Hills Drainage		650,000.00	
Total		\$104,533.43	\$3,502,209.93	\$0.00

Community Investment Plan For Fiscal Year 2022

	Source of Funding				
	Total FY 22	Local		State	Federal and Other
		Other	Bonds		
PUBLIC SCHOOLS					
Career and Technology Center	\$9,420,000	\$0	\$0	\$9,420,000	\$0
East Middle School Replacement	43,411,000	0	31,411,000	12,000,000	0
Paving	965,000	965,000	0	0	0
Roof Repairs	190,000	190,000	0	0	0
Roof Replacement - Winfield Elementary	897,106	0	0	897,106	0
Technology Improvements	1,000,000	1,000,000	0	0	0
Transfer to Operating Budget for BOE Debt Service	9,963,700	9,963,700	0	0	0
PUBLIC SCHOOLS TOTAL	\$65,846,806	\$12,118,700	\$31,411,000	\$22,317,106	\$0
CONSERVATION AND OPEN SPACE					
Agricultural Land Preservation	\$4,672,900	\$2,539,900	\$1,333,000	\$800,000	\$0
Stormwater Facility Renovation	300,000	0	300,000	0	0
Watershed Assessment and Improvement (NPDES)	3,234,120	318,610	2,600,000	0	315,510
CONSERVATION AND OPEN SPACE TOTAL	\$8,207,020	\$2,858,510	\$4,233,000	\$800,000	\$315,510
PUBLIC WORKS					
- ROADS -					
Brynwood Hills Drainage	\$650,000	\$0	\$650,000	\$0	\$0
Highway Safety Improvements	\$33,000	0	0	33,000	0
Pavement Management Program	14,509,000	1,223,000	13,110,000	176,000	0
Pavement Preservation	1,180,000	0	0	1,180,000	0
Ramp and Sidewalk Upgrades	85,000	0	85,000	0	0
Small Drainage Structures	253,000	0	253,000	0	0
State Road Projects	100,000	100,000	0	0	0
Storm Drain Rehabilitation	253,000	0	253,000	0	0
Storm Drain Video Inspection	146,000	0	0	146,000	0
	\$17,209,000	\$1,323,000	\$14,351,000	\$1,535,000	\$0
- BRIDGES -					
Bridge Inspection and Inventory	\$31,000	\$31,000	\$0	\$0	\$0
Bridge Maintenance and Structural Repair	78,000	78,000	0	0	0
Cleaning and Painting of Bridge Structural Steel	234,000	47,000	0	0	187,000
Gaither Road over South Branch Patapsco	2,096,850	0	411,700	0	1,685,150
Hawks Hill Road over Little Pipe Creek Tributary	255,000	0	255,000	0	0
	\$2,694,850	\$156,000	\$666,700	\$0	\$1,872,150
PUBLIC WORKS TOTAL	\$19,903,850	\$1,479,000	\$15,017,700	\$1,535,000	\$1,872,150
RECREATION AND CULTURE					
Community Self-Help Projects	\$84,000	\$84,000	\$0	\$0	\$0
Land Acquisition	329,000	0	0	329,000	0
Leister Park Phase II	191,000	110,000	0	81,000	0
Park Restoration	180,000	180,000	0	0	0
Piney Run Pavilion Road Paving	213,000	21,300	0	191,700	0
Sports Complex Building Roof	301,000	30,100	0	270,900	0
Tot Lot Replacement	86,000	8,600	0	77,400	0
Town Fund	16,450	16,450	0	0	0
RECREATION AND CULTURE TOTAL	\$1,400,450	\$450,450	\$0	\$950,000	\$0
GENERAL GOVERNMENT					
Carroll Community College Technology	\$350,000	\$350,000	\$0	\$0	\$0
County Building Systemics Renovations	1,043,400	254,900	788,500	0	0
County Technology	1,733,750	1,733,750	0	0	0
Fleet Lift Replacements	212,000	0	212,000	0	0
Generator Replacement	139,000	0	139,000	0	0
Library Technology	100,000	100,000	0	0	0
Parking Lot Overlays	322,000	322,000	0	0	0
Public Safety Emergency Communication Radios	849,000	849,000	0	0	0
Public Safety Regional Water Supply	150,000	0	150,000	0	0
Public Safety Training Center	1,000,000	0	0	1,000,000	0
GENERAL GOVERNMENT TOTAL	\$5,899,150	\$3,609,650	\$1,289,500	\$1,000,000	\$0
GRAND TOTAL	\$101,257,276	\$20,516,310	\$51,951,200	\$26,602,106	\$2,187,660

Capital Budget Summary

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2022 TO 2027

	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	Prior Allocation	Balance To Complete	Total Project Cost
PUBLIC SCHOOLS									
Career and Technology Center	\$9,420,000	\$10,624,000	\$10,702,000	\$0	\$0	\$0	\$43,100,000	\$0	\$73,846,000
East Middle School Replacement	43,411,000	12,000,000	0	0	0	0	4,547,000	0	59,958,000
Paving	965,000	825,000	875,000	1,000,000	1,050,000	1,102,500	0	0	5,817,500
Relocatable Classroom Removal	0	195,000	0	205,000	0	215,500	0	0	615,500
Roof Repairs	190,000	0	200,000	0	210,000	0	0	0	600,000
Roof Replacement - Winfield Elementary	897,106	0	0	0	0	0	1,652,894	0	2,550,000
Technology Improvements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	0	6,000,000
Transfer to Operating Budget for BOE Debt Service	9,963,700	12,007,642	13,837,171	14,716,655	15,293,467	15,076,628	0	0	80,895,264
PUBLIC SCHOOLS TOTAL	\$65,846,806	\$36,651,642	\$26,614,171	\$16,921,655	\$17,553,467	\$17,394,628	\$49,299,894	\$0	\$230,282,264
SOURCES OF FUNDING:									
Local Income Tax	\$12,118,700	\$14,027,642	\$15,912,171	\$16,921,655	\$17,553,467	\$17,394,628	\$100,000	\$0	\$94,028,264
Bonds	31,388,790	0	0	0	0	0	28,009,498	0	59,398,288
Reallocated Bonds	22,210	0	0	0	0	0	11,707,502	0	11,729,712
State School Construction	22,317,106	22,624,000	10,702,000	0	0	0	9,482,894	0	65,126,000
PUBLIC SCHOOLS TOTAL	\$65,846,806	\$36,651,642	\$26,614,171	\$16,921,655	\$17,553,467	\$17,394,628	\$49,299,894	\$0	\$230,282,264

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2022 TO 2027

	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	Prior Allocation	Balance To Complete	Total Project Cost
CONSERVATION AND OPEN SPACE									
Agricultural Land Preservation	\$4,672,900	\$4,483,000	\$4,483,000	\$4,483,000	\$4,483,000	\$4,483,000	\$0	\$0	\$27,087,900
Stormwater Facility Renovation	300,000	300,000	300,000	300,000	300,000	300,000	0	0	1,800,000
Watershed Assessment and Improvement (NPDES)	3,234,120	3,468,407	3,598,407	3,729,417	3,690,010	3,824,500	0	0	21,544,861
CONSERVATION AND OPEN SPACE TOTAL	\$8,207,020	\$8,251,407	\$8,381,407	\$8,512,417	\$8,473,010	\$8,607,500	\$0	\$0	\$50,432,761
SOURCES OF FUNDING:									
Reallocated GF Transfer	\$66,120	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$66,120
Property Tax	2,792,390	2,764,710	2,778,150	2,791,760	2,806,500	2,821,820	0	0	16,755,330
Bonds	4,233,000	4,333,000	4,433,000	4,533,000	4,633,000	4,733,000	0	0	26,898,000
Ag. Preservation (MALPF)	500,000	500,000	500,000	500,000	500,000	500,000	0	0	3,000,000
Ag Transfer Tax	300,000	150,000	150,000	150,000	150,000	150,000	0	0	1,050,000
Developer Contribution	0	172,407	172,407	172,407	0	0	0	0	517,221
Municipal	315,510	331,290	347,850	365,250	383,510	402,680	0	0	2,146,090
CONSERVATION AND OPEN SPACE TOTAL	\$8,207,020	\$8,251,407	\$8,381,407	\$8,512,417	\$8,473,010	\$8,607,500	\$0	\$0	\$50,432,761

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2022 TO 2027

	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	Prior Allocation	Balance To Complete	Total Project Cost
ROADS									
Brynwood Hills Drainage	\$650,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$650,000
Highway Safety Improvements	33,000	35,000	37,000	38,000	40,000	42,000	0	0	225,000
Pavement Management Program	14,509,000	14,815,000	15,525,000	15,878,000	16,673,000	17,510,000	0	0	94,910,000
Pavement Preservation	1,180,000	1,215,000	1,255,000	1,260,000	1,310,000	1,335,000	0	0	7,555,000
Ramp and Sidewalk Upgrades	85,000	88,000	92,000	96,000	103,000	109,000	0	0	573,000
Small Drainage Structures	253,000	283,000	313,000	343,500	360,000	378,000	0	0	1,930,500
State Road Projects	100,000	0	0	0	0	0	834,990	0	934,990
Storm Drain Rehabilitation	253,000	283,000	313,000	343,500	360,000	378,000	0	0	1,930,500
Storm Drain Video Inspection	146,000	153,000	161,000	169,000	177,000	186,000	0	0	992,000
ROADS TOTAL	\$17,209,000	\$16,872,000	\$17,696,000	\$18,128,000	\$19,023,000	\$19,938,000	\$834,990	\$0	\$109,700,990
SOURCES OF FUNDING:									
Transfer from General Fund	\$1,323,000	\$3,522,000	\$161,000	\$1,219,000	\$1,277,000	\$1,311,000	\$834,990	\$0	\$9,647,990
Bonds	10,871,000	11,314,000	15,379,000	15,685,000	16,520,000	17,399,000	0	0	87,168,000
Reallocated Bonds	3,480,000	0	0	0	0	0	0	0	3,480,000
State Highway Administration	176,000	176,000	176,000	176,000	176,000	176,000	0	0	1,056,000
Highway User Revenue	1,359,000	1,860,000	1,980,000	1,048,000	1,050,000	1,052,000	0	0	8,349,000
ROADS TOTAL	\$17,209,000	\$16,872,000	\$17,696,000	\$18,128,000	\$19,023,000	\$19,938,000	\$834,990	\$0	\$109,700,990

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2022 TO 2027

	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	Prior Allocation	Balance To Complete	Total Project Cost
BRIDGES									
Bridge Inspection and Inventory	\$31,000	\$32,000	\$33,000	\$34,000	\$35,000	\$36,000	\$0	\$0	\$201,000
Bridge Maintenance and Structural Repair	78,000	82,000	85,000	89,000	94,000	99,000	0	0	527,000
Brown Road over Roaring Run	0	0	270,000	0	1,439,000	0	0	0	1,709,000
Cleaning and Painting of Bridge Structural Steel	234,000	246,000	258,000	271,000	284,000	298,000	0	0	1,591,000
Gaither Road over South Branch PatapSCO	2,096,850	0	0	0	0	0	275,000	0	2,371,850
Hawks Hill Road over Little Pipe Creek Tributary	255,000	0	510,000	0	0	0	0	0	765,000
McKinstry's Mill Road over Little Pipe Creek	0	0	250,000	0	0	1,746,000	0	0	1,996,000
Old Kays Mill Road over Beaver Run	0	0	270,000	0	2,296,000	0	0	0	2,566,000
PatapSCO Road Bridge Deck Replacement	0	0	0	0	170,000	424,000	0	0	594,000
BRIDGES TOTAL	\$2,694,850	\$360,000	\$1,676,000	\$394,000	\$4,318,000	\$2,603,000	\$275,000	\$0	\$12,320,850
SOURCES OF FUNDING:									
Transfer from General Fund	\$156,000	\$163,000	\$170,000	\$177,000	\$186,000	\$198,000	\$0	\$0	\$1,050,000
Bonds	666,700	0	668,000	0	917,000	570,000	59,000	0	2,880,700
Federal Highway/Bridge	1,872,150	197,000	838,000	217,000	3,215,000	1,835,000	216,000	0	8,390,150
BRIDGES TOTAL	\$2,694,850	\$360,000	\$1,676,000	\$394,000	\$4,318,000	\$2,603,000	\$275,000	\$0	\$12,320,850

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2022 TO 2027

	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	Prior Allocation	Balance To Complete	Total Project Cost
RECREATION AND CULTURE									
Bark Hill Park Trail	\$0	\$0	\$0	\$0	\$312,000	\$0	\$0	\$0	\$312,000
Bear Branch Nature Center Pavilion Replacement	0	0	197,000	0	0	0	0	0	197,000
Community Self-Help Projects	84,000	86,000	88,000	90,000	92,000	94,000	0	0	534,000
Deer Park Lighting Replacement	0	0	0	291,000	0	0	0	0	291,000
Gillis Falls Trail Phase II	0	0	0	0	0	75,000	0	580,000	655,000
Hashawha and Bear Branch Paving	0	552,000	0	0	0	0	0	0	552,000
Land Acquisition	329,000	310,000	315,000	325,000	325,000	330,000	0	0	1,934,000
Leister Park Phase II	191,000	0	0	0	0	0	0	0	191,000
Northwest Area Regional Park Master Plan	0	0	0	0	0	335,000	0	0	335,000
Northwest Trail	0	0	0	1,100,000	0	0	0	0	1,100,000
Park Restoration	180,000	185,000	190,000	195,000	200,000	205,000	0	0	1,155,000
Piney Run Pavilion Replacement	0	0	181,000	0	0	0	0	0	181,000
Piney Run Pavilion Road Paving	213,000	0	0	0	0	0	0	0	213,000
Piney Run Paving	0	0	0	0	0	303,500	0	0	303,500
Piney Run Seawall and Launch Replacement	0	0	0	0	277,000	0	0	0	277,000
Sports Complex Building Roof	301,000	0	0	0	0	0	0	0	301,000
Tot Lot Replacement	86,000	89,000	92,000	97,000	321,000	110,000	0	0	795,000
Town Fund	16,450	15,500	15,500	15,500	15,500	15,500	0	0	93,950
Union Mills Flume, Shaft, and Waterwheel Replacement	0	164,000	435,000	0	0	0	291,000	0	890,000
RECREATION AND CULTURE TOTAL	\$1,400,450	\$1,401,500	\$1,513,500	\$2,113,500	\$1,542,500	\$1,468,000	\$291,000	\$580,000	\$10,310,450
SOURCES OF FUNDING:									
Transfer from General Fund	\$360,450	\$350,600	\$340,500	\$349,300	\$367,300	\$355,850	\$0	\$0	\$2,124,000
Bonds	0	164,000	435,000	0	0	0	195,000	0	794,000
Impact Fee - Parks	90,000	0	0	600,000	250,000	195,000	0	0	1,135,000
Program Open Space	950,000	886,900	738,000	1,164,200	925,200	917,150	0	580,000	6,161,450
State Miscellaneous Grants	0	0	0	0	0	0	96,000	0	96,000
RECREATION AND CULTURE TOTAL	\$1,400,450	\$1,401,500	\$1,513,500	\$2,113,500	\$1,542,500	\$1,468,000	\$291,000	\$580,000	\$10,310,450

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2022 TO 2027

	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	Prior Allocation	Balance To Complete	Total Project Cost
GENERAL GOVERNMENT									
Carroll Community College Systemic Renovations	\$0	\$2,732,940	\$0	\$0	\$0	\$0	\$5,744,000	\$0	\$8,476,940
Carroll Community College Technology	350,000	0	0	0	0	0	1,400,000	0	1,750,000
County Building Systemics Renovations	1,043,400	826,500	864,500	912,000	960,000	1,010,000	0	0	5,616,400
County Technology	1,733,750	1,368,000	1,368,000	1,558,000	1,600,000	1,648,000	0	0	9,275,750
Courthouse Annex Renovation	0	0	1,354,000	0	0	0	154,574	0	1,508,574
Farm Museum Pavilion Replacement	0	0	0	0	583,000	0	0	0	583,000
Fleet Lift Replacements	212,000	0	212,000	0	0	217,000	0	0	641,000
Generator Replacement	139,000	146,000	153,000	161,000	170,000	179,000	0	0	948,000
Library Technology	100,000	100,000	100,000	100,000	100,000	100,000	0	0	600,000
Parking Lot Overlays	322,000	367,000	436,000	222,000	233,000	245,000	0	0	1,825,000
Piney Run Dam Rehabilitation	0	2,750,000	0	0	12,750,000	0	0	0	15,500,000
Public Safety Emergency Communication Radios	849,000	874,000	900,000	927,000	956,000	985,000	0	0	5,491,000
Public Safety Microwave Network Replacement	0	0	3,000,000	0	0	0	0	0	3,000,000
Public Safety Regional Water Supply	150,000	0	157,500	0	165,500	0	0	0	473,000
Public Safety Training Center	1,000,000	0	0	0	0	0	6,300,000	0	7,300,000
Sheriff's Office - Eldersburg Precinct	0	810,000	7,970,000	0	0	0	0	0	8,780,000
GENERAL GOVERNMENT TOTAL	\$5,899,150	\$9,974,440	\$16,515,000	\$3,880,000	\$17,517,500	\$4,384,000	\$13,598,574	\$0	\$71,768,664
SOURCES OF FUNDING:									
Transfer from General Fund	\$3,571,237	\$2,709,000	\$5,804,000	\$2,807,000	\$2,889,000	\$2,978,000	\$1,400,000	\$0	\$22,158,237
Reallocated GF Transfer	38,413	0	0	0	0	0	0	0	38,413
Bonds	1,289,500	3,091,580	10,711,000	1,073,000	7,378,500	1,406,000	6,566,400	0	31,515,980
Reallocated Bonds	0	0	0	0	0	0	2,174	0	2,174
MD Higher Education Commission	0	1,423,860	0	0	0	0	2,980,000	0	4,403,860
State Miscellaneous Grants	1,000,000	0	0	0	0	0	2,650,000	0	3,650,000
US Department of Agriculture	0	2,750,000	0	0	7,250,000	0	0	0	10,000,000
GENERAL GOVERNMENT TOTAL	\$5,899,150	\$9,974,440	\$16,515,000	\$3,880,000	\$17,517,500	\$4,384,000	\$13,598,574	\$0	\$71,768,664

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2022 - 2027

Capital Fund

	Fiscal Year						Prior Allocation	Balance To Complete	Total Project Cost
	2022	2023	2024	2025	2026	2027			
GRAND TOTAL USES	\$101,257,276	\$73,510,989	\$72,396,078	\$49,949,572	\$68,427,477	\$54,395,128	\$64,299,458	\$580,000	\$484,815,979
SOURCES OF FUNDING									
- LOCAL -									
Transfer from General Fund	\$5,410,687	\$6,744,600	\$6,475,500	\$4,552,300	\$4,719,300	\$4,842,850	\$2,234,990	\$0	\$34,980,227
Reallocated GF Transfer	104,533	0	0	0	0	0	0	0	104,533
Local Income Tax	12,118,700	14,027,642	15,912,171	16,921,655	17,553,467	17,394,628	100,000	0	94,028,264
Property Tax	2,792,390	2,764,710	2,778,150	2,791,760	2,806,500	2,821,820	0	0	16,755,330
Bonds	48,448,990	18,902,580	31,626,000	21,291,000	29,448,500	24,108,000	34,829,898	0	208,654,968
Reallocated Bonds	3,502,210	0	0	0	0	0	11,709,676	0	15,211,886
Impact Fee - Parks	90,000	0	0	600,000	250,000	195,000	0	0	1,135,000
LOCAL TOTAL	\$72,467,510	\$42,439,532	\$56,791,821	\$46,156,715	\$54,777,767	\$49,362,298	\$48,874,564	\$0	\$370,870,208
- STATE -									
State Highway Administration	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$0	\$0	\$1,056,000
Highway User Revenue	1,359,000	1,860,000	1,980,000	1,048,000	1,050,000	1,052,000	0	0	8,349,000
Program Open Space	950,000	886,900	738,000	1,164,200	925,200	917,150	0	580,000	6,161,450
Ag. Preservation (MALPF)	500,000	500,000	500,000	500,000	500,000	500,000	0	0	3,000,000
Ag Transfer Tax	300,000	150,000	150,000	150,000	150,000	150,000	0	0	1,050,000
State School Construction	22,317,106	22,624,000	10,702,000	0	0	0	9,482,894	0	65,126,000
MD Higher Education Commission	0	1,423,860	0	0	0	0	2,980,000	0	4,403,860
State Miscellaneous Grants	1,000,000	0	0	0	0	0	2,746,000	0	3,746,000
STATE TOTAL	\$26,602,106	\$27,620,760	\$14,246,000	\$3,038,200	\$2,801,200	\$2,795,150	\$15,208,894	\$580,000	\$92,892,310
- FEDERAL -									
Federal Highway/Bridge	\$1,872,150	\$197,000	\$838,000	\$217,000	\$3,215,000	\$1,835,000	\$216,000	\$0	\$8,390,150
Department of Agriculture	0	2,750,000	0	0	7,250,000	0	0	0	10,000,000
FEDERAL TOTAL	\$1,872,150	\$2,947,000	\$838,000	\$217,000	\$10,465,000	\$1,835,000	\$216,000	\$0	\$18,390,150
- OTHER -									
Developer Contribution	\$0	\$172,407	\$172,407	\$172,407	\$0	\$0	\$0	\$0	\$517,221
Municipal	315,510	331,290	347,850	365,250	383,510	402,680	0	0	2,146,090
OTHER TOTAL	\$315,510	\$503,697	\$520,257	\$537,657	\$383,510	\$402,680	\$0	\$0	\$2,663,311
GRAND TOTAL SOURCES	\$101,257,276	\$73,510,989	\$72,396,078	\$49,949,572	\$68,427,477	\$54,395,128	\$64,299,458	\$580,000	\$484,815,979

Enterprise Funds

Airport Enterprise Fund

Airport Enterprise Fund Operating Summary

Sources of Funding	Actual	Original Budget	Adjusted Budget	Budget	% Change From	% Change From
	FY 20	FY 21	FY 21	FY 22	Orig. FY 21	Adj. FY 21
Fuel Sales	\$63,459	\$98,000	\$98,000	\$85,000	-13.27%	-13.27%
Rents	201,057	245,200	245,200	218,030	-11.08%	-11.08%
Corporate Hanger Rental	563,896	510,560	510,560	593,510	16.25%	16.25%
Pass-Through Utilities/Taxes	103,092	120,000	120,000	135,400	12.83%	12.83%
Miscellaneous	20,256	2,890	2,890	3,410	17.99%	17.99%
Transfer from the General Fund	0	0	0	2,220,490	100.00%	100.00%
Total Sources of Funding	\$951,760	\$976,650	\$976,650	\$3,255,840	233.37%	233.37%

Uses of Funding	Actual	Original Budget	Adjusted Budget	Budget	% Change From	% Change From
	FY 20	FY 21	FY 21	FY 22	Orig. FY 21	Adj. FY 21
Airport Operations	\$766,282	\$868,280	\$869,620	\$906,440	4.39%	4.23%
Revenue in Excess of Expenses	185,478	108,370	106,680	2,349,400	2067.94%	2102.29%
Total Uses of Funding	\$951,760	\$976,650	\$976,300	\$3,255,840	233.37%	233.49%

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue, net of operating cash expenditures. Revenue in Excess of Expenses is available to fund capital projects, vehicles and equipment, and contingency reserves.

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2022 TO 2027

	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	Prior Allocation	Balance To Complete	Total Project Cost
AIRPORT ENTERPRISE FUND									
Grounds and Maintenance Equipment	\$36,000	\$36,000	\$36,000	\$36,000	\$36,000	\$36,000	\$0	\$0	\$216,000
AIRPORT ENTERPRISE FUND TOTAL	\$36,000	\$36,000	\$36,000	\$36,000	\$36,000	\$36,000	\$0	\$0	\$216,000
SOURCES OF FUNDING:									
Transfer from General Fund	\$16,000	\$16,000	\$16,000	\$16,000	\$16,000	\$16,000	\$0	\$0	\$96,000
Federal Aviation Administration	20,000	20,000	20,000	20,000	20,000	20,000	0	0	120,000
AIRPORT ENTERPRISE FUND TOTAL	\$36,000	\$36,000	\$36,000	\$36,000	\$36,000	\$36,000	\$0	\$0	\$216,000

Fiber Network Enterprise Fund

Fiber Network Enterprise Fund Operating Summary

Sources of Funding	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
General Fund Transfer	\$192,800	\$168,000	\$168,000	\$2,068,250	100.00%	100.00%
Dark Fiber Lease	247,194	256,310	256,310	221,650	-13.52%	-13.52%
Total Sources of Funding	\$439,990	\$424,310	\$424,310	\$2,289,900	439.68%	439.68%

Uses of Funding	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Fiber Network	\$375,370	\$424,310	\$424,310	\$426,400	0.49%	0.49%
Revenue in Excess of Expenses	64,620	0	0	1,863,500	100.00%	100.00%
Total Uses of Funding	\$439,990	\$424,310	\$424,310	\$2,289,900	439.68%	439.68%

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue, net of operating cash expenditures. Revenue in Excess of Expenses is available to fund capital projects, vehicles and equipment, and contingency reserves.

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2022 TO 2027

	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	Prior Allocation	Balance To Complete	Total Project Cost
FIBER NETWORK ENTERPRISE FUND									
CCPN Equipment Replacement	\$1,022,680	\$0	\$0	\$0	\$55,000	\$0	\$0	\$0	\$1,077,680
FIBER NETWORK ENTERPRISE FUND TOTAL	\$1,022,680	\$0	\$0	\$0	\$55,000	\$0	\$0	\$0	\$1,077,680
SOURCES OF FUNDING:									
Transfer from General Fund	\$1,022,680	\$0	\$0	\$0	\$55,000	\$0	\$0	\$0	\$1,077,680
FIBER NETWORK ENTERPRISE FUND TOTAL	\$1,022,680	\$0	\$0	\$0	\$55,000	\$0	\$0	\$0	\$1,077,680

Firearms Enterprise Fund

Firearms Enterprise Fund Operating Summary

Sources of Funding	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
User Fees	\$118,860	\$150,000	\$150,000	\$160,230	6.82%	6.82%
Concession Fees	6,110	2,000	2,000	6,000	200.00%	200.00%
Recycling	4,981	6,000	6,000	6,000	0.00%	0.00%
Interest	7,448	2,000	2,000	2,000	0.00%	0.00%
Transfer from Fund Balance	0	154,140	155,755	0	-100.00%	-100.00%
Total Sources of Funding	\$137,399	\$314,140	\$315,755	\$174,230	-44.54%	-44.82%

Uses of Funding	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Firearms Facility Operations	\$178,741	\$314,140	\$315,755	\$174,230	-44.54%	-44.82%
Revenue in Excess of Expenses	(41,342)	0	0	0	0.00%	0.00%
Total Uses of Funding	\$137,399	\$314,140	\$315,755	\$174,230	-44.54%	-44.82%

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue, net of operating cash expenditures. Revenue in Excess of Expenses is available to fund capital projects, vehicles and equipment, and contingency reserves.

Septage Enterprise Fund

Septage Enterprise Fund Operating Summary

Sources of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 20	Budget FY 21	Budget FY 21		FY 22	From Orig. FY 21
Septage Processing Fee	\$1,102,810	\$1,040,000	\$1,040,000	\$1,137,500	9.38%	9.38%
Interest Income	47,182	50,400	50,400	0	-100.00%	-100.00%
Miscellaneous	2,885	0	0	0	0.00%	0.00%
Total Sources of Funding	\$1,152,877	\$1,090,400	\$1,090,400	\$1,137,500	4.32%	4.32%

Uses of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 20	Budget FY 21	Budget FY 21		FY 22	From Orig. FY 21
Septage Facility Operations	\$651,642	\$796,800	\$796,800	\$802,640	0.73%	0.73%
Capital - Repair, Replace, Rehabilitate	501,235	293,600	293,600	334,860	14.05%	14.05%
Total Uses of Funding	\$1,152,877	\$1,090,400	\$1,090,400	\$1,137,500	4.32%	4.32%

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. The line item Capital - Repair, Replace, Rehabilitate captures the annual amount generated by the operating revenue available to repair, replace, or rehabilitate capital assets.

Solid Waste Enterprise Fund

Solid Waste Enterprise Fund Operating Summary

Sources of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 20	Budget	Budget		From	From
	FY 20	FY 21	FY 21	FY 22	Orig. FY 21	Adj. FY 21
Tipping Fees	\$7,151,443	\$7,496,000	\$7,496,000	\$8,144,500	8.65%	8.65%
County Hauling	5,400	6,080	6,080	6,080	0.00%	0.00%
Interest	130,560	146,200	146,200	30,000	-79.48%	-79.48%
Rents and Royalties	175,596	175,600	175,600	175,600	0.00%	0.00%
Recycling	75,787	160,000	160,000	160,000	0.00%	0.00%
Miscellaneous	6,008	7,500	7,500	7,500	0.00%	0.00%
Transfer from General Fund	615,000	615,000	615,000	3,430,060	457.73%	457.73%
Transfer from Fund Balance	0	399,470	399,470	0	-100.00%	-100.00%
Total Sources of Funding	\$8,159,794	\$9,005,850	\$9,005,850	\$11,953,740	32.73%	32.73%

Uses of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 20	Budget	Budget		From	From
	FY 20	FY 21	FY 21	FY 22	Orig. FY 21	Adj. FY 21
Solid Waste Management	\$337,720	\$366,200	\$366,200	\$371,350	1.41%	1.41%
Closed Landfills	177,824	279,440	279,440	283,600	1.49%	1.49%
Northern Landfill	2,982,140	2,241,450	2,251,300	2,518,200	12.35%	11.86%
Recycling Operations	1,560,043	1,739,040	1,739,040	2,507,400	44.18%	44.18%
Solid Waste Accounting Administration	(168,412)	614,700	616,540	557,490	-9.31%	-9.58%
Solid Waste Transfer Station	4,370,988	4,334,980	4,334,980	5,715,700	31.85%	31.85%
Total Uses of Funding	\$9,260,302	\$9,575,810	\$9,587,500	\$11,953,740	24.83%	24.68%

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue, net of operating cash expenditures. Revenue in Excess of Expenses is available to fund capital projects, vehicles and equipment, and contingency reserves.

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2022 TO 2027

	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	Prior Allocation	Balance To Complete	Total Project Cost
SOLID WASTE ENTERPRISE FUND									
Northern Landfill Rain Flap Installation	\$180,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$180,000
SOLID WASTE ENTERPRISE FUND TOTAL	\$180,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$180,000
SOURCES OF FUNDING:									
Enterprise Fund - Solid Waste	\$180,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$180,000
SOLID WASTE ENTERPRISE FUND TOTAL	\$180,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$180,000

Utilities Enterprise Fund

Utilities Enterprise Fund Operating Summary

Sources of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 20	Budget FY 21	Budget FY 21		From Orig. FY 21	From Adj. FY 21
MES Reimbursement	\$16,638	\$18,000	\$18,000	\$18,000	0.00%	0.00%
Water Usage	4,880,099	5,267,900	5,267,900	5,740,000	8.96%	8.96%
Sewer Usage	6,056,164	6,209,500	6,209,500	6,324,225	1.85%	1.85%
Interest Income	133,632	77,910	77,910	20,500	-73.69%	-73.69%
Rents	217,590	217,000	217,000	223,150	2.83%	2.83%
Miscellaneous	104,735	88,830	88,830	65,700	-26.04%	-26.04%
Transfer from General Fund	330,230	266,950	266,950	223,410	-16.31%	-16.31%
Transfer from Fund Balance	0	0	378,840	0	-100.00%	-100.00%
Total Sources of Funding	\$11,739,088	\$12,146,090	\$12,524,930	\$12,614,985	3.86%	0.72%

Uses of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 20	Budget FY 21	Budget FY 21		From Orig. FY 21	From Adj. FY 21
BOU Administration	\$1,925,814	\$1,768,860	\$1,768,860	\$1,597,515	-9.69%	-9.69%
Board of Education Facilities	246,184	266,950	245,650	223,410	-16.31%	-9.05%
Freedom Sewer	3,415,543	2,908,230	2,902,010	2,840,092	-2.34%	-2.13%
Freedom Water	4,850,003	3,605,630	3,591,820	3,764,390	4.40%	4.80%
Hampstead Sewer	1,107,660	1,007,690	1,026,830	1,016,965	0.92%	-0.96%
Other Water and Sewer	251,654	145,450	149,760	168,420	15.79%	12.46%
Capital - Repair, Replace, Rehabilitate	2,700,000	2,443,280	2,840,000	2,980,000	21.97%	4.93%
Revenue in Excess of Expenses	0	0	0	24,193	100.00%	100.00%
Total Uses of Funding	\$14,496,857	\$12,146,090	\$12,524,930	\$12,614,985	3.86%	0.72%

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. The line item Capital - Repair, Replace, Rehabilitate captures the annual amount generated by the operating revenue available to repair, replace, or rehabilitate capital assets.

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2022 TO 2027

	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	Prior Allocation	Balance To Complete	Total Project Cost
UTILITIES ENTERPRISE FUND									
County Sewer Line Rehabilitation and Replacement	\$481,000	\$481,000	\$481,000	\$481,000	\$481,000	\$481,000	\$481,000	\$0	\$3,367,000
County Water Line Rehabilitation and Replacement	798,000	837,000	879,000	923,000	0	0	1,419,000	0	4,856,000
Freedom Water Treatment Plant Equipment Replacement	103,490	0	0	0	0	0	500,000	0	603,490
Freedom Wells and Connections	975,000	0	0	0	0	0	1,423,000	0	2,398,000
Freedom WTP Membrane Replacement	206,000	206,000	206,000	206,000	206,000	206,000	1,493,250	0	2,729,250
Hampstead WWTP ENR Upgrade	400,000	0	0	0	0	0	0	0	400,000
Hampstead WWTP Sludge Press	300,000	2,700,000	0	0	0	0	0	0	3,000,000
Kabik Court Water Supply	100,000	0	0	0	0	0	0	0	100,000
Patapsco Valley Pump Station Upgrade	0	0	300,000	770,000	0	0	0	0	1,070,000
Pump Station Equipment Replacement	214,681	200,000	200,000	200,000	200,000	200,000	0	0	1,214,681
Runnymede Wastewater Treatment Facility Rehabilitation	44,000	297,000	0	0	0	0	28,000	0	369,000
Sewer Manhole Rehabilitation	87,000	91,000	96,000	99,000	102,000	106,000	2,317,200	0	2,898,200
Shiloh Pump Station Expansion	0	220,000	1,455,000	0	0	0	0	0	1,675,000
Standby Generator Replacement	37,000	33,000	0	0	0	0	547,550	0	617,550
Sykesville Pump Station Expansion	0	290,000	2,086,200	0	0	0	0	0	2,376,200
Tank Rehabilitation and Replacement	565,000	565,000	565,000	565,000	565,000	565,000	3,498,032	0	6,888,032
Town of Sykesville Water and Sewer Upgrades	4,495,000	8,045,000	0	0	0	0	6,045,000	0	18,585,000
Water Main Loops	440,000	440,000	440,000	440,000	440,000	440,000	1,777,872	0	4,417,872
Water Main Valve Replacements	360,000	360,000	360,000	360,000	360,000	0	2,039,700	0	3,839,700
Water Meters	671,000	687,500	709,500	731,000	753,000	759,000	6,371,629	0	10,682,629
Water Service Line Replacement	310,800	326,700	342,600	352,000	90,000	0	2,063,400	0	3,485,500
Winfield Pump Station Rehabilitation	400,000	0	0	0	0	0	0	0	400,000
UTILITIES ENTERPRISE FUND	\$10,987,971	\$15,779,200	\$8,120,300	\$5,127,000	\$3,197,000	\$2,757,000	\$30,004,633	\$0	\$75,973,104
SOURCES OF FUNDING:									
Transfer from General Fund	\$544,000	\$297,000	\$0	\$0	\$0	\$0	\$28,000	\$0	\$869,000
Utilities Maintenance Fee	5,669,000	9,297,500	1,274,500	1,296,000	1,318,000	1,324,000	7,431,574	0	27,610,574
Reallocated Utilities Maintenance Fees	62,000	0	0	0	0	0	900,000	0	962,000
Utilities Sewer User Fees	824,000	4,015,000	4,618,200	1,550,000	783,000	787,000	4,034,240	0	16,611,440
Reallocated Utilities Sewer User Fees	695,681	0	0	0	0	0	1,250,000	0	1,945,681
Utilities Water User Fees	3,193,290	2,169,700	2,227,600	2,281,000	1,096,000	646,000	16,252,197	0	27,865,787
Area Connection Charges	0	0	0	0	0	0	108,622	0	108,622
UTILITIES ENTERPRISE FUND	\$10,987,971	\$15,779,200	\$8,120,300	\$5,127,000	\$3,197,000	\$2,757,000	\$30,004,633	\$0	\$75,973,104

Community Investment Plan - Schedule of Reappropriations
Fiscal Year 2022

Reappropriations are a transfer of funds. They may occur when there are unspent budgeted funds from a completed or cancelled project, or when there is an unallocated project that holds funds for future use.

Enterprise Funds

From	Project		Source/Amount		
		To	Current	Bonds	Other
6390 Sykesville Water Tank	6332 Tank Rehabilitation and Replacement		\$62,000.00		
6421 Sewer Main Rehabilitation and Replacement	Pump Station Equipment Replacement		95,163.19		
6448 Sewer Pipe Rehabilitation and Replacement	Pump Station Equipment Replacement		119,518.16		
6448 Sewer Pipe Rehabilitation and Replacement	6461 County Sewer Line Rehabilitation and Replacement		481,000.00		
	Total		\$757,681.35	\$0.00	\$0.00

Grant Fund

Grant Fund Summary

Sources of Funding	Actual	Original	Adjusted ¹	Budget	% Change
	FY 20	Budget FY 21	Budget FY 21	Budget FY 22	From Adj. FY 21
Federal	\$7,542,217	\$6,428,160	\$6,622,243	\$6,961,061	5.12%
Federal / Pass thru State	6,096,992	4,682,067	6,701,888	5,720,701	-14.64%
State	4,448,160	4,109,213	4,755,682	3,560,177	-25.14%
Endowments	62,546	105,000	105,000	105,000	0.00%
Recreation Program Fees	173,277	180,000	180,000	110,000	-38.89%
Miscellaneous	214,757	0	0	0	100.00%
Donations	172,961	55,710	55,710	54,120	-2.85%
County Match/Contribution	1,885,883	2,094,610	2,116,424	1,197,540	-43.42%
Total Sources of Funding	\$20,596,794	\$17,654,760	\$20,536,947	\$17,708,599	-13.77%

Uses of Funding	Actual	Original	Adjusted	Budget	% Change
	FY 20	Budget FY 21	Budget FY 21	Budget FY 22	From Adj. FY 21
Aging and Disabilities	\$2,182,110	\$2,212,010	\$2,236,765	\$2,261,170	1.09%
Board of Elections	0	0	76,536	0	-100.00%
Business Employment Resource Center	2,106,936	1,220,430	1,220,430	1,080,586	-11.46%
Circuit Court	907,345	1,146,500	1,146,500	1,016,900	-11.30%
Citizen Services State	427	4,000	4,000	4,000	0.00%
Comprehensive Planning	91,402	76,230	136,230	50,000	-63.30%
Conservation and Natural Resources	83,226	0	0	0	0.00%
COVID-19 and CARES Act	1,224,258	0	1,529,443	0	-100.00%
Farm Museum Endowment	24,020	30,000	30,000	30,000	0.00%
Housing and Community Development	6,372,773	6,732,400	6,520,440	7,001,041	7.37%
Local Management Board	1,474,843	1,189,850	1,131,185	1,233,971	9.09%
Non-Profits	877,959	0	760,820	0	-100.00%
Public Safety	495,021	692,950	1,284,927	692,950	-46.07%
Public Works	307,214	0	0	0	0.00%
Recreation	214,104	188,100	188,100	118,100	-37.21%
Sheriff's Office	824,404	785,850	895,131	814,050	-9.06%
State's Attorney's Office	505,817	544,140	544,140	477,580	-12.23%
Tourism	49,541	50,000	50,000	84,400	68.80%
Transit	2,043,849	2,782,300	2,782,300	2,843,851	2.21%
Total Uses of Funding	\$19,785,251	\$17,654,760	\$20,536,947	\$17,708,599	-13.77%

¹ At the time the FY 21 Budget was adopted, it was still uncertain if the County would continue to receive some grants, get new grants, or the amount of those grants. Because of this uncertainty, the Adjusted Budget column is the most accurate.

FY 22 Program Summary by Function

Function	County	Grant	Total
	Match/Contribution	Funding	Program
Aging and Disabilities	\$335,330	\$1,925,840	\$2,261,170
Business and Employment Resource Center	0	1,080,586	1,080,586
Circuit Court	59,470	957,430	1,016,900
Citizen Services State	4,000	0	4,000
Comprehensive Planning	10,000	40,000	50,000
Farm Museum Endowment	0	30,000	30,000
Housing and Community Development	35,180	6,965,861	7,001,041
Local Management Board	48,620	1,185,351	1,233,971
Public Safety	108,390	584,560	692,950
Recreation	8,100	110,000	118,100
Sheriff's Office	86,560	727,490	814,050
State's Attorney's Office	108,100	369,480	477,580
Tourism	0	84,400	84,400
Transit	393,790	2,450,061	2,843,851
Total Grant Fund	\$1,197,540	\$16,511,059	\$17,708,599

***OPEB,
Pension Trust,
and
Special Revenue Funds***

Other Post Employment Benefits Trust Fund

Other Post Employment Benefits (OPEB) includes medical and prescription coverage for retirees, as well as funding to meet future liability. FY 22 Budget decreases due to updated actuarial information.

Sources of Funding	FY 20 Actual	FY 21 Budget	FY 22 Budget	Increase (Decrease)
OPEB Contribution - Transfer from General Fund	\$12,493,310	\$12,461,510	\$12,260,420	(\$201,090)
Retiree Contributions	815,291	755,000	850,000	95,000
Interest	80,893	0	0	0
Unrealized Gain/(Loss)	2,616,757	0	0	0
Total Sources of Funding	\$16,006,251	\$13,216,510	\$13,110,420	(\$106,090)

Uses of Funding	FY 20 Actual	FY 21 Budget	FY 22 Budget	Increase (Decrease)
Budgeted Employer OPEB Trust Contribution	\$0	\$5,468,350	\$5,637,420	\$169,070
Audit Fees	2,510	0	0	0
Consulting Fees	6,286	0	0	0
Retiree Health Benefit Payments	6,855,083	7,748,160	7,473,000	(275,160)
Total Uses of Funding	\$6,863,878	\$13,216,510	\$13,110,420	(\$106,090)

Pension Trust Fund

The Carroll County Pension Plan, a defined benefit pension plan, was implemented July 1, 2003. The plan covers regular non-contractual employees hired July 1, 1985 and after, and provides a monthly payment to retirees beginning at age 62 or after 30 years of service. Reduced payments are available to retirees at age 55 when age plus years of County service equals or exceeds 80. In October 2009, the Pension Plan was enhanced, and County contributions to the 401(k) accounts of County Pension Plan participants were discontinued. Beginning FY 18, the Pension Plan for the Correctional Deputies was enhanced by reducing normal retirement from 30 years of service to 25 years, accelerating accrual rates for service, and crediting years of pre-employment military service. The Plan's Administrative Committee, consisting of four individuals and two Plan participants selected by the County Commissioners, has responsibility for the oversight and administrative functions of the Plan. FY 20 included improvements to disability benefits for correctional deputies.

Sources of Funding	FY 20	FY 21	FY 22	Increase
	Actuals	Budget	Budget	(Decrease)
County Pension - Employer Contribution	\$2,362,270	\$2,347,310	\$2,215,910	(\$131,400)
Correctional Deputies - Employer Contribution	806,820	632,430	734,290	101,860
Unrealized Gain/(Loss)	2,292,119	0	0	0
Employee Pension Contribution	2,131,420	0	0	0
Total Sources of Funding	\$7,592,629	\$2,979,740	\$2,950,200	(\$29,540)

Uses of Funding				
Legal Fees	\$7,613	\$0	\$0	\$0
Audit Fees	4,920	0	0	0
Consulting Fees	62,026	0	0	0
Other Professional Services	38,344	0	0	0
Employee Pension Fund Payments	2,637,534	0	0	0
Budgeted Employer Pension Contribution	0	2,979,740	2,950,200	(29,540)
Total Uses of Funding	\$2,750,437	\$2,979,740	\$2,950,200	(\$29,540)

Certified Law Officers Pension Trust Fund

The Carroll County Certified Law Officers Pension Plan, a defined benefit pension plan, was established October 1, 2009. The Plan covers certified law enforcement officers employed by the Carroll County Sheriff's Office. A monthly benefit is provided for officers who attain 25 years of service or who leave employment after age 55 with at least 15 years of service. Officers with at least 15, but less than 25, years of service who leave employment prior to age 55 are eligible for a monthly pension at age 62. The Plan's Administrative Committee, consisting of four individuals and two Plan participants selected by the County Commissioners, has responsibility for the oversight and administrative functions of the Plan. FY 20 included improvements to disability benefits for law enforcement officers.

Sources of Funding	FY 20	FY 21	FY 22	Increase
	Actuals	Budget	Budget	(Decrease)
Employer Pension Contribution	\$1,318,260	\$1,333,810	\$1,228,470	(\$105,340)
Unrealized Gain/(Loss)	635,040	0	0	0
Employee Pension Contribution	584,969	0	0	0
Total Sources of Funding	\$2,538,269	\$1,333,810	\$1,228,470	(\$105,340)

Uses of Funding				
Audit Fees	\$2,510	\$0	\$0	\$0
Consulting Fees	23,824	0	0	0
Other Professional Services	6,010	0	0	0
Certified Law Officers Pension Fund Payments	323,524	0	0	0
Budgeted Employer Pension Contribution	0	1,333,810	1,228,470	(105,340)
Total Uses of Funding	\$355,868	\$1,333,810	\$1,228,470	(\$105,340)

Length of Service Award Program Trust Fund

Length of Service Award Program (LOSAP) Pension Trust Fund, a defined benefit pension plan, was implemented July 1, 2004. The Plan covers all volunteer firefighters meeting eligibility requirements and provides a monthly payment to retirees beginning at age 60. Beginning FY 18, the Board of Commissioners approved a 5-year plan to increase the base benefit by \$10/month for each of the next 5 years, or from \$125 per month in FY 17 to \$175 per month in FY 22.

Sources of Funding	FY 20	FY 21	FY 22	Increase
	Actual	Budget	Budget	(Decrease)
Unrealized Gain/(Loss)	\$183,904	\$0	\$0	\$0
Transfer from General Fund	398,000	398,000	1,585,000	1,187,000
Total Sources of Funding	\$581,904	\$398,000	\$1,585,000	\$1,187,000

Uses of Funding				
Audit Fees	\$4,920	\$0	\$0	\$0
Consulting Fees	17,817	0	0	0
Other Professional Services	11,272	0	0	0
LOSAP Pension Fund Payments	910,126	0	0	0
Budgeted LOSAP Contribution	0	398,000	1,585,000	1,187,000
Total Uses of Funding	\$944,135	\$398,000	\$1,585,000	\$1,187,000

Special Revenue Fund

A Special Revenue Fund captures dedicated revenues until they are appropriated for use in other funds in a given year. Hotel Rental Tax is applied to the hotel room rate and paid by the hotel guest. Proceeds of this tax are used for tourism and promotion of the County. In FY 19, the Board of Commissioners approved a distribution policy to allow use of Hotel Rental Tax for capital projects related to tourism.

Sources of Funding	FY 20 Actual	FY 21 Budget	FY 22 Budget	Increase (Decrease)
Hotel Rental Tax	\$306,978	\$412,000	\$407,410	(\$4,590)
Unrealized Gain/(Loss)	4,262	0	0	0
Total Sources of Funding	\$311,240	\$412,000	\$407,410	(\$4,590)

Uses of Funding	FY 20 Actual	FY 21 Budget	FY 22 Budget	Increase (Decrease)
Transfer to Operating	\$312,535	\$412,000	\$407,410	(\$4,590)
Total Uses of Funding	\$312,535	\$412,000	\$407,410	(\$4,590)

Watershed Protection and Restoration Fund

The Watershed Protection and Restoration Special Revenue Fund was established in FY 15 to ensure adequate funding for operating expenses related to the County and Municipalities joint National Pollutant Discharge Elimination System (NPDES) Permit and Watershed Restoration efforts. Property Tax revenue, equal to the projected operating expenses for this purpose, is dedicated to the fund on an annual basis. The Municipalities fund the salaries of two NPDES Compliance Specialist positions and the County funds the benefits.

Sources of Funding	FY 20	FY 21	FY 22	Increase
	Actual	Budget	Budget	(Decrease)
Dedicated Property Tax	\$2,148,660	\$2,409,650	\$2,395,125	(\$14,525)
Fund Balance	134,903	233,740	630,855	397,115
Town Contributions	107,870	110,970	114,300	3,330
Interest Revenue	20,805	18,000	20,800	2,800
Total Sources of Funding	\$2,412,238	\$2,772,360	\$3,161,080	\$388,720

Uses of Funding				
Personnel	\$1,119,689	\$1,204,680	\$1,180,950	(\$23,730)
Operating	151,640	164,100	166,100	2,000
Debt Service	1,140,908	1,403,580	1,814,030	410,450
Total Uses of Funding	\$2,412,238	\$2,772,360	\$3,161,080	\$388,720

Internal Service Funds

Fringe Benefits ISF

This Internal Service Fund (ISF) captures the costs of self-insuring medical coverage and other benefits for County employees. Fringe Benefits Internal Service Fund includes items such as medical, dental, vision, prescription, and life insurance coverage.

Sources of Funding	FY 20	FY 21	FY 22	Increase
	Actual	Budget	Budget	(Decrease)
General Fund	\$15,650,746	\$15,698,000	\$16,300,000	\$602,000
Enterprise Funds	1,102,222	1,223,430	1,267,190	43,760
Grant Fund	1,087,795	1,150,970	1,096,370	(54,600)
Watershed Protection and Restoration Fund	190,987	232,600	226,440	(6,160)
Retiree Medicare Part D	272,258	0	0	0
Interest and Gain/(Loss)	320,177	0	0	0
Total Sources of Funding	\$18,624,185	\$18,305,000	\$18,890,000	\$585,000

Uses of Funding				
Employee Fringe Benefits	\$15,574,347	\$18,305,000	\$18,890,000	\$585,000
Total Uses of Funding	\$15,574,347	\$18,305,000	\$18,890,000	\$585,000

Risk Management Auto Damage ISF

This Internal Service Fund (ISF) accounts for the cost of repairing County-owned vehicles after they have been damaged as the result of an accident. In FY 22, there is sufficient fund balance in this ISF so that no additional funding is required.

Sources of Funding	FY 20	FY 21	FY 22	Increase
	Actual	Budget	Budget	(Decrease)
Insurance	\$141,446	\$0	\$0	\$0
Total Sources of Funding	\$141,446	\$0	\$0	\$0

Uses of Funding				
Vehicle Claims	\$65,863	\$0	\$0	\$0
Total Uses of Funding	\$65,863	\$0	\$0	\$0

Risk Management Insurance Deductible ISF

This Internal Service Fund (ISF) accounts for deductibles paid by the County from property and liability claims. In FY 22, there is sufficient fund balance in this ISF so that no additional funding is required.

	FY 20	FY 21	FY 22	Increase
Sources of Funding	Actual	Budget	Budget	(Decrease)
General Fund	\$0	\$0	\$0	\$0
Total Sources of Funding	\$0	\$0	\$0	\$0

Uses of Funding				
Deductibles	\$2,910	\$0	\$0	\$0
Total Uses of Funding	\$2,910	\$0	\$0	\$0

Risk Management Liability ISF

This Internal Service Fund (ISF) accounts for and finances the County's uninsured risk. This fund accounts for losses relating to property and liability claims filed against the County. In FY 22, there is sufficient fund balance in this ISF so that no additional funding is required.

Sources of Funding	FY 20	FY 21	FY 22	Increase
	Actual	Budget	Budget	(Decrease)
Insurance	\$3,482	\$0	\$0	\$0
Total Sources of Funding	\$3,482	\$0	\$0	\$0

Uses of Funding				
Claims	\$56,420	\$0	\$0	\$0
Total Uses of Funding	\$56,420	\$0	\$0	\$0

Risk Management Workers Compensation ISF

This Internal Service Fund (ISF) was established in FY 16 to account for the cost of the County's Workers Compensation claims.

Sources of Funding	FY 20 Actual	FY 21 Budget	FY 22 Budget	Increase (Decrease)
General Fund	\$968,155	\$1,009,000	\$1,009,000	\$0
Grant Fund	80,023	66,300	84,500	18,200
Enterprise Funds	72,866	60,700	77,700	17,000
Watershed Protection and Restoration Fund	34,649	14,000	19,500	5,500
Interest and Gain/(Loss)	169,487	0	0	0
Total Sources of Funding	\$1,325,181	\$1,150,000	\$1,190,700	\$40,700

Uses of Funding	FY 20 Actual	FY 21 Budget	FY 22 Budget	Increase (Decrease)
Claims	\$713,467	\$1,150,000	\$1,190,700	\$40,700
Total Uses of Funding	\$713,467	\$1,150,000	\$1,190,700	\$40,700

Position Summary

Position Summary

The following pages include a summary of positions in Carroll County government. All positions are General Fund positions unless specified as a Grant Fund, Enterprise Fund, or Special Revenue Fund position.

- General Fund positions are supported by taxes, fees, and other general fund revenues.
- Grant Fund positions are supported primarily by State and Federal grants.
- Enterprise Fund positions are supported by revenues generated primarily by specific services; for example, water and sewer charges support Utilities positions.
- Special Revenue Fund positions are supported by funds dedicated to a specific purpose, for example, Property Tax dedicated to Watershed Protection and Restoration.

The categories are arranged by Department and/or Bureau. The summary lists Full-Time Equivalent (FTE) totals of full-time, part-time, or other employees within the department or bureau. In some cases, a position may be more than one of these. For example, Circuit Court bailiffs are part-time and contractual.

- Full-Time (FT) are regular full-time positions with full benefits.
- Part-Time (PT) are positions scheduled for fewer than 30 hours per week with limited or no benefits.
- Other (O) are positions that are either subject to: the provisions of a contract that typically lasts for one year or less and have limited or no benefits (Contractual); hired for temporary, seasonal work and do not have benefits (Seasonal); or required by law with salaries set by law (By-Law).

Some of the positions included in the summary are paid by the County, but do not report to the County Commissioners. They are listed under Board of Elections, Sheriff's Office, Circuit Court, Circuit Court Magistrates, Orphan's Court, Volunteer Community Service Program, State's Attorney's Office, and Soil Conservation.

The overall number of authorized positions for FY 22 is 1,062.07 FTE, a decrease of 7.61 FTE from FY 21 Budget.

The following changes are included in the FY 21 Adjusted Budget:

- A part-time Deputy Court Administrator position was converted to a full-time position in Circuit Court.
- Two Emergency Communications Specialists were added to Public Safety 911 to support 911 operations for the City of Westminster.
- A Food Services Supervisor, three full-time Cook positions, and a part-time Cook position were eliminated from Administrative Services in the Sheriff's Office.
- A Parts Clerk position was eliminated from Fleet Management.
- An Administrative Assistant position was eliminated and a part-time Office Associate was converted to a full-time employee in Roads Operations.
- A Legal Assistant position was converted to an Office Associate position and transferred from County Attorney to Public Works Administration.
- A Hydrogeologist position was transferred from Land and Resource Management Administration to Resource Management.

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- A Water Resource Technician position was reclassified to a Stormwater Reviewer position and is charged 100% to Resource Management.
 - An Administrative Coordinator position was eliminated from County Commissioners.
 - Additional hours are included for a part-time, grant-funded Drug Court Case Manager in the Circuit Court grants.

For the FY 22 Budget, the following changes are included:

- An additional Paralegal and Specialty Unit Supervisor are included in the State's Attorney's Office for a Digital Evidence Unit.
- Hours were reduced for a part-time contractual Intern and Project Specialist for Comprehensive Planning.
- Transit Administration positions in the General Fund will be allocated to the Transit grants.

Authorized Position History By Fund

General Fund	FY 20 Adjusted FTE				FY 21 Budget FTE				FY 21 Adjusted FTE				FY 22 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
Cable Regulatory Commission	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00
Cable Regulatory Commission TOTAL	1.00	0.00	0.00	1.00	1.00	0.00	0.00	1.00	1.00	0.00	0.00	1.00	1.00	0.00	0.00	1.00
Circuit Court	19.00	0.60	17.50	37.10	19.00	0.60	16.69	36.29	20.00	0.00	16.69	36.69	20.00	0.00	16.69	36.69
Circuit Court Magistrates	4.76	---	---	4.76	4.76	---	---	4.76	4.76	---	---	4.76	4.76	---	---	4.76
Orphan's Court	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00
Volunteer Community Service Program	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00
Courts TOTAL	26.76	0.60	20.50	47.86	26.76	0.60	19.69	47.05	27.76	0.00	19.69	47.45	27.76	0.00	19.69	47.45
Public Safety 911	42.00	---	2.45	44.45	42.00	---	2.45	44.45	44.00	---	2.45	46.45	44.00	---	2.45	46.45
Public Safety 911 TOTAL	42.00	0.00	2.45	44.45	42.00	0.00	2.45	44.45	44.00	0.00	2.45	46.45	44.00	0.00	2.45	46.45
Administrative Services	53.25	0.50	2.00	55.75	53.25	0.50	2.00	55.75	49.25	0.00	2.00	51.25	49.25	0.00	2.00	51.25
Corrections	92.00	0.00	---	92.00	92.00	---	---	92.00	92.00	0.00	---	92.00	92.00	---	---	92.00
Law Enforcement	130.00	---	1.00	131.00	130.00	---	1.00	131.00	130.00	---	1.00	131.00	130.00	---	1.00	131.00
Sheriff's Office TOTAL	275.25	0.50	3.00	278.75	275.25	0.50	3.00	278.75	271.25	0.00	3.00	274.25	271.25	0.00	3.00	274.25
State's Attorney's Office	43.80	0.63	1.00	45.43	43.80	0.63	1.00	45.43	43.80	0.63	1.00	45.43	45.80	0.63	1.00	47.43
State's Attorney TOTAL	43.80	0.63	1.00	45.43	43.80	0.63	1.00	45.43	43.80	0.63	1.00	45.43	45.80	0.63	1.00	47.43
Fire Services Administration	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00
Fire Services TOTAL	2.00	0.00	0.00	2.00	2.00	0.00	0.00	2.00	2.00	0.00	0.00	2.00	2.00	0.00	0.00	2.00
Public Works Administration	5.09	0.50	0.00	5.59	5.09	0.50	0.00	5.59	6.10	0.50	0.00	6.60	6.10	0.50	0.00	6.60
Building Construction	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00
Engineering Administration	4.75	---	---	4.75	4.75	---	---	4.75	4.75	---	---	4.75	4.75	---	---	4.75
Engineering Construction Inspection	6.00	---	---	6.00	6.00	---	---	6.00	6.00	---	---	6.00	6.00	---	---	6.00
Engineering Design	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00
Engineering Survey	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00
Facilities	59.00	---	1.00	60.00	59.00	---	1.00	60.00	59.00	---	1.00	60.00	59.00	---	1.00	60.00
Fleet Management	24.00	---	---	24.00	24.00	---	---	24.00	23.00	---	---	23.00	23.00	---	---	23.00
Permits and Inspections	23.00	---	0.60	23.60	23.00	---	0.60	23.60	23.00	---	0.60	23.60	23.00	---	0.60	23.60
Roads Operations	105.00	0.50	2.40	107.90	105.00	0.50	2.40	107.90	105.00	0.00	2.40	107.40	105.00	0.00	2.40	107.40
Transit Administration	1.35	---	---	1.35	1.35	---	---	1.35	1.35	---	---	1.35	0.00	---	---	0.00
Public Works TOTAL	242.19	1.00	4.00	247.19	242.19	1.00	4.00	247.19	242.20	0.50	4.00	246.70	240.85	0.50	4.00	245.35
Citizen Services Administration	4.50	---	---	4.50	4.50	---	---	4.50	4.50	---	---	4.50	4.50	---	---	4.50
Aging and Disabilities	19.44	---	1.88	21.32	19.44	---	1.88	21.32	19.44	---	1.88	21.32	19.24	---	1.88	21.12
Citizen Services TOTAL	23.94	0.00	1.88	25.82	23.94	0.00	1.88	25.82	23.94	0.00	1.88	25.82	23.74	0.00	1.88	25.62
Recreation and Parks Administration	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00
Hashawha	8.00	0.63	1.60	10.23	8.00	0.63	1.60	10.23	8.00	0.63	1.60	10.23	8.00	0.63	1.60	10.23
Piney Run	6.00	---	12.27	18.27	6.00	---	12.27	18.27	6.00	---	12.27	18.27	6.00	---	8.78	14.78
Recreation	4.50	---	3.00	7.50	4.50	---	3.00	7.50	4.50	---	3.00	7.50	4.50	---	3.00	7.50
Sports Complex	2.00	---	0.70	2.70	2.00	---	0.70	2.70	2.00	---	0.70	2.70	2.00	---	0.70	2.70
Recreation and Parks TOTAL	25.50	0.63	17.57	43.70	25.50	0.63	17.57	43.70	25.50	0.63	17.57	43.70	25.50	0.63	14.08	40.21
Comprehensive Planning	11.00	---	0.62	11.62	11.00	---	0.62	11.62	11.00	---	0.62	11.62	11.00	---	0.30	11.30
Comprehensive Planning TOTAL	11.00	0.00	0.62	11.62	11.00	0.00	0.62	11.62	11.00	0.00	0.62	11.62	11.00	0.00	0.30	11.30
Comptroller Administration	3.00	---	0.15	3.15	3.00	---	0.15	3.15	3.00	---	0.12	3.12	3.00	---	0.12	3.12
Accounting	14.00	---	---	14.00	14.00	---	---	14.00	14.00	---	---	14.00	14.00	---	---	14.00
Collections Office	10.00	---	0.63	10.63	10.00	---	0.63	10.63	10.00	---	0.63	10.63	10.00	---	0.63	10.63
Purchasing	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00
Comptroller TOTAL	32.00	0.00	0.78	32.78	32.00	0.00	0.78	32.78	32.00	0.00	0.75	32.75	32.00	0.00	0.75	32.75

Authorized Position History By Fund

	FY 20 Adjusted FTE			FY 21 Budget FTE			FY 21 Adjusted FTE			FY 22 Budget FTE						
County Attorney	7.00	---	---	7.00	7.00	---	---	7.00	6.00	---	---	6.00	6.00	---	---	6.00
County Attorney TOTAL	7.00	0.00	0.00	7.00	7.00	0.00	0.00	7.00	6.00	0.00	0.00	6.00	6.00	0.00	0.00	6.00
Economic Development Administration	5.75	---	---	5.75	5.75	---	---	5.75	5.75	---	---	5.75	5.75	---	---	5.75
BERC	2.85	---	---	2.85	2.85	---	---	2.85	2.85	---	---	2.85	2.85	---	---	2.85
Farm Museum	7.00	0.70	3.40	11.10	7.00	0.70	3.40	11.10	7.00	0.70	3.33	11.03	7.00	0.70	3.33	11.03
Tourism	1.00	---	1.70	2.70	1.00	---	1.70	2.70	1.00	---	1.50	2.50	1.00	---	1.50	2.50
Economic Development TOTAL	16.60	0.70	5.10	22.40	16.60	0.70	5.10	22.40	16.60	0.70	4.83	22.13	16.60	0.70	4.83	22.13
Human Resources	11.00	---	---	11.00	11.00	---	---	11.00	11.00	---	---	11.00	11.00	---	---	11.00
Personnel Services	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00
Human Resources TOTAL	15.00	0.00	0.00	15.00	15.00	0.00	0.00	15.00	15.00	0.00	0.00	15.00	15.00	0.00	0.00	15.00
Land and Res. Management Administration	9.20	---	0.23	9.43	9.20	---	0.23	9.43	8.20	---	0.23	8.43	8.20	---	0.23	8.43
Development Review	8.00	---	---	8.00	8.00	---	---	8.00	8.00	---	---	8.00	8.00	---	---	8.00
Resource Management	10.35	---	---	10.35	10.35	---	---	10.35	11.55	---	---	11.55	11.55	---	---	11.55
Zoning Administration	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00
Land and Resource Management TOTAL	31.55	0.00	0.23	31.78	31.55	0.00	0.23	31.78	31.75	0.00	0.23	31.98	31.75	0.00	0.23	31.98
Management and Budget Administration	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00
Budget	7.00	---	0.15	7.15	7.00	---	0.15	7.15	7.00	---	0.15	7.15	7.00	---	0.15	7.15
Grant Management	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00
Risk Management	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00
Management and Budget TOTAL	15.00	0.00	0.15	15.15	15.00	0.00	0.15	15.15	15.00	0.00	0.15	15.15	15.00	0.00	0.15	15.15
Technology Services	32.00	---	0.17	32.17	32.00	---	0.17	32.17	32.00	---	0.17	32.17	32.00	---	0.17	32.17
Production and Distribution Services	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00
Technology Services TOTAL	35.00	0.00	0.17	35.17	35.00	0.00	0.17	35.17	35.00	0.00	0.17	35.17	35.00	0.00	0.17	35.17
Administrative Hearings	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00
Audio Video Production	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00
Board of Elections	---	---	0.62	0.62	---	---	0.62	0.62	---	---	0.62	0.62	---	---	0.62	0.62
Board of License Commissioners	1.00	---	0.38	1.38	1.00	---	0.38	1.38	1.00	---	0.38	1.38	1.00	---	0.38	1.38
County Commissioners	7.00	---	6.65	13.65	7.00	---	6.65	13.65	6.00	---	6.65	12.65	6.00	---	6.65	12.65
Gen Government Other TOTAL	12.00	0.00	7.65	19.65	12.00	0.00	7.65	19.65	11.00	0.00	7.65	18.65	11.00	0.00	7.65	18.65
Soil Conservation	5.00	0.63	---	5.63	5.00	0.63	---	5.63	5.00	0.63	---	5.63	5.00	0.63	---	5.63
Cons. and Natural Resources TOTAL	5.00	0.63	0.00	5.63	5.00	0.63	0.00	5.63	5.00	0.63	0.00	5.63	5.00	0.63	0.00	5.63
TOTAL General Fund	862.59	4.69	65.10	932.38	862.59	4.69	64.29	931.57	859.80	3.09	63.99	926.88	860.25	3.09	60.18	923.52

Authorized Position History By Fund

Enterprise Funds	FY 20 Adjusted FTE				FY 21 Budget FTE				FY 21 Adjusted FTE				FY 22 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
Solid Waste Management	1.68	---	---	1.68	1.68	---	---	1.68	1.68	---	---	1.68	1.68	---	---	1.68
Northern Landfill	11.00	---	---	11.00	11.00	---	---	11.00	11.00	---	---	11.00	11.00	---	---	11.00
Recycling	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00
Solid Waste Accounting	5.75	---	---	5.75	5.75	---	---	5.75	5.75	---	---	5.75	5.75	---	---	5.75
Solid Waste TOTAL	19.43	0.00	0.00	19.43	19.43	0.00	0.00	19.43	19.43	0.00	0.00	19.43	19.43	0.00	0.00	19.43
BOU Accounting Administration	7.69	---	---	7.69	7.69	---	---	7.69	7.69	---	---	7.69	7.69	---	---	7.69
Board of Education Facilities	1.34	---	---	1.34	1.34	---	---	1.34	1.00	---	---	1.00	1.13	---	---	1.13
Freedom Sewer	7.50	---	---	7.50	7.50	---	---	7.50	7.50	---	---	7.50	7.50	---	---	7.50
Freedom Water	14.50	---	0.15	14.65	14.50	---	0.15	14.65	14.50	---	0.15	14.65	14.50	---	0.15	14.65
Hampstead Sewer	4.00	---	0.15	4.15	4.00	---	0.15	4.15	4.50	---	0.15	4.65	4.30	---	0.15	4.45
Other Water/Sewer	0.66	---	---	0.66	0.66	---	---	0.66	0.50	---	---	0.50	0.57	---	---	0.57
Utilities TOTAL	35.69	0.00	0.30	35.99	35.69	0.00	0.30	35.99	35.69	0.00	0.30	35.99	35.69	0.00	0.30	35.99
Airport	3.43	---	0.50	3.93	3.38	---	0.50	3.88	3.38	---	0.50	3.88	3.38	---	0.50	3.88
Firearms Facility	1.00	---	2.00	3.00	1.00	---	2.00	3.00	1.00	---	2.00	3.00	1.00	---	2.00	3.00
Airport/Firearms Facility TOTAL	4.43	0.00	2.50	6.93	4.38	0.00	2.50	6.88	4.38	0.00	2.50	6.88	4.38	0.00	2.50	6.88
TOTAL Enterprise Funds	59.55	0.00	2.80	62.35	59.50	0.00	2.80	62.30	59.50	0.00	2.80	62.30	59.50	0.00	2.80	62.30

Special Revenue Fund	FY 20 Adjusted FTE				FY 21 Budget FTE				FY 21 Adjusted FTE				FY 22 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
Watershed Protection and Restoration	12.45	---	---	12.45	12.45	---	---	12.45	12.25	---	---	12.25	12.25	---	---	12.25
TOTAL Special Revenue Fund	12.45	---	---	12.45	12.45	---	---	12.45	12.25	---	---	12.25	12.25	---	---	12.25

Grant Fund	FY 20 Adjusted FTE				FY 21 Budget FTE				FY 21 Adjusted FTE				FY 22 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
Aging and Disabilities	16.06	4.35	1.68	22.09	16.06	4.98	1.68	22.72	19.56	0.00	2.46	22.02	19.76	0.00	2.46	22.22
Business Employment Resource Center	9.90	---	---	9.90	9.90	---	---	9.90	9.90	---	---	9.90	9.90	---	---	9.90
Circuit Court	7.95	0.50	2.40	10.85	7.95	0.50	2.40	10.85	7.95	0.80	2.40	11.15	7.95	0.80	2.40	11.15
Housing and Community Development	7.00	0.63	---	7.63	7.00	0.63	---	7.63	7.50	0.63	---	8.13	7.50	0.63	---	8.13
Local Management Board	2.00	---	---	2.00	2.00	---	---	2.00	1.00	---	---	1.00	1.00	---	---	1.00
Public Safety	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00
Recreation	0.50	---	---	0.50	0.50	---	---	0.50	0.50	---	---	0.50	0.50	---	---	0.50
Sheriff's Office	1.75	---	---	1.75	1.75	---	---	1.75	1.75	---	---	1.75	1.75	---	---	1.75
State's Attorney's Office	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00
Transit	---	---	---	---	---	---	---	---	---	---	---	---	1.35	---	---	1.35
TOTAL Grant Fund	53.16	5.48	4.08	62.72	53.16	6.11	4.08	63.35	56.16	1.43	4.86	62.45	57.71	1.43	4.86	64.00

TOTAL Government	FY 20 Adjusted FTE				FY 21 Budget FTE				FY 21 Adjusted FTE				FY 22 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
TOTAL General Fund	862.59	4.69	65.10	932.38	862.59	4.69	64.29	931.57	859.80	3.09	63.99	926.88	860.25	3.09	60.18	923.52
TOTAL Enterprise Funds	59.55	0.00	2.80	62.35	59.50	0.00	2.80	62.30	59.50	0.00	2.80	62.30	59.50	0.00	2.80	62.30
TOTAL Special Revenue Fund	12.45	---	---	12.45	12.45	---	---	12.45	12.25	---	---	12.25	12.25	---	---	12.25
TOTAL Grant Fund	53.16	5.48	4.08	62.72	53.16	6.11	4.08	63.35	56.16	1.43	4.86	62.45	57.71	1.43	4.86	64.00
TOTAL FTE	987.75	10.17	71.98	1069.90	987.70	10.80	71.17	1069.67	987.71	4.52	71.65	1063.88	989.71	4.52	67.84	1062.07