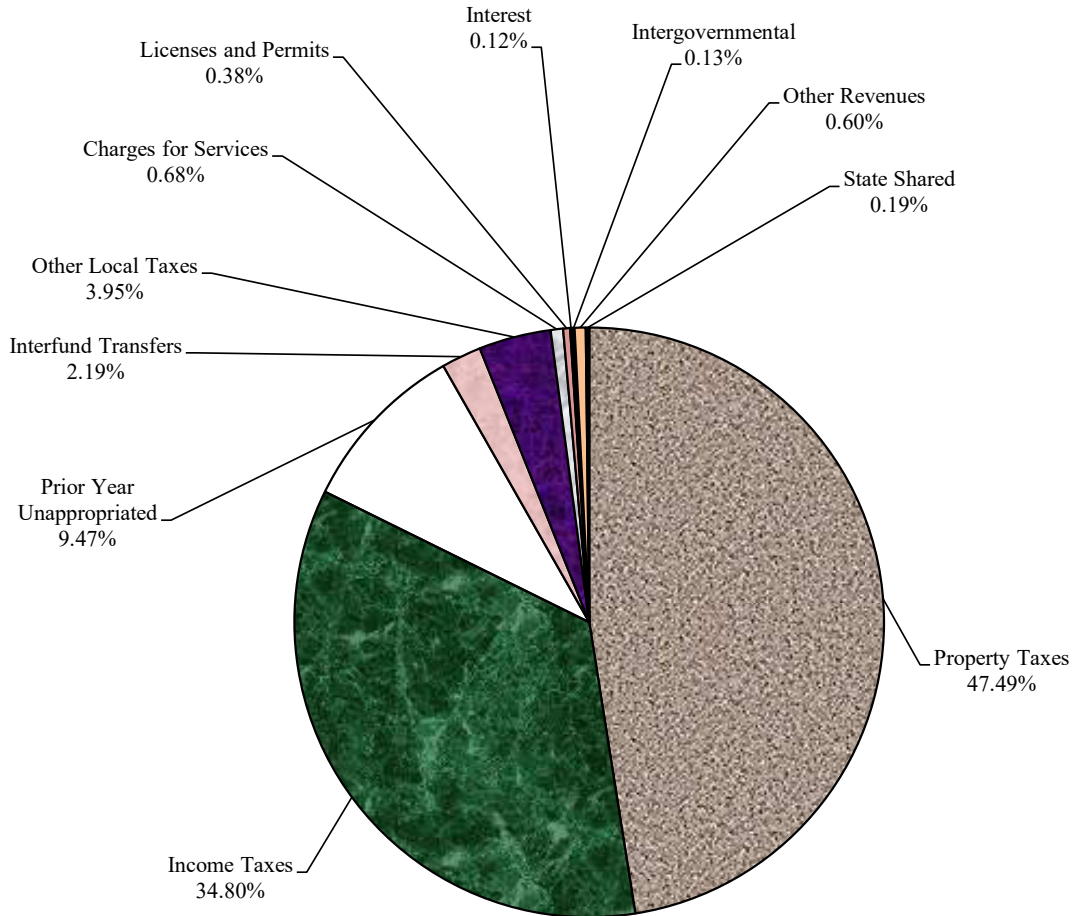


# *General Fund Summary*

# General Fund Sources - By Category

**Fiscal Year 2022 Budget**

**\$474,184,330**

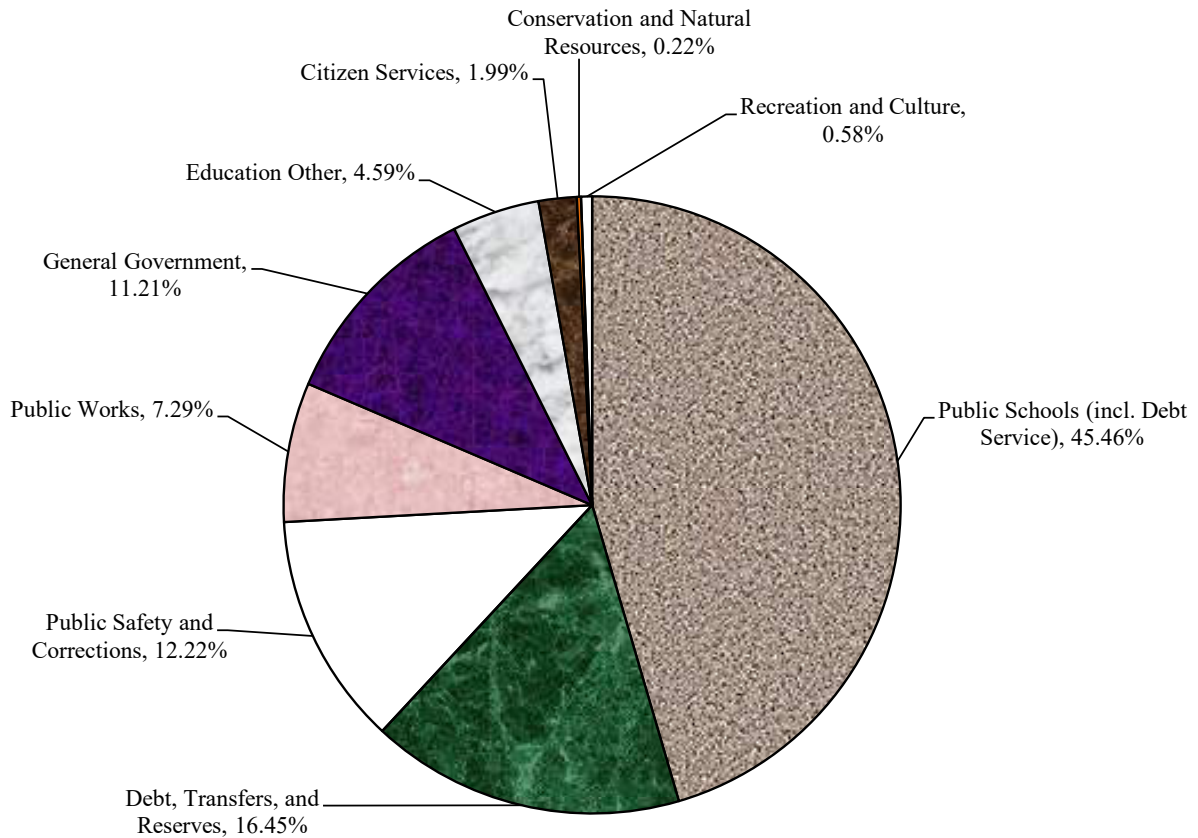


<u>Category</u>	FY 20 Actuals	FY 21 Budget	Change from FY 20	FY 22 Budget	Change from FY 21
Property Taxes	\$213,532,690	\$220,266,083	3.2%	\$225,213,820	2.2%
Income Taxes	156,556,339	154,622,849	-1.2%	165,000,000	6.7%
Prior Year Unappropriated	9,281,447	3,978,208	-57.1%	44,894,160	1028.5%
Interfund Transfers	10,538,255	10,873,160	3.2%	10,373,720	-4.6%
Other Local Taxes	18,521,290	16,765,000	-9.5%	18,740,000	11.8%
Charges for Services	3,280,298	4,407,842	34.4%	3,209,290	-27.2%
Licenses and Permits	1,641,925	1,986,645	21.0%	1,823,700	-8.2%
Interest	3,022,461	577,700	-80.9%	575,090	-0.5%
Intergovernmental	1,080,221	803,362	-25.6%	598,600	-25.5%
Other Revenues	7,399,135	1,989,151	-73.1%	2,855,950	43.6%
State Shared	912,146	870,000	-4.6%	900,000	3.4%
<b>Total</b>	<b>\$425,766,207</b>	<b>\$417,140,000</b>	<b>-2.0%</b>	<b>\$474,184,330</b>	<b>13.7%</b>

# General Fund Uses - By Category

Fiscal Year 2022 Budget

\$474,184,330



Category	FY 20 Actuals	FY 21 Budget	Change from FY 20	FY 22 Budget	Change from FY 21
Public Schools (incl. Debt Service)	\$207,933,891	\$208,611,732	0.3%	\$215,581,560	3.3%
Debt, Transfers, and Reserves	37,846,076	39,832,328	5.2%	77,982,230	95.8%
Public Safety and Corrections	62,520,959	50,300,840	-19.5%	57,927,370	15.2%
Public Works	29,112,441	33,051,240	13.5%	34,568,480	4.6%
General Government	25,414,606	51,109,840	101.1%	53,150,350	4.0%
Education Other	28,233,678	21,110,380	-25.2%	21,762,730	3.1%
Citizen Services	10,003,225	9,461,420	-5.4%	9,450,870	-0.1%
Conservation and Natural Resources	1,173,181	1,030,750	-12.1%	1,023,260	-0.7%
Recreation and Culture	3,051,198	2,631,470	-13.8%	2,737,480	4.0%
<b>Total</b>	<b>\$405,289,255</b>	<b>\$417,140,000</b>	<b>2.9%</b>	<b>\$474,184,330</b>	<b>13.7%</b>

*General Fund Revenues*

# General Fund Revenue Analysis

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Carroll County's General Fund receives revenues from over 120 sources including taxes, permit fees, State aid, user fees, and investment income. Typically, 90% of revenue comes from Total Property and Income Taxes, however, due to the use of prior year unappropriated reserve, the percentage falls to 82.3% in FY 22.

Revenue In Millions	FY 21 Budget	Percent of Total	FY 21 Revised Forecast	Percent of Total	FY 22 Budget	Percent of Total	Cumulative Percent of Total
Real Property	\$204.0	48.9%	\$204.0	46.7%	\$209.7	44.2%	44.2%
Railroad and Public Utilities	8.0	1.9%	8.0	1.8%	8.0	1.7%	45.9%
Total Business	8.2	2.0%	8.2	1.9%	7.5	1.6%	47.5%
<b>Total Property</b>	<b>220.3</b>	<b>52.8%</b>	<b>220.3</b>	<b>50.4%</b>	<b>225.2</b>	<b>47.5%</b>	<b>47.5%</b>
Income Tax	154.6	37.1%	170.2	39.0%	165.0	34.8%	82.3%
Recordation Tax	13.0	3.1%	19.0	4.3%	13.5	2.8%	85.1%
Investment Income	0.2	0.0%	0.4	0.1%	0.2	0.0%	85.2%
Cable Franchise Fee	1.7	0.4%	1.7	0.4%	1.7	0.4%	85.5%
911 Service Fee	1.8	0.4%	1.8	0.4%	3.4	0.7%	86.2%
Building Permits	0.8	0.2%	0.8	0.2%	0.8	0.2%	86.4%
<b>Total Major Revenues</b>	<b>392.3</b>	<b>94.0%</b>	<b>414.1</b>	<b>94.8%</b>	<b>409.8</b>	<b>86.4%</b>	<b>86.4%</b>
Other Annual Revenues	10.0	2.4%	7.8	1.8%	9.2	1.9%	88.3%
<b>Total Annual Revenues</b>	<b>402.3</b>	<b>96.4%</b>	<b>421.9</b>	<b>96.6%</b>	<b>418.9</b>	<b>88.3%</b>	<b>88.3%</b>
Other Revenues	14.9	3.6%	14.9	3.4%	55.3	11.7%	100.0%
<b>Total Revenue</b>	<b>\$417.1</b>	<b>100.0%</b>	<b>\$436.8</b>	<b>100.0%</b>	<b>\$474.2</b>	<b>100.0%</b>	<b>100.0%</b>

Percentages may not add to 100% due to rounding

# General Fund Operating Revenues

Revenue	FY 20 Actuals	FY 21 Budget	FY 22 Budget	Increase (Decrease)	% Change
Real Property Tax	\$197,170,596	\$204,294,797	\$210,131,180	\$5,836,383	2.86%
Homestead Tax Credit	(474,932)	(598,800)	(722,060)	(123,260)	20.58%
Property Tax Rebate	(118)	0	0	0	0.00%
Senior Tax Credit	0	(20,000)	(10,000)	10,000	-50.00%
Taxes - Discounts	(868,291)	(860,000)	(880,000)	(20,000)	2.33%
Penalty and Interest	744,095	800,000	600,000	(200,000)	-25.00%
Semi-Annual Service Charges	385,820	120,000	200,000	80,000	66.67%
Prior Years Taxes Deferred	904,904	300,000	400,000	100,000	33.33%
Real Property Tax - Prior Year	(35,209)	0	0	0	0.00%
Collections Office - Over/Under	(100)	0	0	0	0.00%
Railroad and Public Utility	8,034,252	8,000,000	8,000,000	0	0.00%
Personal Property Tax	318,260	350,000	350,000	0	0.00%
Ordinary Business Tax	7,353,414	7,880,086	7,144,700	(735,386)	-9.33%
<b>Total Local Property Taxes</b>	<b>\$213,532,690</b>	<b>\$220,266,083</b>	<b>\$225,213,820</b>	<b>\$4,947,737</b>	<b>2.25%</b>
<b>Income Tax</b>	<b>\$156,556,339</b>	<b>\$154,622,849</b>	<b>\$165,000,000</b>	<b>\$10,377,151</b>	<b>6.71%</b>
Recordation Fee	\$14,840,846	\$13,000,000	\$13,500,000	\$500,000	3.85%
Cable Franchise Fee	1,663,153	1,665,000	1,665,000	0	0.00%
911 Service Fee	1,766,038	1,750,000	3,400,000	1,650,000	94.29%
Admissions	251,253	350,000	175,000	(175,000)	-50.00%
<b>Other Local Taxes</b>	<b>\$18,521,290</b>	<b>\$16,765,000</b>	<b>\$18,740,000</b>	<b>\$1,975,000</b>	<b>11.78%</b>
State Aid - Police Protection	\$912,146	\$870,000	\$900,000	\$30,000	3.45%
<b>Total State Shared Taxes</b>	<b>\$912,146</b>	<b>\$870,000</b>	<b>\$900,000</b>	<b>\$30,000</b>	<b>3.45%</b>
Heavy Equipment Tax	\$157,947	\$125,000	\$80,000	(\$45,000)	-36.00%
Beer, Wine, Liquor Licenses	153,023	210,000	160,000	(50,000)	-23.81%
Amusements	0	0	0	0	0.00%
Traders Licenses	116,710	135,000	68,000	(67,000)	-49.63%
Mobile Home Licenses	71,861	62,000	62,000	0	0.00%
Animal Licenses	44,084	50,000	45,000	(5,000)	-10.00%
Building Permits	521,948	787,000	799,600	12,600	1.60%
Plumbing Licenses	25,920	35,000	26,000	(9,000)	-25.71%
Marriage Licenses	26,540	21,670	31,000	9,330	43.05%
Electrical Licenses	30,340	40,000	31,000	(9,000)	-22.50%
Utility Construction Permits	32,970	34,000	34,000	0	0.00%
Electrical Permits	208,906	223,000	223,000	0	0.00%
Grading Permits	21,831	25,000	25,000	0	0.00%
Use and Occupancy Certificates	23,965	28,000	28,000	0	0.00%
Zoning Certificates/Ordinances	1,600	2,100	2,100	0	0.00%
Plumbing Permits	183,955	188,000	188,000	0	0.00%
Reinspection Fees	3,125	2,875	3,000	125	4.35%
Kennel Licenses	17,200	18,000	18,000	0	0.00%
<b>Total Licenses and Permits</b>	<b>\$1,641,925</b>	<b>\$1,986,645</b>	<b>\$1,823,700</b>	<b>(\$162,945)</b>	<b>-8.20%</b>

# General Fund Operating Revenues

Revenue	FY 20 Actuals	FY 21 Budget	FY 22 Budget	Increase (Decrease)	% Change
State Aid - Fire Protection	\$388,287	\$388,600	\$388,600	\$0	0.00%
Bond Interest Subsidy	469,305	172,635	0	(172,635)	-100.00%
Grand and Petit Jury Reimbursements	38,040	52,000	20,000	(32,000)	-61.54%
Circuit Court Master Reimbursement	184,589	190,127	190,000	(127)	-0.07%
<b>Total Intergovernmental</b>	<b>\$1,080,221</b>	<b>\$803,362</b>	<b>\$598,600</b>	<b>(\$204,762)</b>	<b>-25.49%</b>
Lien Certification	\$198,875	\$190,000	\$190,000	\$0	0.00%
Data Processing Services	2,195	2,000	2,200	200	10.00%
Hearing Fees - Board of Zoning Appeals	16,735	15,000	15,000	0	0.00%
Copy Fees	11,258	15,695	10,000	(5,695)	-36.29%
Health Department	43,705	44,000	44,000	0	0.00%
Hearing Fees - Zoning Administration	4,675	11,000	11,000	0	0.00%
<b>Total General Government</b>	<b>\$277,444</b>	<b>\$277,695</b>	<b>\$272,200</b>	<b>(\$5,495)</b>	<b>-1.98%</b>
Sheriff Salary Recovery	\$66,062	\$33,710	\$33,710	\$0	0.00%
Sheriff Fees	102,729	111,000	107,620	(3,380)	-3.05%
Detention Center	168,233	203,000	185,140	(17,860)	-8.80%
Inspection Fees - Roads	4,118	65,000	50,000	(15,000)	-23.08%
Inspection Fees - Development Review	1,556	10,000	6,000	(4,000)	-40.00%
Detention Center - Commissary	54,372	45,000	31,600	(13,400)	-29.78%
Detention Center - Work Release	29,179	45,000	23,075	(21,925)	-48.72%
Detention Center - Home Detention	10,807	16,500	14,650	(1,850)	-11.21%
Citations	13,520	8,000	8,000	0	0.00%
Inspection Fees - Fire Safety	33,352	98,000	72,000	(26,000)	-26.53%
Detention Center - Juvenile Transport	17,551	20,000	11,700	(8,300)	-41.50%
Sex Offender Registry	28,000	28,000	17,000	(11,000)	-39.29%
Sheriff Training Academy	61,525	91,500	60,000	(31,500)	-34.43%
Sheriff Academy Recovery (Housing)	16,705	0	22,000	22,000	100.00%
Circuit Court Annex - Rent and Heat	12,994	12,995	12,995	0	0.00%
<b>Total Public Safety</b>	<b>\$620,704</b>	<b>\$787,705</b>	<b>\$655,490</b>	<b>(\$132,215)</b>	<b>-16.78%</b>
Vehicle Maintenance	\$378,080	\$415,000	\$275,000	(\$140,000)	-33.73%
Road Maintenance	33,485	110,000	59,000	(51,000)	-46.36%
Development Review Fees	154,152	492,000	492,000	0	0.00%
Fuel Recovery	479,103	600,000	365,000	(235,000)	-39.17%
Stormwater/Environmental Review Fees	52,582	36,000	66,000	30,000	83.33%
Engineering Review Fees	18,360	18,000	45,000	27,000	150.00%
Flood Plain Review Fees	1,000	2,000	2,000	0	0.00%
Forest Conservation Review Fees	8,875	18,000	12,000	(6,000)	-33.33%
Weed Control	68,780	71,580	71,580	0	0.00%
<b>Total Public Works</b>	<b>\$1,194,416</b>	<b>\$1,762,580</b>	<b>\$1,387,580</b>	<b>(\$375,000)</b>	<b>-21.28%</b>

# General Fund Operating Revenues

Revenue	FY 20 Actuals	FY 21 Budget	FY 22 Budget	Increase (Decrease)	% Change
Bear Branch Programs	\$18,341	\$18,000	\$9,000	(\$9,000)	-50.00%
Dog Park Memberships	10,590	8,000	11,500	3,500	43.75%
Farm Museum Admissions	9,823	15,300	9,800	(5,500)	-35.95%
Farm Museum Concessions	14,499	40,000	15,000	(25,000)	-62.50%
Farm Museum Special Events	25,556	55,000	25,000	(30,000)	-54.55%
Farm Museum Sponsors	29,750	35,000	30,000	(5,000)	-14.29%
Farm Museum Weddings	31,170	40,000	34,000	(6,000)	-15.00%
Farm Museum Wine Festival	277,079	285,000	0	(285,000)	-100.00%
Hashawha Concessions	1,801	1,500	1,500	0	0.00%
Hashawha Fees	197,946	250,000	125,000	(125,000)	-50.00%
Hashawha General Public Programs	12,020	12,020	12,020	0	0.00%
Hashawha Outdoor School Meals	104,548	170,000	85,000	(85,000)	-50.00%
Hashawha School Programs	4,669	15,000	7,500	(7,500)	-50.00%
Park Facility Rental	810	5,600	5,600	0	0.00%
Pavilion and Facility Rentals	25,476	60,000	60,000	0	0.00%
Piney Run Admissions	209,370	180,000	200,000	20,000	11.11%
Piney Run Boat Rentals	90,080	70,000	100,000	30,000	42.86%
Piney Run Concessions	8,071	9,200	9,200	0	0.00%
Piney Run Council Sponsorship	(575)	0	0	0	0.00%
Piney Run Nature Camp	10,259	75,000	50,000	(25,000)	-33.33%
Piney Run Nature Center Concessions	1,112	2,300	800	(1,500)	-65.22%
Piney Run Nature Center Facility Rental	1,691	2,000	1,000	(1,000)	-50.00%
Piney Run Nature Center Programs	1,221	5,500	3,500	(2,000)	-36.36%
Piney Run Programs	(624)	6,000	2,500	(3,500)	-58.33%
Piney Run School Groups	2,033	5,300	2,500	(2,800)	-52.83%
Recreation and Parks Program Fees	184	18,000	18,000	0	0.00%
Sports Complex Advertisement	0	1,000	5,000	4,000	400.00%
Sports Complex Concessions	204	204	1,600	1,396	684.31%
Sports Complex Rent/Lighting	18,088	58,000	30,000	(28,000)	-48.28%
Sports Complex Tournament Fees	0	25,000	27,000	2,000	8.00%
<b>Total Recreation</b>	<b>\$1,105,191</b>	<b>\$1,467,924</b>	<b>\$882,020</b>	<b>(\$585,904)</b>	<b>-39.91%</b>
Westminster Senior Center Classes	\$6,609	\$10,000	\$0	(\$10,000)	-100.00%
North Carroll Senior Center Classes	19,262	26,900	0	(26,900)	-100.00%
South Carroll Senior Center Classes	23,850	36,650	0	(36,650)	-100.00%
Taneytown Senior Center Classes	815	2,900	0	(2,900)	-100.00%
Mt. Airy Senior Center Classes	9,678	14,000	0	(14,000)	-100.00%
Senior Center Bus Trips	22,329	21,488	12,000	(9,488)	-44.15%
<b>Total Aging</b>	<b>\$82,542</b>	<b>\$111,938</b>	<b>\$12,000</b>	<b>(\$99,938)</b>	<b>-89.28%</b>
Circuit Court Fines	\$22,690	\$30,000	\$25,000	(\$5,000)	-16.67%
Liquor License Fines	11,200	7,200	7,200	0	0.00%
Animal Violation Fines	8,625	10,000	8,000	(2,000)	-20.00%
Humane Society Impound Fees	19,674	19,500	19,500	0	0.00%
Parking Violations	348	348	0	(348)	-100.00%
<b>Total Fines and Forfeits</b>	<b>\$62,536</b>	<b>\$67,048</b>	<b>\$59,700</b>	<b>(\$7,348)</b>	<b>-10.96%</b>



# General Fund Operating Revenues

Revenue	FY 20 Actuals	FY 21 Budget	FY 22 Budget	Increase (Decrease)	% Change
Interest - Miscellaneous Loans	\$17,045	\$10,000	\$10,000	\$0	0.00%
Interest - Fire Company Loans	248,774	105,700	104,190	(1,510)	-1.43%
Investment Income	1,765,288	177,388	184,250	6,862	3.87%
Investment Income - IPA	462,566	462,000	460,900	(1,100)	-0.24%
Unrealized Gains/Losses	528,787	0	0	0	0.00%
Rents and Royalties	6,138,779	335,550	339,050	3,500	1.04%
Cell Tower Rent	47,951	44,007	44,000	(7)	-0.02%
Rent - Family Law	6,600	4,950	4,950	0	0.00%
Advertising - Liquor Licenses	9,000	7,000	7,000	0	0.00%
Jury Duty	242	0	0	0	0.00%
Postage	20,561	28,000	26,000	(2,000)	-7.14%
Equipment Sales	161,546	160,000	160,000	0	0.00%
Purchasing Card Rebate	60,584	60,584	60,000	(584)	-0.96%
Recovery Support Services Provider	8,344	8,344	0	(8,344)	-100.00%
Miscellaneous	113,916	213,280	225,000	11,720	5.50%
Land Sales	0	0	1,000,000	1,000,000	100.00%
<b>Total Other</b>	<b>\$9,589,983</b>	<b>\$1,616,803</b>	<b>\$2,625,340</b>	<b>\$1,008,537</b>	<b>62.38%</b>
Pension Recovery - Enterprise and Grants	\$315,519	\$367,000	\$295,000	(\$72,000)	-19.62%
OPEB Recovery - Enterprise and Grants	420,635	483,000	420,000	(63,000)	-13.04%
State Retirement Recovery - Enterprise and Grants	5,895	6,000	4,000	(2,000)	-33.33%
Health Department Water/Sewer	4,102	5,000	5,000	0	0.00%
Westminster Motorola Revenue Recovery	22,925	22,000	22,000	0	0.00%
<b>Total Cost Recovery</b>	<b>\$769,076</b>	<b>\$883,000</b>	<b>\$746,000</b>	<b>(\$137,000)</b>	<b>-15.52%</b>
<b>Total Annual Revenue</b>	<b>\$405,946,504</b>	<b>\$402,288,632</b>	<b>\$418,916,450</b>	<b>\$16,627,818</b>	<b>4.13%</b>
Prior Year Unappropriated Reserve	\$9,279,947	\$3,950,707	\$41,361,254	\$37,410,547	946.93%
Current Year Surplus	1,500	27,500	3,532,906	3,505,406	12746.72%
Special Revenue Fund: Hotel Rental Tax	312,535	412,000	410,020	(1,980)	-0.48%
Transfer from Capital Fund	10,225,720	10,461,160	9,963,700	(497,460)	-4.76%
<b>Total Operating Revenue</b>	<b>\$425,766,206</b>	<b>\$417,140,000</b>	<b>\$474,184,330</b>	<b>\$57,044,330</b>	<b>13.68%</b>

Prior Year Unappropriated Reserve      Consists of revenues in excess of budget and unspent appropriated dollars. These funds are carried over to the next budget following the completion of an independent audit.

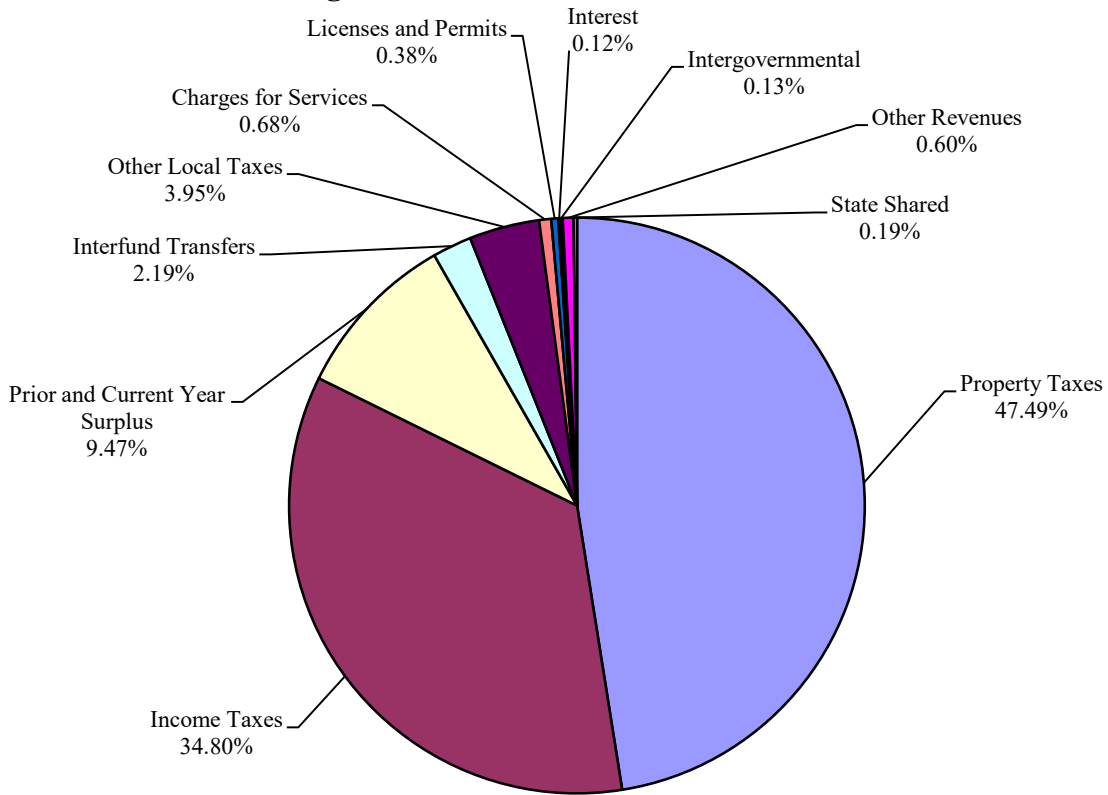
Special Revenue Fund: Hotel Rental Tax      Dedicated Hotel Tax revenue transferred into the General Fund for tourism and promotion of the County.

Transfer from Capital Fund      Dedicated Local Income Tax revenue for Public School construction transferred into the General Fund to pay debt service on school construction.

# Operating Budget Revenues

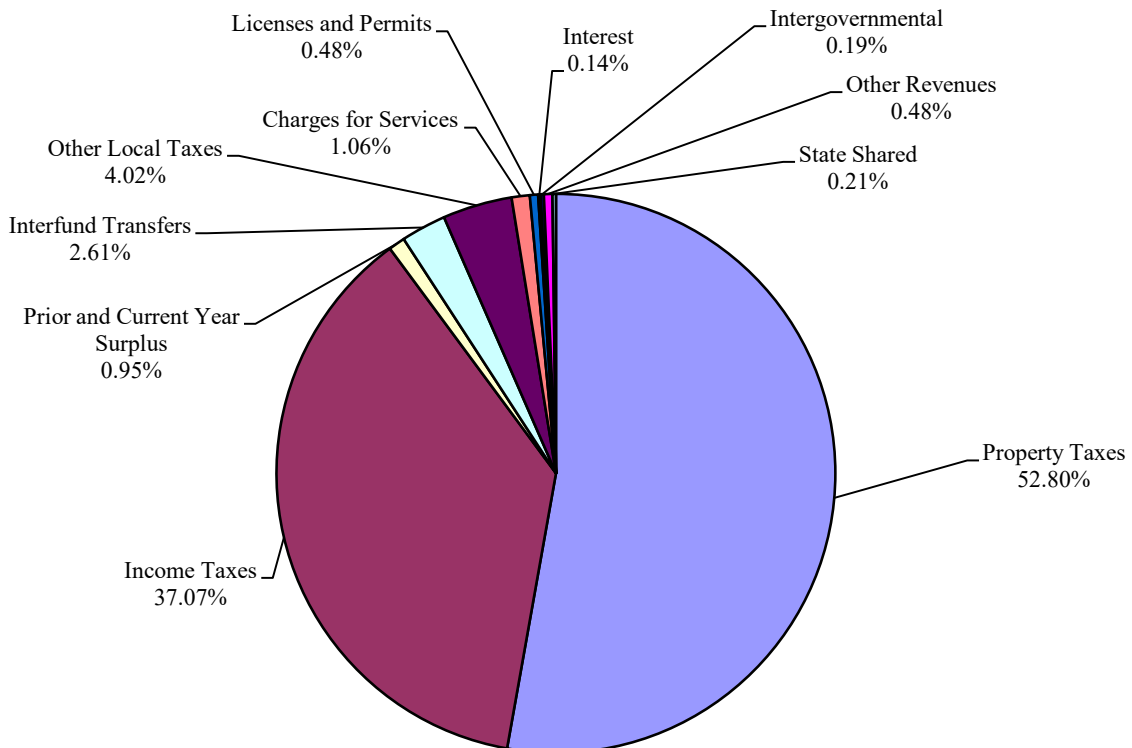
**Fiscal Year 2022 Budget**

**\$474,184,330**



**Fiscal Year 2021 Budget**

**\$417,140,000**



# *Operating Plan*

## Six-Year Operating Revenue

	FY 22 Budget	FY 23 Planned	FY 24 Planned	FY 25 Planned	FY 26 Planned	FY 27 Planned
<b>Real Property Tax</b>	\$214,926,570	\$221,212,954	\$227,595,266	\$233,816,112	\$240,066,883	\$246,402,271
% Change	2.86%	2.92%	2.89%	2.73%	2.67%	2.64%
<b>Property Tax directly to Capital Fund</b>	(2,539,900)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)
<b>Property Tax directly to Stormwater Fund</b>	(2,667,550)	(3,785,957)	(4,240,974)	(4,648,217)	(5,085,366)	(5,520,282)
<b>Railroad and Public Utility</b>	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000
% Change	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Total Business Tax</b>	7,494,700	7,569,647	7,645,343	7,721,797	7,799,015	7,877,005
% Change	-8.94%	1.00%	1.00%	1.00%	1.00%	1.00%
<b>Total Property Tax</b>	<b>\$225,213,820</b>	<b>\$230,496,644</b>	<b>\$236,499,635</b>	<b>\$242,389,692</b>	<b>\$248,280,531</b>	<b>\$254,258,994</b>
% Change	2.25%	2.35%	2.60%	2.49%	2.43%	2.41%
<b>Income Tax</b>	\$165,000,000	\$171,901,488	\$179,103,211	\$186,621,004	\$194,468,970	\$202,661,844
% Change	6.71%	4.18%	4.19%	4.20%	4.21%	4.21%
<b>Recordation</b>	13,500,000	14,000,000	14,200,000	14,400,000	14,600,000	14,600,000
% Change	3.85%	3.70%	1.43%	1.41%	1.39%	0.00%
<b>Cable Franchise Fee</b>	1,665,000	1,665,000	1,665,000	1,665,000	1,665,000	1,665,000
% Change	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Building Permits</b>	799,600	810,168	821,053	832,264	843,812	855,360
% Change	1.60%	1.32%	1.34%	1.37%	1.39%	1.37%
<b>911 Service Fee</b>	3,400,000	3,400,000	3,400,000	3,400,000	3,400,000	3,400,000
% Change	94.29%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Investment Income</b>	184,250	187,940	191,699	195,533	199,443	203,432
% Change	3.87%	2.00%	2.00%	2.00%	2.00%	2.00%
<b>Total Major Revenues</b>	<b>\$409,762,670</b>	<b>\$422,461,240</b>	<b>\$435,880,598</b>	<b>\$449,503,493</b>	<b>\$463,457,756</b>	<b>\$477,644,630</b>
% Change	4.46%	3.10%	3.18%	3.13%	3.10%	3.06%
<b>Other Revenues ***</b>	565,090	521,053	487,381	420,077	341,776	286,748
% Change	-23.67%	-7.79%	-6.46%	-13.81%	-18.64%	-16.10%
<b>Tier 2 Revenues *</b>	4,310,790	5,712,567	5,903,944	6,101,062	6,284,094	6,472,617
% Change	-21.41%	32.52%	3.35%	3.34%	3.00%	3.00%
<b>Tier 3 Revenues **</b>	4,277,900	3,840,576	3,898,184	3,956,657	4,016,007	4,076,247
% Change	12.73%	-10.22%	1.50%	1.50%	1.50%	1.50%
<b>Annual Revenues</b>	<b>\$418,916,450</b>	<b>\$432,535,435</b>	<b>\$446,170,107</b>	<b>\$459,981,289</b>	<b>\$474,099,633</b>	<b>\$488,480,242</b>
% Change	4.13%	3.25%	3.15%	3.10%	3.07%	3.03%
<b>Prior Year Unappropriated Reserve</b>	\$41,361,254	\$9,054,886	\$5,068,165	\$13,148,854	\$4,461,701	\$4,599,813
% Change	946.93%	-78.11%	-44.03%	159.44%	-66.07%	3.10%
<b>Current Year Surplus</b>	3,532,906	680,930	1,006,624	2,179,934	1,346,000	2,584,000
% Change	12746.93%	-80.73%	47.83%	116.56%	-38.26%	91.98%
<b>Transfer from Special Revenue Fund</b>	410,020	419,530	432,170	445,370	459,650	489,930
% Change	-0.48%	2.32%	3.01%	3.05%	3.21%	6.59%
<b>Transfer from Capital Fund - Income Tax For Debt Service</b>	9,963,700	12,007,642	13,837,171	14,716,655	15,293,467	15,076,628
% Change	-4.76%	20.51%	15.24%	6.36%	3.92%	-1.42%
<b>Total Revenues</b>	<b>\$474,184,330</b>	<b>\$454,698,424</b>	<b>\$466,514,236</b>	<b>\$490,472,103</b>	<b>\$495,660,452</b>	<b>\$511,230,613</b>
% Change	13.68%	-4.11%	2.60%	5.14%	1.06%	3.14%

\* There are approximately 15 Tier 2 revenues. They generally fall between \$200,000 and \$800,000 on an annual basis.

\*\* There are approximately 80 Tier 3 revenues. They generally are below \$200,000 on an annual basis.

\*\*\* Other Revenues include Fire Co Loan Interest and IPA Interest.

# Operating Plan

## Fiscal Years 2022 - 2027

Department/Agency	FY 22 Budget	FY 23 Planned	FY 24 Planned	FY 25 Planned	FY 26 Planned	FY 27 Planned
<b>Public Schools</b>						
Carroll County Public Schools	205,617,860	211,022,400	217,627,400	224,439,140	231,172,320	238,107,480
Carroll County Public Schools Debt Service	9,963,700	12,007,640	13,837,170	14,716,660	15,293,470	15,076,630
<b>Total Public Schools</b>	<b>215,581,560</b>	<b>223,030,040</b>	<b>231,464,570</b>	<b>239,155,800</b>	<b>246,465,790</b>	<b>253,184,110</b>
<b>Education Other</b>						
Cable Regulatory Commission	172,830	181,470	190,550	200,070	210,080	220,580
Carroll Community College	10,698,750	11,019,710	11,350,300	11,690,810	12,041,540	12,402,780
Carroll Community College - Adult Basic Education	284,040	284,040	284,040	284,040	284,040	284,040
Carroll Community College - Entrepreneurship Program	113,300	116,700	120,200	123,810	127,520	131,350
Carroll County Public Library	9,843,810	10,140,700	10,446,550	10,761,640	11,084,490	11,417,020
Community Media Center	650,000	650,000	650,000	650,000	650,000	650,000
<b>Total Education Other</b>	<b>21,762,730</b>	<b>22,392,620</b>	<b>23,041,640</b>	<b>23,710,370</b>	<b>24,397,670</b>	<b>25,105,770</b>
<b>Public Safety and Corrections</b>						
Circuit Court	2,337,880	2,459,470	2,590,610	2,731,360	2,863,180	3,004,100
Circuit Court Magistrates	407,440	430,050	453,740	478,720	502,500	527,460
Orphans Court	61,540	61,600	61,660	61,720	61,960	62,220
Volunteer Community Service Program	194,510	205,060	216,190	227,940	239,130	250,870
<b>Total Courts</b>	<b>3,001,370</b>	<b>3,156,180</b>	<b>3,322,200</b>	<b>3,499,740</b>	<b>3,666,770</b>	<b>3,844,650</b>
Public Safety 911	6,348,930	6,657,980	6,947,190	7,249,480	7,545,720	7,854,720
<b>Total Public Safety 911</b>	<b>6,348,930</b>	<b>6,657,980</b>	<b>6,947,190</b>	<b>7,249,480</b>	<b>7,545,720</b>	<b>7,854,720</b>
Administrative Services	3,440,320	3,571,400	3,711,060	4,455,160	4,610,550	4,788,070
Advocacy and Investigation Center	20,370	20,980	21,610	22,260	26,430	23,720
Corrections	9,117,240	9,472,340	9,850,510	10,276,020	10,655,170	11,080,090
Law Enforcement	13,128,070	13,647,500	14,203,070	14,771,150	15,406,090	15,964,730
Training Academy	71,710	73,860	76,080	78,360	80,710	83,130
<b>Total Sheriff's Office</b>	<b>25,777,710</b>	<b>26,786,080</b>	<b>27,862,330</b>	<b>29,602,950</b>	<b>30,778,950</b>	<b>31,939,740</b>
State's Attorney's Office	4,188,870	4,398,630	4,637,700	4,889,940	5,130,150	5,382,320
<b>Total State's Attorney's Office</b>	<b>4,188,870</b>	<b>4,398,630</b>	<b>4,637,700</b>	<b>4,889,940</b>	<b>5,130,150</b>	<b>5,382,320</b>
Animal Control	964,100	993,020	980,380	1,054,790	1,086,480	1,091,290
EMS 24/7 Services	4,796,900	4,940,810	5,089,030	5,241,700	5,398,950	5,560,920
Fire/EMS Administration	1,906,430	1,967,880	2,031,420	2,097,120	2,163,960	2,233,010
Length of Service Award Program	1,585,000	680,000	730,000	780,000	830,000	880,000
Net New Funding for Fire and EMS	1,970,700	4,139,480	5,899,690	8,194,600	10,720,000	11,285,580
Volunteer Emergency Services Association	7,387,360	7,244,460	7,461,800	7,685,650	7,916,220	8,153,710
<b>Total Public Safety and Corrections Other</b>	<b>18,610,490</b>	<b>19,965,650</b>	<b>22,192,320</b>	<b>25,053,860</b>	<b>28,115,610</b>	<b>29,204,510</b>
<b>Total Public Safety and Corrections</b>	<b>57,927,370</b>	<b>60,964,520</b>	<b>64,961,740</b>	<b>70,295,970</b>	<b>75,237,200</b>	<b>78,225,940</b>
<b>Public Works</b>						
Public Works Administration	603,440	636,090	670,620	706,850	747,470	778,130
Building Construction	329,350	347,400	365,410	384,920	403,530	423,070
Engineering Administration	527,140	553,600	579,390	648,510	675,860	706,480
Engineering - Construction Inspection	408,720	431,150	454,810	480,650	503,550	528,500
Engineering - Design	334,410	352,780	372,170	392,630	412,100	432,540
Engineering - Survey	250,850	264,440	278,950	294,090	332,680	323,810
Facilities	12,499,960	11,442,070	12,133,250	12,634,080	13,155,370	13,683,630
Fleet Management	7,885,910	8,571,360	8,550,170	8,642,390	8,934,190	9,235,900
Permits and Inspections	1,441,130	1,512,530	1,595,560	1,692,990	1,767,150	1,855,000
Roads Operations	7,569,090	7,924,600	8,301,680	8,697,830	9,080,540	9,480,820
Storm Emergencies	2,201,160	2,313,630	2,432,190	2,556,840	2,684,470	2,818,480
Traffic Control	350,320	360,840	371,660	382,810	394,290	406,120
Transit Administration	33,220	35,060	37,010	159,450	166,290	173,430
Veteran Transit Services	133,780	139,190	146,150	153,460	161,130	169,190
<b>Total Public Works</b>	<b>34,568,480</b>	<b>34,884,740</b>	<b>36,289,020</b>	<b>37,827,500</b>	<b>39,418,620</b>	<b>41,015,100</b>

# Operating Plan

## Fiscal Years 2022 - 2027

Department/Agency	FY 22 Budget	FY 23 Planned	FY 24 Planned	FY 25 Planned	FY 26 Planned	FY 27 Planned
<b>Citizen Services</b>						
Citizen Services Administration	339,870	358,090	377,300	397,550	416,880	437,150
Aging and Disabilities	1,272,370	1,340,750	1,413,890	1,483,630	1,557,470	1,627,350
Recovery Support Services	115,280	452,590	581,630	599,070	617,050	635,560
<b>Total Citizen Services</b>	<b>1,727,520</b>	<b>2,151,430</b>	<b>2,372,820</b>	<b>2,480,250</b>	<b>2,591,400</b>	<b>2,700,060</b>
Access Carroll	20,000	20,000	20,000	20,000	20,000	20,000
The Arc Carroll County	276,220	281,740	287,380	293,130	298,990	304,970
Penn-Mar Human Services	270,850	276,270	281,790	287,430	293,180	299,040
Springboard Community Services	403,830	415,940	428,420	441,280	454,510	468,150
Flying Colors of Success	48,970	51,420	53,990	56,690	59,520	62,500
Human Services of Program	1,241,660	1,266,490	1,291,820	1,317,660	1,344,010	1,370,890
Sheppard Pratt	111,960	114,200	116,480	118,810	121,190	123,610
Rape Crisis Intervention Service	177,060	185,910	195,210	204,970	215,220	225,980
Target Community and Educational Services	276,220	281,740	287,380	293,130	298,990	304,970
Youth Services Bureau	1,166,800	1,190,140	1,213,940	1,238,220	1,262,980	1,288,240
<b>Citizen Services Non - Profits</b>	<b>3,993,570</b>	<b>4,083,850</b>	<b>4,176,410</b>	<b>4,271,320</b>	<b>4,368,590</b>	<b>4,468,350</b>
Health Department	3,709,780	3,821,070	3,935,710	4,053,780	4,175,370	4,300,650
Social Services	20,000	20,000	20,000	20,000	20,000	20,000
<b>Citizen Services State</b>	<b>3,729,780</b>	<b>3,841,070</b>	<b>3,955,710</b>	<b>4,073,780</b>	<b>4,195,390</b>	<b>4,320,650</b>
<b>Total Citizen Services</b>	<b>9,450,870</b>	<b>10,076,350</b>	<b>10,504,940</b>	<b>10,825,350</b>	<b>11,155,380</b>	<b>11,489,060</b>
<b>Recreation and Culture</b>						
Recreation and Parks Administration	461,410	485,180	511,470	536,660	566,930	589,920
Hashawha	833,530	872,210	918,500	953,990	991,610	1,032,900
Piney Run Park	690,550	724,710	768,980	824,110	862,410	902,560
Recreation	440,720	464,110	488,580	514,950	538,140	564,580
Sports Complex	211,270	220,960	231,120	241,930	251,790	262,080
<b>Total Recreation and Parks</b>	<b>2,637,480</b>	<b>2,767,170</b>	<b>2,918,650</b>	<b>3,071,640</b>	<b>3,210,880</b>	<b>3,352,040</b>
Historical Society of Carroll County	80,000	60,000	60,000	60,000	60,000	60,000
Union Mills Homestead	20,000	20,000	20,000	20,000	20,000	20,000
<b>Total Culture</b>	<b>100,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>
<b>Total Recreation and Culture</b>	<b>2,737,480</b>	<b>2,847,170</b>	<b>2,998,650</b>	<b>3,151,640</b>	<b>3,290,880</b>	<b>3,432,040</b>
<b>General Government</b>						
Comprehensive Planning	831,390	874,340	919,570	967,220	1,012,840	1,060,670
<b>Total Comprehensive Planning</b>	<b>831,390</b>	<b>874,340</b>	<b>919,570</b>	<b>967,220</b>	<b>1,012,840</b>	<b>1,060,670</b>
Comptroller Administration	341,730	358,040	376,710	396,510	412,700	435,100
Accounting	1,144,260	1,200,510	1,264,300	1,330,700	1,391,490	1,460,690
Bond Issuance Expense	271,330	311,330	308,950	276,710	212,690	205,650
Collections Office	1,202,460	1,257,750	1,316,310	1,378,350	1,439,410	1,503,960
Independent Post Audit	58,500	60,260	63,270	65,170	67,120	69,130
Office of Procurement	378,600	398,970	418,590	441,370	460,900	476,100
<b>Total Comptroller</b>	<b>3,396,880</b>	<b>3,586,860</b>	<b>3,748,130</b>	<b>3,888,810</b>	<b>3,984,310</b>	<b>4,150,630</b>
County Attorney	625,350	656,760	689,820	724,610	758,020	793,010
<b>Total County Attorney</b>	<b>625,350</b>	<b>656,760</b>	<b>689,820</b>	<b>724,610</b>	<b>758,020</b>	<b>793,010</b>
Economic Development Administration	878,060	917,700	959,260	1,002,860	1,045,200	1,089,440
Business Employment and Resource Center	192,410	202,690	213,540	224,970	235,880	247,330
Economic Dev. Infrastructure and Investments	850,000	850,000	850,000	850,000	850,000	850,000
Farm Museum	953,720	997,310	1,041,380	1,087,850	1,132,270	1,178,410
Tourism	376,610	390,890	406,310	422,400	438,300	454,840
<b>Total Economic Development</b>	<b>3,250,800</b>	<b>3,358,590</b>	<b>3,470,490</b>	<b>3,588,080</b>	<b>3,701,650</b>	<b>3,820,020</b>
Human Resources Administration	1,046,370	1,096,350	1,155,720	1,214,750	1,274,550	1,333,720
Health and Fringe Benefits	29,357,050	29,010,120	29,756,760	30,728,530	32,131,710	33,803,170
Personnel Services	154,550	163,130	172,180	181,740	190,820	200,360
<b>Total Human Resources</b>	<b>30,557,970</b>	<b>30,269,600</b>	<b>31,084,660</b>	<b>32,125,020</b>	<b>33,597,080</b>	<b>35,337,250</b>

# Operating Plan

## Fiscal Years 2022 - 2027

Department/Agency	FY 22 Budget	FY 23 Planned	FY 24 Planned	FY 25 Planned	FY 26 Planned	FY 27 Planned
Land and Resource Management Administration	697,280	735,330	775,470	817,820	858,160	900,490
Development Review	469,720	495,430	522,560	551,180	578,440	607,040
Resource Management	806,850	852,640	898,770	948,320	993,830	1,042,500
Zoning Administration	239,000	252,430	265,940	280,530	294,770	309,000
<b>Total Land and Resource Management</b>	<b>2,212,850</b>	<b>2,335,830</b>	<b>2,462,740</b>	<b>2,597,850</b>	<b>2,725,200</b>	<b>2,859,030</b>
Management and Budget Administration	249,830	263,330	277,580	292,600	306,920	321,950
Budget	609,320	641,790	677,110	714,380	749,850	787,090
Grants Office	155,210	162,830	171,680	181,020	189,920	199,250
Risk Management	2,409,400	2,531,050	2,663,790	2,799,300	2,939,200	3,086,090
<b>Total Management and Budget</b>	<b>3,423,760</b>	<b>3,599,000</b>	<b>3,790,160</b>	<b>3,987,300</b>	<b>4,185,890</b>	<b>4,394,380</b>
Technology Services	5,105,770	5,178,120	5,616,980	5,887,400	6,093,640	6,514,790
Production and Distribution Services	416,430	432,180	448,580	465,670	482,640	500,280
<b>Total Technology Services</b>	<b>5,522,200</b>	<b>5,610,300</b>	<b>6,065,560</b>	<b>6,353,070</b>	<b>6,576,280</b>	<b>7,015,070</b>
Administrative Hearings	87,090	91,210	95,530	100,080	104,470	109,060
Audio Video Production	180,100	200,070	210,580	221,660	232,240	243,350
Board of Elections	1,763,500	1,844,070	1,936,480	2,033,520	2,133,980	2,238,480
Board of License Commissioners	88,110	92,720	97,580	102,700	107,590	112,730
County Commissioners	910,350	968,390	1,010,700	1,065,390	1,116,670	1,179,960
Not in Carroll	300,000	300,000	300,000	300,000	300,000	300,000
<b>Total General Government Other</b>	<b>3,329,150</b>	<b>3,496,460</b>	<b>3,650,870</b>	<b>3,823,350</b>	<b>3,994,950</b>	<b>4,183,580</b>
<b>Total General Government</b>	<b>53,150,350</b>	<b>53,787,740</b>	<b>55,882,000</b>	<b>58,055,310</b>	<b>60,536,220</b>	<b>63,613,640</b>
<b>Conservation and Natural Resources</b>						
Extension Office of Carroll County	515,080	530,530	546,450	562,840	579,730	597,120
Gypsy Moth	30,000	30,000	30,000	30,000	30,000	30,000
Soil Conservation District	404,600	426,210	449,000	473,030	495,960	520,020
Weed Control	73,580	75,790	78,060	80,400	82,810	85,300
<b>Total Conservation and Natural Resources</b>	<b>1,023,260</b>	<b>1,062,530</b>	<b>1,103,510</b>	<b>1,146,270</b>	<b>1,188,500</b>	<b>1,232,440</b>
<b>Debt and Transfers</b>						
Debt Service	18,621,600	18,917,580	20,117,160	20,907,290	23,506,690	26,920,290
Debt Service - Ag Pres.	2,261,060	2,731,490	3,083,150	4,192,170	3,336,080	4,574,150
Intergovernmental Transfers	3,247,150	3,320,210	3,394,920	3,471,300	3,549,410	3,629,270
<b>Total Debt and Transfers</b>	<b>24,129,810</b>	<b>24,969,280</b>	<b>26,595,230</b>	<b>28,570,760</b>	<b>30,392,180</b>	<b>35,123,710</b>
<b>Reserves</b>						
Reserve for Contingencies	4,819,640	4,646,980	4,665,140	4,904,720	4,956,600	5,112,310
<b>Total Reserves</b>	<b>4,819,640</b>	<b>4,646,980</b>	<b>4,665,140</b>	<b>4,904,720</b>	<b>4,956,600</b>	<b>5,112,310</b>

# Operating Plan

## Fiscal Years 2022 - 2027

Department/Agency	FY 22 Budget	FY 23 Planned	FY 24 Planned	FY 25 Planned	FY 26 Planned	FY 27 Planned
<b>Interfund Transfers</b>						
Transfer to Capital Fund	13,458,690	8,729,400	7,370,800	13,336,700	4,715,400	4,838,000
Transfer to Grant Fund - Aging and Disabilities	355,670	375,230	396,620	419,430	442,280	466,170
Transfer to Grant Fund - Circuit Court	59,470	63,040	66,820	70,830	75,080	79,580
Transfer to Grant Fund - Comprehensive Planning	10,000	10,450	10,920	11,410	11,930	12,460
Transfer to Grant Fund - Health Department	4,000	4,000	4,000	4,000	4,000	4,000
Transfer to Grant Fund - Housing & Community Dev.	35,180	36,940	38,790	40,730	42,760	44,900
Transfer to Grant Fund - Local Management Board	50,620	53,350	56,340	59,550	62,770	66,220
Transfer to Grant Fund - Public Safety	108,390	108,390	108,390	108,390	108,390	108,390
Transfer to Grant Fund - Recreation	8,100	8,100	8,100	8,100	8,100	8,100
Transfer to Grant Fund - Sheriff's Office	86,560	90,890	95,430	100,200	105,210	110,470
Transfer to Grant Fund - State's Attorney's Office	108,100	113,510	119,180	125,140	131,400	137,970
Transfer to Grant Fund - Transit	87,880	400,880	405,630	2,062,830	2,227,190	2,398,870
Transfer to Airport Enterprise Fund	2,236,490	16,000	16,000	16,000	16,000	16,000
Transfer to Fiber Network Enterprise Fund	3,090,970	212,540	220,680	229,210	293,150	247,510
Transfer to Solid Waste Enterprise Fund	28,562,890	1,945,900	2,212,090	2,224,680	2,880,700	3,242,320
Transfer to Utilities Enterprise Fund	769,770	535,970	247,860	257,120	266,340	275,910
<b>Total Interfund Transfers</b>	<b>49,032,780</b>	<b>12,704,590</b>	<b>11,377,650</b>	<b>19,074,320</b>	<b>11,390,700</b>	<b>12,056,870</b>
Projected Revenue	474,184,330	454,698,424	466,514,236	490,472,103	495,660,452	511,230,613
Projected Expenditures	474,184,330	451,366,560	468,884,090	496,718,010	508,429,740	529,590,990
<b>Balance</b>	<b>0</b>	<b>3,331,864</b>	<b>-2,369,854</b>	<b>-6,245,907</b>	<b>-12,769,288</b>	<b>-18,360,377</b>
	0.00%	0.73%	-0.51%	-1.27%	-2.58%	-3.59%



***General Fund Appropriations***

# Carroll County Public Schools Summary

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	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Carroll County Public Schools	\$197,959,421	\$198,407,702	\$198,407,700	\$205,617,860	3.63%	3.63%
Carroll County Public Schools Debt Service	9,974,470	10,204,030	10,204,030	9,963,700	-2.36%	-2.36%
<b>Total Public Schools</b>	<b>\$207,933,891</b>	<b>\$208,611,732</b>	<b>\$208,611,730</b>	<b>\$215,581,560</b>	<b>3.34%</b>	<b>3.34%</b>

# Education Other Summary

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	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Cable Regulatory Commission	\$156,760	\$164,600	\$164,600	\$172,830	5.00%	5.00%
Carroll Community College	15,653,162	10,607,100	10,607,100	10,698,750	0.86%	0.86%
Carroll Community College - Adult Basic Education	284,040	284,040	284,040	284,040	0.00%	0.00%
Carroll Community College - Entrepreneurship	110,000	110,000	110,000	113,300	3.00%	3.00%
Carroll County Public Library	15,389,873	9,279,640	9,279,640	9,843,810	6.08%	6.08%
Community Media Center	670,000	665,000	665,000	650,000	-2.26%	-2.26%
<b>Total Education Other</b>	<b>\$32,263,835</b>	<b>\$21,110,380</b>	<b>\$21,110,380</b>	<b>\$21,762,730</b>	<b>3.09%</b>	<b>3.09%</b>
<b>Total Without Benefits</b>	<b>\$28,233,678</b>	<b>\$21,110,380</b>	<b>\$21,110,380</b>	<b>\$21,762,730</b>	<b>3.09%</b>	<b>3.09%</b>

# Public Safety and Corrections Summary

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Circuit Court	\$2,712,073	\$2,216,710	\$2,231,670	\$2,337,880	5.47%	4.76%
Circuit Court Magistrates	553,500	412,870	397,900	407,440	-1.32%	2.40%
Orphan's Court	58,506	61,640	61,640	61,540	-0.16%	-0.16%
Volunteer Community Service Program	261,263	186,420	186,420	194,510	4.34%	4.34%
<b>Total Courts</b>	<b>\$3,585,341</b>	<b>\$2,877,640</b>	<b>\$2,877,630</b>	<b>\$3,001,370</b>	<b>4.30%</b>	<b>4.30%</b>
<b>Total Without Benefits</b>	<b>\$2,499,623</b>	<b>\$2,554,930</b>	<b>\$2,554,920</b>	<b>\$2,695,650</b>	<b>5.51%</b>	<b>5.51%</b>

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Public Safety	\$5,822,127	\$5,656,760	\$5,741,280	\$6,348,930	12.24%	10.58%
<b>Total Public Safety 911</b>	<b>\$5,822,127</b>	<b>\$5,656,760</b>	<b>\$5,741,280</b>	<b>\$6,348,930</b>	<b>12.24%</b>	<b>10.58%</b>
<b>Total Without Benefits</b>	<b>\$4,432,589</b>	<b>\$5,317,770</b>	<b>\$5,396,280</b>	<b>\$5,989,480</b>	<b>12.63%</b>	<b>10.99%</b>

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Administrative Services	\$3,782,581	\$3,147,120	\$2,917,440	\$3,440,320	9.32%	17.92%
Advocacy and Investigation Center	43,790	23,370	23,370	20,370	-12.84%	-12.84%
Corrections	11,877,010	8,808,980	8,612,940	9,117,240	3.50%	5.86%
Law Enforcement	17,776,457	11,428,940	11,420,470	13,128,070	14.87%	14.95%
Training Academy	66,106	71,850	71,850	71,710	-0.19%	-0.19%
<b>Total Sheriff's Office</b>	<b>\$33,545,945</b>	<b>\$23,480,260</b>	<b>\$23,046,070</b>	<b>\$25,777,710</b>	<b>9.78%</b>	<b>11.85%</b>
<b>Total Without Benefits</b>	<b>\$22,546,782</b>	<b>\$19,990,020</b>	<b>\$19,590,100</b>	<b>\$21,982,530</b>	<b>9.97%</b>	<b>12.21%</b>

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
State's Attorney's Office	\$4,717,256	\$3,591,330	\$3,591,840	\$4,188,870	16.64%	16.62%
<b>Total State's Attorney's Office</b>	<b>\$4,717,256</b>	<b>\$3,591,330</b>	<b>\$3,591,840</b>	<b>\$4,188,870</b>	<b>16.64%</b>	<b>16.62%</b>
<b>Total Without Benefits</b>	<b>\$3,098,437</b>	<b>\$3,109,090</b>	<b>\$3,109,560</b>	<b>\$3,688,740</b>	<b>18.64%</b>	<b>18.63%</b>

# Public Safety and Corrections Summary

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Animal Control	\$1,256,135	\$897,180	\$897,180	\$964,100	7.46%	7.46%
EMS 24/7 Services	4,657,180	4,657,180	4,657,180	4,796,900	3.00%	3.00%
Fire/EMS Administration	0	234,790	175,380	1,906,430	711.97%	987.03%
Length of Service Award Program	0	398,000	398,000	1,585,000	298.24%	298.24%
Net New Funding For Fire and EMS	0	0	0	1,970,700	100.00%	100.00%
Volunteer Emergency Services Association	8,943,670	8,507,700	8,507,700	7,387,360	-13.17%	-13.17%
<b>Total Public Safety and Corrections Other</b>	<b>\$14,856,985</b>	<b>\$14,694,850</b>	<b>\$14,635,440</b>	<b>\$18,610,490</b>	<b>26.65%</b>	<b>27.16%</b>
<b>Total Without Benefits</b>	<b>\$13,532,140</b>	<b>\$13,989,820</b>	<b>\$13,930,410</b>	<b>\$16,543,620</b>	<b>18.25%</b>	<b>18.76%</b>
<b>Total Public Safety and Corrections</b>	<b>\$62,527,655</b>	<b>\$50,300,840</b>	<b>\$49,892,260</b>	<b>\$57,927,370</b>	<b>15.16%</b>	<b>16.10%</b>
<b>Total Without Benefits</b>	<b>\$46,109,570</b>	<b>\$44,961,630</b>	<b>\$44,581,270</b>	<b>\$50,900,020</b>	<b>13.21%</b>	<b>14.17%</b>

# Public Works Summary

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Public Works Administration	\$1,077,348	\$542,020	\$598,680	\$603,440	11.33%	0.80%
Building Construction	333,300	334,550	319,520	329,350	-1.55%	3.08%
Engineering Administration	586,661	545,680	512,120	527,140	-3.40%	2.93%
Engineering - Construction Inspection	694,441	392,940	392,940	408,720	4.02%	4.02%
Engineering - Design	451,156	330,590	323,010	334,410	1.16%	3.53%
Engineering - Survey	303,250	258,190	255,950	250,850	-2.84%	-1.99%
Facilities	9,182,580	11,540,260	11,492,350	12,499,960	8.32%	8.77%
Fleet Management	2,819,956	7,703,160	7,656,000	7,885,910	2.37%	3.00%
Permits and Inspections	2,030,205	1,407,170	1,388,810	1,441,130	2.41%	3.77%
Roads Operations	10,424,221	7,205,650	7,141,030	7,569,090	5.04%	5.99%
Storm Emergencies	637,578	2,167,160	2,167,160	2,201,160	1.57%	1.57%
Traffic Control	249,955	356,000	356,000	350,320	-1.60%	-1.60%
Transit Administration	226,960	141,670	141,670	33,220	-76.55%	-76.55%
Veteran Transit Services	94,831	125,300	125,300	133,780	6.77%	6.77%
<b>Total Public Works</b>	<b>\$29,112,441</b>	<b>\$33,050,340</b>	<b>\$32,870,540</b>	<b>\$34,568,480</b>	<b>4.59%</b>	<b>5.17%</b>
<b>Total Without Benefits</b>	<b>\$21,067,958</b>	<b>\$31,584,520</b>	<b>\$31,418,510</b>	<b>\$32,920,769</b>	<b>4.23%</b>	<b>4.78%</b>

# Citizen Services Summary

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Citizen Services Administration	\$459,944	\$346,130	\$328,200	\$339,870	-1.81%	3.56%
Aging and Disabilities	1,683,714	1,249,680	1,242,590	1,272,370	1.82%	2.40%
Recovery Support Services	405,897	411,940	411,940	115,280	-72.02%	-72.02%
<b>Total Citizen Services</b>	<b>\$2,549,555</b>	<b>\$2,007,750</b>	<b>\$1,982,730</b>	<b>\$1,727,520</b>	<b>-13.96%</b>	<b>-12.87%</b>

<b>Total Without Benefits</b>	<b>\$1,761,930</b>	<b>\$1,823,910</b>	<b>\$1,808,750</b>	<b>\$1,562,620</b>	<b>-14.33%</b>	<b>-13.61%</b>
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	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Access Carroll	\$20,000	\$20,000	\$20,000	\$20,000	0.00%	0.00%
The Arc Carroll County	270,800	270,800	270,800	276,220	2.00%	2.00%
Penn-Mar Human Services	265,540	265,540	265,540	270,850	2.00%	2.00%
Springboard Community Services	392,070	392,070	392,070	403,830	3.00%	3.00%
Flying Colors of Success	46,640	46,640	46,640	48,970	5.00%	5.00%
Human Services Program	1,217,310	1,217,310	1,217,310	1,241,660	2.00%	2.00%
Sheppard Pratt	109,760	109,760	109,760	111,960	2.00%	2.00%
Rape Crisis Intervention Services	168,630	168,630	168,630	177,060	5.00%	5.00%
Target Community and Educational Services	270,800	270,800	270,800	276,220	2.00%	2.00%
Youth Service Bureau	1,070,390	1,070,390	1,070,390	1,166,800	9.01%	9.01%
<b>Total Citizen Services Non-Profits</b>	<b>\$3,831,940</b>	<b>\$3,831,940</b>	<b>\$3,831,940</b>	<b>\$3,993,570</b>	<b>4.22%</b>	<b>4.22%</b>

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Health Department	\$3,601,730	\$3,601,730	\$3,601,730	\$3,709,780	3.00%	3.00%
Social Services	20,000	20,000	20,000	20,000	0.00%	0.00%
<b>Total Citizen Services State</b>	<b>\$3,621,730</b>	<b>\$3,621,730</b>	<b>\$3,621,730</b>	<b>\$3,729,780</b>	<b>2.98%</b>	<b>2.98%</b>

<b>Total Citizen Services</b>	<b>\$10,003,225</b>	<b>\$9,461,420</b>	<b>\$9,436,400</b>	<b>\$9,450,870</b>	<b>-0.11%</b>	<b>0.15%</b>
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<b>Total Without Benefits</b>	<b>\$9,215,600</b>	<b>\$9,277,580</b>	<b>\$9,262,420</b>	<b>\$9,285,970</b>	<b>0.09%</b>	<b>0.25%</b>
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# Recreation and Culture Summary

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Recreation and Parks Administration	\$518,485	\$419,180	\$412,200	\$461,410	10.07%	11.94%
Hashawha	894,303	826,150	823,300	833,530	0.89%	1.24%
Piney Run Park	753,567	663,310	659,660	690,550	4.11%	4.68%
Recreation	589,975	438,530	428,050	440,720	0.50%	2.96%
Sports Complex	207,367	204,300	204,350	211,270	3.41%	3.39%
<b>Total Recreation and Parks</b>	<b>\$2,963,698</b>	<b>\$2,551,470</b>	<b>\$2,527,560</b>	<b>\$2,637,480</b>	<b>3.37%</b>	<b>4.35%</b>

<b>Total Without Benefits</b>	<b>\$2,033,610</b>	<b>\$2,330,040</b>	<b>\$2,307,820</b>	<b>\$2,434,120</b>	<b>4.47%</b>	<b>5.47%</b>
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	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Historical Society of Carroll County	\$62,500	\$60,000	\$60,000	\$80,000	33.33%	33.33%
Union Mills Homestead	25,000	20,000	20,000	20,000	0.00%	0.00%
<b>Total Culture</b>	<b>\$87,500</b>	<b>\$80,000</b>	<b>\$80,000</b>	<b>\$100,000</b>	<b>25.00%</b>	<b>25.00%</b>

<b>Total Recreation and Culture</b>	<b>\$3,051,198</b>	<b>\$2,631,470</b>	<b>\$2,607,560</b>	<b>\$2,737,480</b>	<b>4.03%</b>	<b>4.98%</b>
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<b>Total Without Benefits</b>	<b>\$2,121,110</b>	<b>\$2,410,040</b>	<b>\$2,387,820</b>	<b>\$2,534,120</b>	<b>5.15%</b>	<b>6.13%</b>
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# General Government Summary

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Comprehensive Planning	\$964,597	\$798,090	\$795,610	\$831,390	4.17%	4.50%
<b>Comprehensive Planning</b>	<b>\$964,597</b>	<b>\$798,090</b>	<b>\$795,610</b>	<b>\$831,390</b>	<b>4.17%</b>	<b>4.50%</b>
<b>Total Without Benefits</b>	<b>\$630,489</b>	<b>\$705,170</b>	<b>\$702,870</b>	<b>\$746,370</b>	<b>5.84%</b>	<b>6.19%</b>

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Comptroller Administration	\$408,823	\$329,170	\$329,170	\$341,730	3.82%	3.82%
Accounting	1,316,712	1,081,040	1,060,020	1,144,260	5.85%	7.95%
Bond Issuance Expense	219,334	218,460	218,460	271,330	24.20%	24.20%
Collections Office	1,347,052	1,221,890	1,209,270	1,202,460	-1.59%	-0.56%
Independent Post Audit	50,760	51,770	51,770	58,500	13.00%	13.00%
Office of Procurement	477,495	390,620	390,620	378,600	-3.08%	-3.08%
<b>Total Comptroller</b>	<b>\$3,820,176</b>	<b>\$3,292,950</b>	<b>\$3,259,310</b>	<b>\$3,396,880</b>	<b>3.16%</b>	<b>4.22%</b>
<b>Total Without Benefits</b>	<b>\$2,800,023</b>	<b>\$3,016,370</b>	<b>\$2,985,120</b>	<b>\$3,140,320</b>	<b>4.11%</b>	<b>5.20%</b>

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
County Attorney	\$853,449	\$716,270	\$628,390	\$625,350	-12.69%	-0.48%
<b>Total County Attorney</b>	<b>\$853,449</b>	<b>\$716,270</b>	<b>\$628,390</b>	<b>\$625,350</b>	<b>-12.69%</b>	<b>-0.48%</b>
<b>Total Without Benefits</b>	<b>\$610,617</b>	<b>\$638,580</b>	<b>\$556,950</b>	<b>\$565,010</b>	<b>-11.52%</b>	<b>1.45%</b>

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Economic Development Administration	\$959,315	\$859,950	\$859,940	\$878,060	2.11%	2.11%
Business and Employment Resource Center	156,014	197,240	180,560	192,410	-2.45%	6.56%
Econ. Dev. Infrastructure and Investments	587,376	850,000	850,000	850,000	0.00%	0.00%
Farm Museum	989,684	942,810	934,860	953,720	1.16%	2.02%
Tourism	311,936	374,220	371,060	376,610	0.64%	1.50%
<b>Total Economic Development</b>	<b>\$3,004,325</b>	<b>\$3,224,220</b>	<b>\$3,196,420</b>	<b>\$3,250,800</b>	<b>0.82%</b>	<b>1.70%</b>
<b>Total Without Benefits</b>	<b>\$2,380,574</b>	<b>\$3,057,230</b>	<b>\$3,031,400</b>	<b>\$3,099,760</b>	<b>1.39%</b>	<b>2.26%</b>

# General Government Summary

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Human Resources Administration	\$1,108,299	\$882,180	\$855,220	\$1,046,370	18.61%	22.35%
Health and Fringe Benefits	1,328,034	28,409,510	28,409,510	29,357,050	3.34%	3.34%
Personnel Services	217,586	149,180	148,870	154,550	3.60%	3.82%
<b>Total Human Resources</b>	<b>\$2,653,919</b>	<b>\$29,440,870</b>	<b>\$29,413,600</b>	<b>\$30,557,970</b>	<b>3.79%</b>	<b>3.89%</b>
<b>Total Without Benefits</b>	<b>\$951,527</b>	<b>\$16,754,400</b>	<b>\$16,729,360</b>	<b>\$17,857,830</b>	<b>6.59%</b>	<b>6.75%</b>

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Land and Resource Management Adm.	\$981,388	\$741,580	\$680,230	\$697,280	-5.97%	2.51%
Development Review	664,754	493,450	455,850	469,720	-4.81%	3.04%
Resource Management	989,548	703,270	773,910	806,850	14.73%	4.26%
Zoning Administration	340,650	231,070	231,070	239,000	3.43%	3.43%
<b>Total Land and Resource Management</b>	<b>\$2,976,340</b>	<b>\$2,169,370</b>	<b>\$2,141,060</b>	<b>\$2,212,850</b>	<b>2.00%</b>	<b>3.35%</b>
<b>Total Without Benefits</b>	<b>\$1,857,770</b>	<b>\$1,886,590</b>	<b>\$1,860,270</b>	<b>\$1,956,670</b>	<b>3.71%</b>	<b>5.18%</b>

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Management and Budget Administration	\$278,056	\$247,530	\$241,660	\$249,830	0.93%	3.38%
Budget	722,202	546,860	539,790	609,320	11.42%	12.88%
Grants Office	165,827	163,470	156,120	155,210	-5.05%	-0.58%
Risk Management	1,594,332	2,302,620	2,302,620	2,409,400	4.64%	4.64%
<b>Total Management and Budget</b>	<b>\$2,760,417</b>	<b>\$3,260,480</b>	<b>\$3,240,190</b>	<b>\$3,423,760</b>	<b>5.01%</b>	<b>5.67%</b>
<b>Total Without Benefits</b>	<b>\$1,574,850</b>	<b>\$3,067,700</b>	<b>\$3,048,850</b>	<b>\$3,235,060</b>	<b>5.46%</b>	<b>6.11%</b>

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Technology Services	\$5,095,886	\$4,631,260	\$4,631,260	\$5,105,770	10.25%	10.25%
Production and Distribution Services	391,268	434,120	419,390	416,430	-4.07%	-0.71%
<b>Total Technology Services</b>	<b>\$5,487,154</b>	<b>\$5,065,380</b>	<b>\$5,050,650</b>	<b>\$5,522,200</b>	<b>9.02%</b>	<b>9.34%</b>
<b>Total Without Benefits</b>	<b>\$4,129,530</b>	<b>\$4,780,480</b>	<b>\$4,748,690</b>	<b>\$4,711,890</b>	<b>-1.43%</b>	<b>-0.77%</b>

# General Government Summary

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	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Administrative Hearings	\$99,974	\$78,400	\$78,400	\$87,090	11.08%	11.08%
Audio Video Production	267,438	184,240	184,240	180,100	-2.25%	-2.25%
Board of Elections	1,044,325	1,505,150	1,505,150	1,763,500	17.16%	17.16%
Board of License Commissioners	79,116	86,340	85,590	88,110	2.05%	2.94%
County Commissioners	1,172,362	988,080	879,480	910,350	-7.87%	3.51%
Not in Carroll	231,014	300,000	300,000	300,000	0.00%	0.00%
<b>Total General Government Other</b>	<b>\$2,894,229</b>	<b>\$3,142,210</b>	<b>\$3,032,860</b>	<b>\$3,329,150</b>	<b>5.95%</b>	<b>9.77%</b>
<b>Total Without Benefits</b>	<b>\$2,349,506</b>	<b>\$2,675,740</b>	<b>\$2,600,300</b>	<b>\$3,196,430</b>	<b>19.46%</b>	<b>22.93%</b>
<b>Total General Government</b>	<b>\$25,414,606</b>	<b>\$51,109,840</b>	<b>\$50,758,090</b>	<b>\$53,150,350</b>	<b>3.99%</b>	<b>4.71%</b>
<b>Total Without Benefits</b>	<b>\$17,284,886</b>	<b>\$36,582,260</b>	<b>\$36,263,810</b>	<b>\$38,509,340</b>	<b>5.27%</b>	<b>6.19%</b>

# Conservation and Natural Resources Summary

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	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Extension Office of Carroll County	\$502,285	\$515,080	\$515,080	\$515,080	0.00%	0.00%
Gypsy Moth	6,105	30,000	30,000	30,000	0.00%	0.00%
Soil Conservation District	597,245	383,690	383,690	404,600	5.45%	5.45%
Weed Control	67,546	101,980	101,980	73,580	-27.85%	-27.85%
<b>Total Conservation and Natural Resources</b>	<b>\$1,173,181</b>	<b>\$1,030,750</b>	<b>\$1,030,750</b>	<b>\$1,023,260</b>	<b>-0.73%</b>	<b>-0.73%</b>
<b>Total Without Benefits</b>	<b>\$944,920</b>	<b>\$976,560</b>	<b>\$976,560</b>	<b>\$965,980</b>	<b>-1.08%</b>	<b>-1.08%</b>

# Debt, Transfers, and Reserves Summary

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	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Debt Service	\$24,381,296	\$21,884,520	\$21,884,520	\$18,621,600	-14.91%	-14.91%
Debt Service - Agricultural Preservation	1,783,746	1,828,000	1,828,000	2,261,060	23.69%	23.69%
Intergovernmental Transfers	3,183,298	3,210,590	3,210,590	3,247,150	1.14%	1.14%
Interfund Transfers	8,497,735	8,497,735	8,476,435	49,032,780	478.46%	478.46%
Reserve for Contingencies	0	4,411,483	4,411,480	4,819,640	9.25%	9.25%
<b>Total Debt, Transfers, and Reserves</b>	<b>\$37,846,076</b>	<b>\$39,832,328</b>	<b>\$39,811,025</b>	<b>\$77,982,230</b>	<b>95.78%</b>	<b>95.88%</b>