

Airport Enterprise Fund Operating Summary

	Actual	Original Budget	Adjusted Budget	Budget	% Change From	% Change From
Sources of Funding	FY 20	FY 21	FY 21	FY 22	Orig. FY 21	Adj. FY 21
Fuel Sales	\$63,459	\$98,000	\$98,000	\$85,000	-13.27%	-13.27%
Rents	201,057	245,200	245,200	218,030	-11.08%	-11.08%
Corporate Hanger Rental	563,896	510,560	510,560	593,510	16.25%	16.25%
Pass-Through Utilities/Taxes	103,092	120,000	120,000	135,400	12.83%	12.83%
Miscellaneous	20,256	2,890	2,890	3,410	17.99%	17.99%
Transfer from the General Fund	0	0	0	2,220,490	100.00%	100.00%
Total Sources of Funding	\$951,760	\$976,650	\$976,650	\$3,255,840	233.37%	233.37%

Uses of Funding	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adi. FY 21
Airport Operations	\$766,282	\$868,280	\$869,620	\$912,520	5.10%	3
Revenue in Excess of Expenses	185,478	108,370	106,680	2,343,320	2062.33%	2096.59%
Total Uses of Funding	\$951,760	\$976,650	\$976,300	\$3,255,840	233.37%	233.49%

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue, net of operating cash expenditures. Revenue in Excess of Expenses is available to fund capital projects, vehicles and equipment, and contingency reserves.

Airport Operations

Description	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Personnel	\$182,851	\$192,290	\$193,400	\$204,080	6.13%	5.52%
Benefits	141,172	94,220	94,800	106,510	13.04%	12.35%
Operating	437,617	581,770	581,770	601,930	3.47%	3.47%
Capital	373,743	108,370	106,680	2,343,320	2062.33%	2096.59%
Total	\$1,135,383	\$976,650	\$976,650	\$3,255,840	233.37%	233.37%
Employees FIE	3.93	3.88	3.88	3.88		

Note: The Adjusted Budget includes budget changes made during the year. Ongoing mid-year changes have been annualized for comparison purposes.

Contact

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Stephanie R. Krome, Senior Budget Analyst (410) 386-2082 https://carrollcountyregionalairport.com/

Mission and Goals

To provide safe operation of the Carroll County Regional Airport by meeting or exceeding Federal Aviation Administration and Maryland Aviation Administration guidelines.

Goals include:

- Promote aviation safety
- Enhance airport finances
- Promote a safe and efficient public use airport

Description

The funds in this budget provide for maintenance of the airport and include:

- General operations
- Mechanical maintenance
- Hangar rental

The 5,100-foot runway is the sixth longest non-military runway in the State. The proximity to Baltimore Washington International Airport (BWI) allows Carroll County Regional to be a reliever airport, thereby entitling the County to receive Maryland and Federal Aviation Administration grants for capital projects.

The Airport is an important component of the County's Economic Development plan, providing quick and convenient access to the growing business market. To better serve corporate clientele, corporate hangars and a fuel farm are available. The fuel farm supplies aviation and jet fuel, and the corporate hangars provide 70,000 square feet of space for storage of corporate jets.

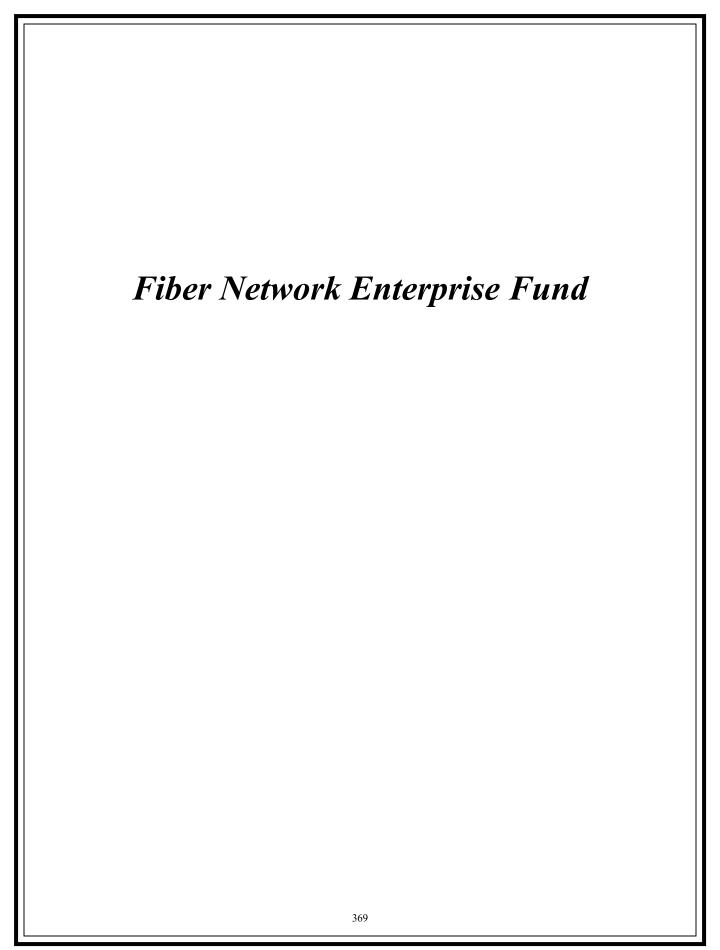
Program Highlights

- In FY 13, the Commissioners approved the extension of the runway to approximately 5,400 feet.
- Skytech, Inc. provides airport Fixed Based Operator (FBO) services including aircraft fueling, maintenance, sales, avionics, flight instruction, and charter flights.
- In FY 22, 40 T-Hangars revert to County ownership.

- The increase from FY 21 Adopted to Adjusted is due to employee turnover.
- A 5.55% salary increase is included in FY 22.
- Operating increases due to an increase in building maintenance, partially offset by one-time improvements in FV 21
- Capital increases due to an increased general fund transfer to balance the Airport Enterprise Fund.

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2022 TO 2027

AIRPORT ENTERPRISE FUND	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	Prior Allocation	Balance To Complete	Total Project Cost
Grounds and Maintenance Equipment	\$36,000	\$36,000	\$36,000	\$36,000	\$36,000	\$36,000	\$0	\$0	\$216,000
AIRPORT ENTERPRISE FUND TOTAL	\$36,000	\$36,000	\$36,000	\$36,000	\$36,000	\$36,000	\$0	\$0	\$216,000
SOURCES OF FUNDING:									
Transfer from General Fund Federal Aviation Administration	\$16,000 20,000	\$16,000 20,000	\$16,000 20,000	\$16,000 20,000	\$16,000 20,000	\$16,000 20,000	\$0 0	\$0 0	\$96,000 120,000
AIRPORT ENTERPRISE FUND TOTAL	\$36,000	\$36,000	\$36,000	\$36,000	\$36,000	\$36,000	\$0	\$0	\$216,000



Fiber Network Enterprise Fund Operating Summary

Sources of Funding	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
General Fund Transfer	\$192,800	\$168,000	\$168,000	\$2,068,250	100.00%	100.00%
Dark Fiber Lease	247,194	256,310	256,310	221,650	-13.52%	-13.52%
Total Sources of Funding	\$439,990	\$424,310	\$424,310	\$2,289,900	439.68%	439.68%

Uses of Funding	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Fiber Network	\$375,370	\$424,310	\$424,310	\$426,400	0.49%	0.49%
Revenue in Excess of Expenses	64,620	0	0	1,863,500	100.00%	100.00%
Total Uses of Funding	\$439,990	\$424,310	\$424,310	\$2,289,900	439.68%	439.68%

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Fiber Network Operations

Description	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Personnel	\$0	\$0	\$0	\$0	0.00%	0.00%
Benefits	0	0	0	0	0.00%	0.00%
Operating	349,229	379,310	379,310	381,400	0.55%	0.55%
Capital	935,226	45,000	45,000	1,908,500	4141.11%	4141.11%
Total	\$1,284,455	\$424,310	\$424,310	\$2,289,900	439.68%	439.68%
Employees FIE	0.00	0.00	0.00	0.00		

Note: The Adjusted Budget includes budget changes made during the year. Ongoing mid-year changes have been annualized for comparison purposes.

Contact

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Mission

To provide commercial access to a high-speed fiber optic data communications network.

Description

The funds in this budget support the operation and maintenance costs for the Carroll County Fiber Network (CCFN).

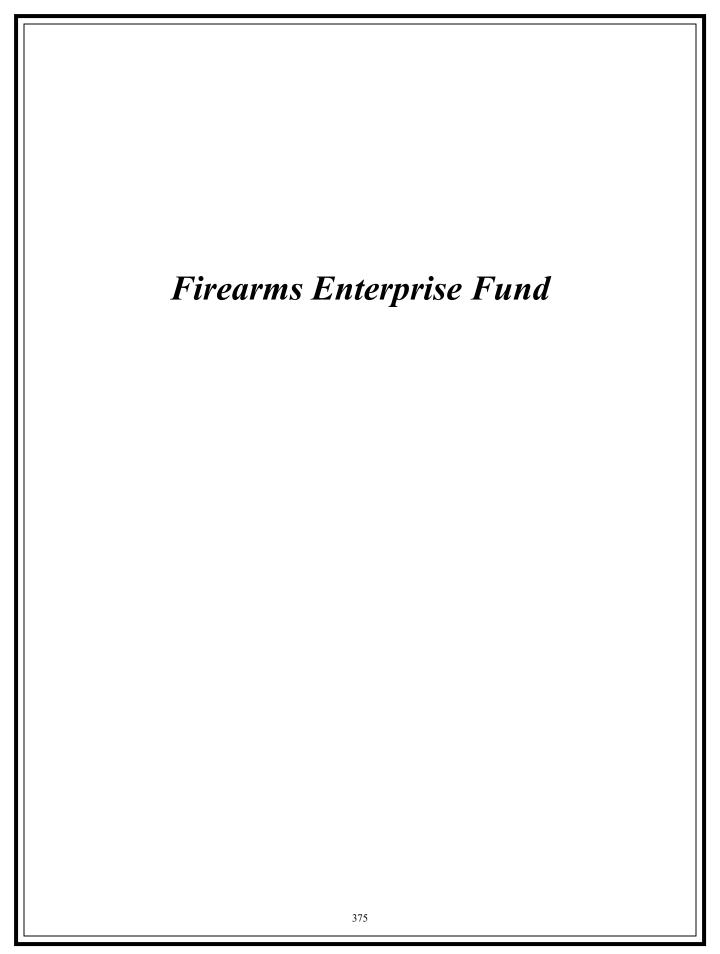
Construction of the Fiber Network began in 2007 to connect Carroll County Government with Carroll County Public Schools, Carroll County Public Library, and Carroll Community College. The network connects over 120 local, State, Federal, and public safety sites, as well as 7 primary business parks and 16 secondary business parks.

Budget Changes

Capital increases due to an increased general fund transfer to balance the Fiber Network Enterprise Fund.

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2022 TO 2027

FIBER NETWORK ENTERPRISE FUND	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	Prior Allocation	Balance To Complete	Total Project Cost
CCPN Equipment Replacement	\$1,022,680	\$0	\$0	\$0	\$55,000	\$0	\$0	\$0	\$1,077,680
FIBER NETWORK ENTERPRISE FUND TOTAL	\$1,022,680	\$0	\$0	\$0	\$55,000	\$0	\$0	\$0	\$1,077,680
SOURCES OF FUNDING:									
Transfer from General Fund	\$1,022,680	\$0	\$0	\$0	\$55,000	\$0	\$0	\$0	\$1,077,680
FIBER NETWORK ENTERPRISE FUND TOTAL	\$1,022,680	\$0	\$0	\$0	\$55,000	\$0	\$0	\$0	\$1,077,680



Firearms Enterprise Fund Operating Summary

Sources of Funding	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
User Fees	\$118,860	\$150,000	\$150,000	\$163,530	9.02%	9.02%
Concession Fees	6,110	2,000	2,000	6,000	200.00%	200.00%
Recycling	4,981	6,000	6,000	6,000	0.00%	0.00%
Interest	7,448	2,000	2,000	2,000	0.00%	0.00%
Transfer from Fund Balance	0	154,140	155,755	0	-100.00%	-100.00%
Total Sources of Funding	\$137,399	\$314,140	\$315,755	\$177,530	-43.49%	-43.78%

	Actual	Original Budget	Adjusted Budget	Budget	% Change From	% Change From
Uses of Funding	FY 20	FY 21	FY 21	FY 22	Orig. FY 21	Adj. FY 21
Firearms Facility Operations	\$178,741	\$314,140	\$315,755	\$177,530	-43.49%	-43.78%
Revenue in Excess of Expenses	(41,342)	0	0	0	0.00%	0.00%
Total Uses of Funding	\$137,399	\$314,140	\$315,755	\$177,530	-43.49%	-43.78%

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Firearms Operations

Description	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Personnel	\$76,263	\$96,325	\$97,840	\$103,280	7.22%	5.56%
Benefits	38,247	38,171	38,271	37,940	-0.61%	-0.86%
Operating	22,501	44,204	44,204	36,310	-17.86%	-17.86%
Capital	41,730	135,440	135,440	0	-100.00%	-100.00%
Total	\$178,741	\$314,140	\$315,755	\$177,530	-43.49%	-43.78%
Employees FIE	3.00	3.00	3.00	3.00		

Note: The Adjusted Budget includes budget changes made during the year. Ongoing mid-year changes have been annualized for comparison purposes.

Contact

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https://www.carrollcountymd.gov/government/directory/recreation-parks/places-to-go/hap-baker-firearms-facility/

Mission and Goals

To provide a safe facility for firearms enthusiasts to practice sporting activities and for police personnel to train, practice, and obtain certification.

Goals include:

- Provide a place for hunters to sight-in rifles and for target shooting enthusiasts to practice their sport
- Promote safety, education, training, and good sportsmanship

Description

The Hap Baker Firearms Facility, adjacent to the Northern Landfill, includes 10 firing lanes from 25 to 200 yards long, and a 9-lane pistol range from 5 to 17 yards. It is used by the public as well as by police personnel.

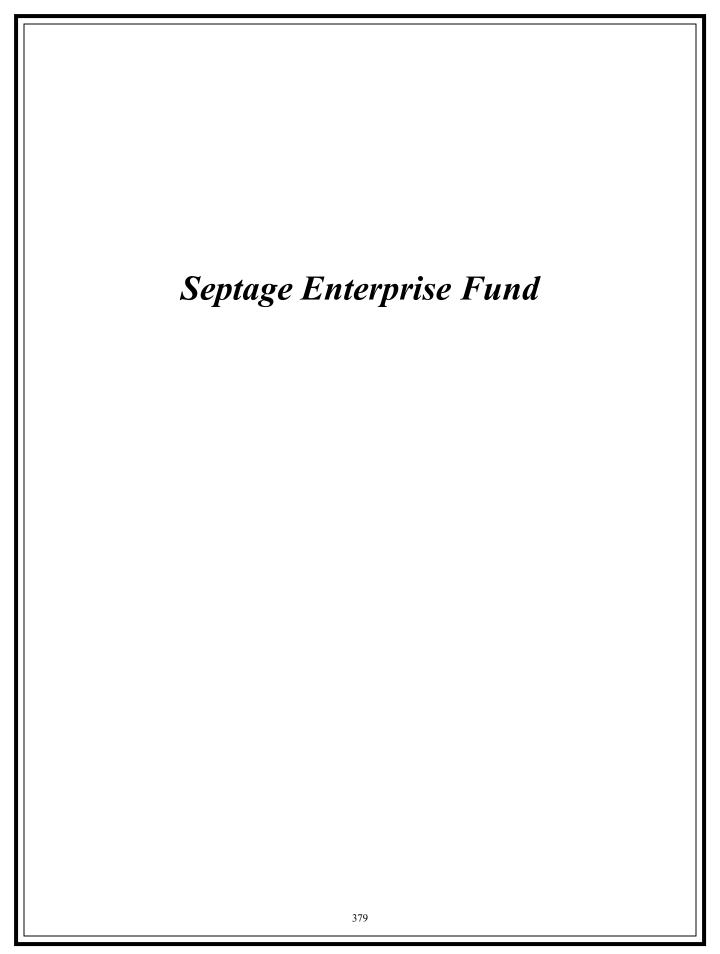
A Chief Range Officer supervises the facility. A fee is charged for daily use, or a yearly pass may be purchased.

Days and hours of operation vary throughout the year.

Program Highlights

In FY 20, more than 10,000 individuals used the facility.

- A 5.55% salary increase is included in FY 22.
- Operating decreases due to one-time demolition of an office building in FY 21.
- Capital decreases due to a replacement security system and office building in FY 21.



Septage Enterprise Fund Operating Summary

		Original	Adjusted		% Change	% Change
	Actual	Budget	Budget	Budget	From	From
Sources of Funding	FY 20	FY 21	FY 21	FY 22	Orig. FY 21	Adj. FY 21
Septage Processing Fee	\$1,102,810	\$1,040,000	\$1,040,000	\$1,137,500	9.38%	9.38%
Interest Income	47,182	50,400	50,400	0	-100.00%	-100.00%
Miscellaneous	2,885	0	0	0	0.00%	0.00%
Total Sources of Funding	\$1,152,877	\$1,090,400	\$1,090,400	\$1,137,500	4.32%	4.32%

	Actual	Original Budget	Adjusted Budget	Budget	% Change From	% Change From
Uses of Funding	FY 20	FY 21	FY 21	FY 22	Orig. FY 21	Adj. FY 21
Septage Facility Operations	\$651,642	\$796,800	\$796,800	\$802,640	0.73%	0.73%
Capital - Repair, Replace, Rehabilitate	501,235	293,600	293,600	334,860	14.05%	14.05%
Total Uses of Funding	\$1,152,877	\$1,090,400	\$1,090,400	\$1,137,500	4.32%	4.32%

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. The line item Capital - Repair, Replace, Rehabilitate captures the annual amount generated by the operating revenue available to repair, replace, or rehabilitate capital assets.

Septage Facility

Description	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Personnel	\$0	\$0	\$0	\$0	0.00%	0.00%
Benefits	0	0	0	0	0.00%	0.00%
Operating	647,123	790,800	790,800	802,640	1.50%	1.50%
Capital	8,548	299,600	299,600	334,860	11.77%	11.77%
Total	655,671	1,090,400	1,090,400	1,137,500	4.32%	4.32%
Employees FIE	0.00	0.00	0.00	0.00		

Note: The Adjusted Budget includes budget changes made during the year. Ongoing mid-year changes have been annualized for comparison purposes.

Contact

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Mission and Goals

To ensure the Septage Treatment Facility is operated in a costeffective manner while generating the necessary revenues to cover the cost of operations.

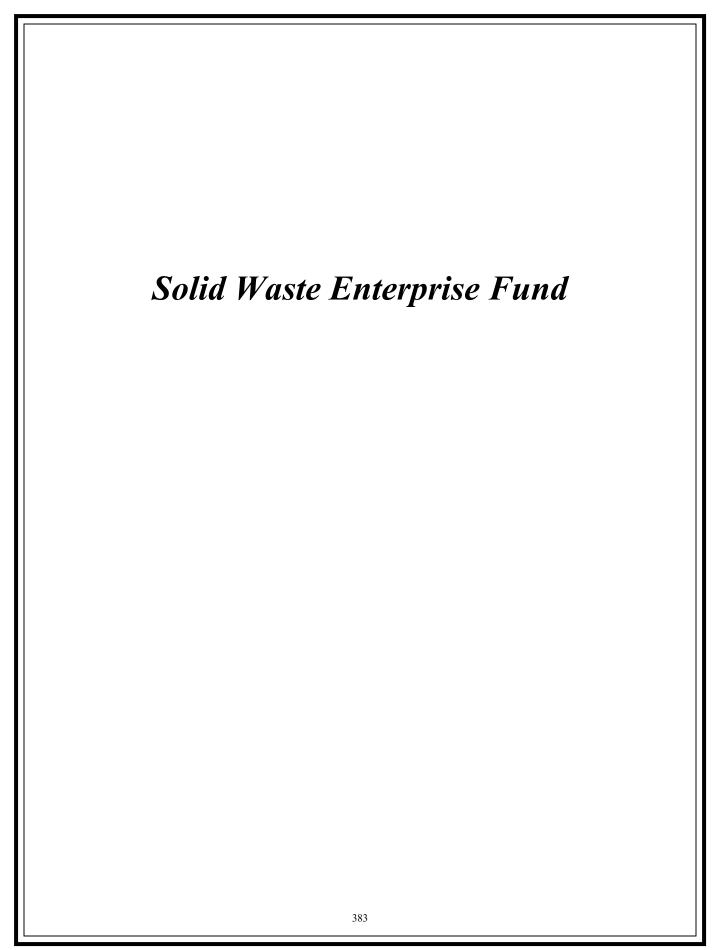
Description

The funds in this budget support operation and maintenance costs for the Septage Treatment Facility at the Westminster Wastewater Treatment Plant. The City of Westminster operates the facility.

Westminster City documents costs incurred and usage by the various haulers, and reports this information to the County. The County reimburses the City and bills individual haulers. The current rate is \$0.065 per gallon.

The facility is available $5\frac{1}{2}$ days per week. In emergency situations, septage can be taken to the Freedom Wastewater Treatment Plant. The Septage Treatment Plant was built in response to a mandate to cease land application of septage.

- Operating increases for City of Westminster license and permits fees, as well as salary increases for City employees operating the Facility.
- Capital increases due to an increase revenue in excess of expenses, which will be applied to the Septage Facility's capital upgrade.



Solid Waste Enterprise Fund Operating Summary

Sources of Funding	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Tipping Fees	\$7,151,443	\$7,496,000	\$7,496,000	\$8,144,500	8.65%	8.65%
County Hauling	5,400	6,080	6,080	6,080	0.00%	0.00%
Interest	130,560	146,200	146,200	30,000	-79.48%	-79.48%
Rents and Royalties	175,596	175,600	175,600	175,600	0.00%	0.00%
Recycling	75,787	160,000	160,000	160,000	0.00%	0.00%
Miscellaneous	6,008	7,500	7,500	7,500	0.00%	0.00%
Transfer from General Fund	615,000	615,000	615,000	3,562,890	479.33%	479.33%
Transfer from Fund Balance	0	399,470	399,470	0	-100.00%	-100.00%
Total Sources of Funding	\$8,159,794	\$9,005,850	\$9,005,850	\$12,086,570	34.21%	34.21%

Uses of Funding	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Solid Waste Management	\$337,720	\$366,200	\$366,200	\$477,130	30.29%	,
Closed Landfills	177,824	279,440	279,440	283,600	1.49%	1.49%
Northern Landfill	2,982,140	2,241,450	2,251,300	2,537,110	13.19%	12.70%
Recycling Operations	1,560,043	1,739,040	1,739,040	2,509,650	44.31%	44.31%
Solid Waste Accounting Administration	(168,412)	614,700	616,540	563,380	-8.35%	-8.62%
Solid Waste Transfer Station	4,370,988	4,334,980	4,334,980	5,715,700	31.85%	31.85%
Total Uses of Funding	\$9,260,302	\$9,575,810	\$9,587,500	\$12,086,570	26.22%	26.07%

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Solid Waste Operating Summary

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Solid Waste Management	\$337,720	\$366,200	\$366,200	\$477,130	30.29%	30.29%
Closed Landfills	177,824	279,440	279,440	283,600	1.49%	1.49%
Northern Landfill	2,982,140	2,241,450	2,251,300	2,537,110	13.19%	12.70%
Recycling Operations	1,560,043	1,739,040	1,739,040	2,509,650	44.31%	44.31%
Solid Waste Accounting Administration	(168,412)	614,700	616,540	563,380	-8.35%	-8.62%
Solid Waste Transfer Station	4,370,988	4,334,980	4,334,980	5,715,700	31.85%	31.85%
Total Solid Waste Operations	\$9,260,302	\$9,575,810	\$9,587,500	\$12,086,570	26.22%	26.07%

Mission and Goals

To provide the most cost-effective and efficient services for waste disposal, removal, and recycling for County residents and businesses.

Goals include:

- Serve the public
- Educate the public on the effects of waste management and recycling
- Monitor landfills for any environmental impact

Highlights, Changes, and Useful Information

The Bureau of Solid Waste is in the process of developing a long-term waste management strategy that will be environmentally responsible and fiscally balanced.

- Northern Landfill increases due to an increase in leachate and one-time repairs at the site.
- Recycling increases due to a rise in the per ton rate for recycling disposal.
- Solid Waste Accounting Administration decreases due to a reduction in Debt Service payments and post-closure calculations.
- Solid Waste Transfer Station increases due to additional tonnage transferred and an increase to the transfer cost per ton.

Solid Waste Management

Description	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Personnel	\$96,209	\$127,110	\$127,110	\$134,100	5.50%	5.50%
Benefits	81,274	70,680	70,680	72,845	3.06%	3.06%
Operating	160,238	168,410	168,410	270,185	60.43%	60.43%
Capital	0	0	0	0	0.00%	0.00%
Total	\$337,720	\$366,200	\$366,200	\$477,130	30.29%	30.29%
Employees FIE	1.68	1.68	1.68	1.68		

Note: Adjusted Budget includes budget changes made during the year. Ongoing mid-year changes have been annualized for comparison purposes. FY 22 County employee pension rate decreases due to an allocation change between the Correctional Deputy and County employee portions.

Contact

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https://www.carrollcountymd.gov/government/directory/public-works/solid-waste/

Mission and Goals

To provide the most cost-effective and efficient services for waste disposal and recycling for County residents and businesses.

Goals include:

- Meet all regulatory requirements of the Environmental Protection Agency and the Maryland Department of the Environment
- Maximize the compaction rate of all materials disposed of in Northern Landfill while minimizing the cost and volume of air space consumed by daily cover requirements
- Monitor landfills for any environmental impacts and minimize liability

Description

Solid Waste Management is responsible for:

- Carroll County's only full-time operational landfill (Northern)
- Monitoring of the four closed landfills: Bark Hill, Hodges, John Owings, and Hoods Mill
- Recycling Operations
- Yard waste/mulch program
- Maintaining and updating the Ten-Year Solid Waste Management Plan
- Contracting for the transfer of waste and recycling materials

- A 5.55% salary increase is included in FY 22.
- Operating increases for dues to the Northeast Waste Disposal Authority.

Closed Landfills

Description	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Personnel	\$0	\$0	\$0	\$0	0.00%	0.00%
Benefits	0	0	0	0	0.00%	0.00%
Operating	176,981	274,440	274,440	279,600	1.88%	1.88%
Capital	842	5,000	5,000	4,000	-20.00%	-20.00%
Total	\$177,824	\$279,440	\$279,440	\$283,600	1.49%	1.49%
Employees FIE	0.00	0.00	0.00	0.00		

Note: Adjusted Budget includes budget changes made during the year. Ongoing mid-year changes have been annualized for comparison purposes.

Contact

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Mission

To ensure all regulatory requirements of the Environmental Protection Agency and Maryland Department of the Environment are met.

Description

The funds in this budget support four closed landfills in the County:

- Hoods Mill Landfill
- Bark Hill Landfill
- Hodges Landfill
- John Owings Landfill

Federal law requires that the County monitor landfills for 30 years after closure. Groundwater monitoring and methane gas sampling are the main expenses associated with the closed landfills. Bark Hill and Hoods Mill Landfills still produce leachate that must be hauled to a wastewater facility for treatment. Leachate is a liquid produced when rainwater and other moisture travel through the waste.

Budget Changes

Operating increases due to an increase in testing fees.

Northern Landfill

Description	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Personnel	\$610,655	\$578,470	\$587,620	\$619,940	7.17%	5.50%
Benefits	503,367	403,520	404,220	401,290	-0.55%	-0.72%
Operating	906,807	935,960	935,960	1,230,380	31.46%	31.46%
Capital	961,310	323,500	323,500	285,500	-11.75%	-11.75%
Total	\$2,982,140	\$2,241,450	\$2,251,300	\$2,537,110	13.19%	12.70%
Employees FIE	11.00	11.00	11.00	11.00		

Note: Adjusted Budget includes budget changes made during the year. Ongoing mid-year changes have been annualized for comparison purposes. FY 22 County employee pension rate decreases due to an allocation change between the Correctional Deputy and County employee portions.

Contact

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https://www.carrollcountymd.gov/media/1981/northern-landfill.pdf

Mission

To ensure adequate space for landfilling non-transferable waste by conserving existing air space and planning for landfill cell expansion when needed.

Description

Northern Landfill is the County's only operational landfill and waste transfer station. Facilities are provided for:

- Waste disposal
- Recycling
- Acceptance of yard waste
- Waste oil and antifreeze drop-off
- Scrap tire collection
- Goodwill collection site
- Scrap metal and appliances
- Vinyl siding recycling
- Electronic recycling

- The increase from FY 21 Original to Adjusted is due to salary adjustments.
- Personnel increases due to a 5.55% salary increase and an increase in overtime in FY 22.
- Operating increases in FY 22 due to:
 - Increase in planned leachate gallons processed due to the opening of additional acreage in cell 3 of the landfill.
 - Site repairs to include blacktop patching and fencing.
- Capital decreases due to equipment replacement in FY 21 offset by the replacement of two vehicles in FY 22.

Recycling Operations

Description	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Personnel	\$63,033	\$61,940	\$61,940	\$65,350	5.51%	5.51%
Benefits	47,565	37,360	37,360	36,915	-1.19%	-1.19%
Operating	1,446,192	1,628,740	1,628,740	2,395,985	47.11%	47.11%
Capital	3,253	11,000	11,000	11,400	3.64%	3.64%
Total	\$1,560,043	\$1,739,040	\$1,739,040	\$2,509,650	44.31%	44.31%
Employees FIE	1.00	1.00	1.00	1.00		

Note: Adjusted Budget includes budget changes made during the year. Ongoing mid-year changes have been annualized for comparison purposes. FY 22 County employee pension rate decreases due to an allocation change between the Correctional Deputy and County employee portions.

Contact

Jeffrey D. Castonguay, Director of Public Works (410) 386-2248

Ashleigh Smith, Budget Analyst (410) 386-2082

https://www.carrollcountymd.gov/government/directory/public-works/office-of-recycling/

Mission and Goals

To promote an integrated Solid Waste Management Program that includes: waste prevention, reuse, recycling, and minimal waste disposal by providing residents and businesses with information, training, and outreach in order to benefit the environment by saving natural resources, energy, and landfill space, and by preventing pollution.

Goals include:

- Exceed the State of Maryland's mandate of 35% of total waste material received
- Educate County residents and businesses on proper waste management practices including:
 - Waste prevention
 - Reuse
 - Recycling
 - Minimal disposal

Description

The County offers voluntary recycling opportunities for all residents and businesses. Licensed haulers are required to offer all of their customers a curbside recycling service. A full-service recycling center is located at the Northern Landfill. Items the County accepts for recycling include:

- Single stream
- Paper and cardboard
- Plastics and rigid plastics
- Textiles
- Electronics
- Aluminum
- White goods/scrap metal
- Yard trimmings
- Styrofoam
- Kitchen frying oil
- Motor oil/antifreeze

Services at the recycling center are provided through a contract with The Arc Carroll County. Scrap metal, batteries, and electronics are collected at Northern Landfill and disposal is managed by contractors. Yard trimmings are managed through a private contractor.

- A 5.55% salary increase is included in FY 22.
- Operating increases due to the cost of single-stream recycling.
- Capital increases due to a one-time purchase of office furniture in FY 22.

Solid Waste Accounting Administration

Description	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Personnel	\$224,971	\$219,720	\$221,350	\$231,700	5.45%	4.68%
Benefits	233,657	197,105	197,315	199,505	1.22%	1.11%
Operating	(645,289)	197,475	197,475	131,775	-33.27%	-33.27%
Capital	18,249	400	400	400	0.00%	0.00%
Total	(168,412)	\$614,700	\$616,540	\$563,380	-8.35%	-8.62%
Employees FIE	5.75	5.75	5.75	5.75		

Note: The Adjusted Budget includes budget changes made during the year. Ongoing mid-year changes have been annualized for comparison purposes. FY 22 County employee pension rate decreases due to an allocation change between the Correctional Deputy and County employee portions.

Contact

Michael Ensor, Accounting Supervisor (410) 386-2008 Ashleigh Smith, Budget Analyst (410) 386-2082 https://www.carrollcountymd.gov/government/directory/public-works/solid-waste/

Mission and Goals

To provide accounting tasks and system support for the Solid Waste Enterprise Fund and to provide customer service to all users of the landfill.

Description

This budget reflects the cost of accounting and weighmaster operations at Northern Landfill. The responsibilities include:

- Determining the type of waste being brought into the landfill
- Determining eligibility of the waste being brought in (generally only waste generated in Carroll County is accepted)
- Collecting landfill fees
- Keeping records of billing, and of what type of waste is brought in by haulers

- The increase from FY 21 Original to Adjusted is due to salary adjustments.
- A 5.55% salary increase is included in FY 22.
- Operating decreases due to the reduction of bond principal and post-closure liability.

Solid Waste Transfer Station

Description	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Personnel	\$0	\$0	\$0	\$0	0.00%	0.00%
Benefits	0	0	0	0	0.00%	0.00%
Operating	4,370,988	4,334,980	4,334,980	5,715,700	31.85%	31.85%
Capital	0	0	0	0	0.00%	0.00%
Total	\$4,370,988	\$4,334,980	\$4,334,980	\$5,715,700	31.85%	31.85%
Employees FIE	0.00	0.00	0.00	0.00		

Note: The Adjusted Budget includes budget changes made during the year. Ongoing mid-year changes have been annualized for comparison purposes.

Contact

Jeffrey D. Castonguay, Director of Public Works (410) 386-2248 Ashleigh Smith, Budget Analyst (410) 386-2082

Mission

To ensure facilities and resources are in place to manage approximately 100,000 tons per year of solid waste with an out-of-County transfer/disposal operation.

Description

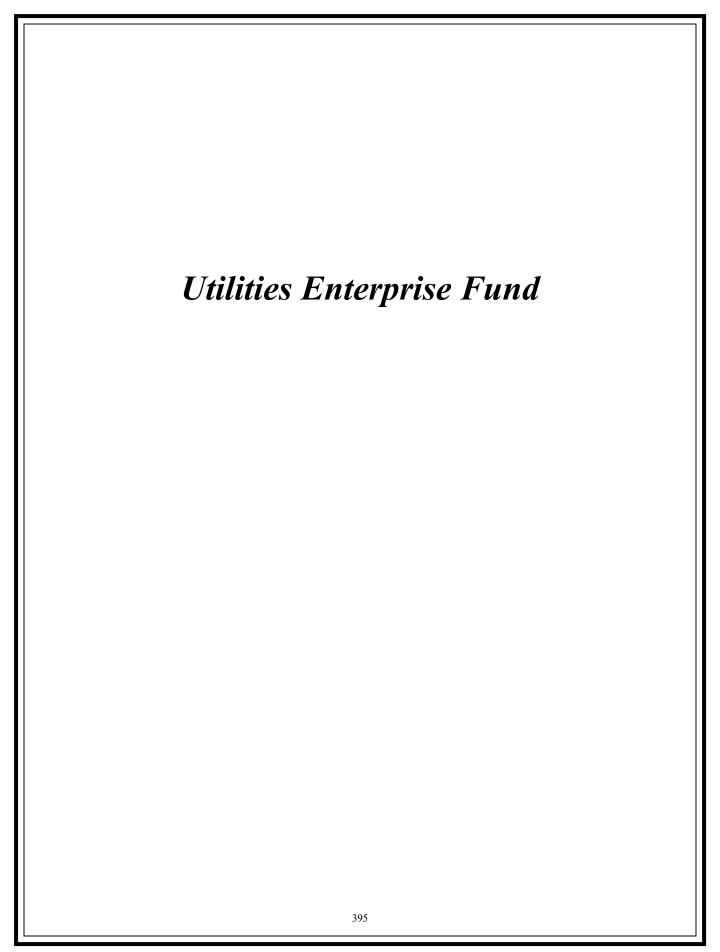
The transfer station became operational on December 1, 1998. It allows the County to accept solid waste from residents and businesses, and to transport the waste to a landfill in Pennsylvania for disposal.

Budget Changes

Solid Waste Transfer Station increases due to additional tonnage transferred and an increase to the transfer cost per ton.

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2022 TO 2027

SOLID WASTE ENTERPRISE FUND	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	Prior Allocation	Balance To Complete	Total Project Cost
Landfill Expansion and Improvements Northern Landfill Rain Flap Installation	\$25,000,000 180,000	\$0 0	\$0 0	\$0 0	\$0 0	\$0 0	\$0 0	\$0 0	\$25,000,000 180,000
SOLID WASTE ENTERPRISE FUND TOTAL	\$25,180,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,180,000
SOURCES OF FUNDING:									
Transfer from General Fund Enterprise Fund - Solid Waste	\$25,000,000 180,000	\$0 0	\$0 0	\$0 0	\$0 0	\$0 0	\$0 0	\$0 0	\$25,000,000 180,000
SOLID WASTE ENTERPRISE FUND TOTAL	\$25,180,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,180,000



Utilities Enterprise Fund Operating Summary

	Actual	Original Budget	Adjusted Budget	Budget	% Change From	% Change From
Sources of Funding	FY 20	FY 21	FY 21	FY 22	Orig. FY 21	Adj. FY 21
MES Reimbursement	\$16,638	\$18,000	\$18,000	\$18,000	0.00%	0.00%
Water Usage	4,880,099	5,267,900	5,267,900	5,740,000	8.96%	8.96%
Sewer Usage	6,056,164	6,209,500	6,209,500	6,324,225	1.85%	1.85%
Interest Income	133,632	77,910	77,910	20,500	-73.69%	-73.69%
Rents	217,590	217,000	217,000	223,150	2.83%	2.83%
Miscellaneous	104,735	88,830	88,830	65,700	-26.04%	-26.04%
Transfer from General Fund	330,230	266,950	266,950	225,770	-15.43%	-15.43%
Transfer from Fund Balance	0	0	378,840	0	-100.00%	-100.00%
Total Sources of Funding	\$11,739,088	\$12,146,090	\$12,524,930	\$12,617,345	3.88%	0.74%

		Original	Adjusted		% Change	% Change
	Actual	Budget	Budget	Budget	From	From
Uses of Funding	FY 20	FY 21	FY 21	FY 22	Orig. FY 21	Adj. FY 21
BOU Administration	\$1,925,814	\$1,768,860	\$1,768,860	\$1,621,700	-8.32%	-8.32%
Board of Education Facilities	246,184	266,950	245,650	225,770	-15.43%	-8.09%
Freedom Sewer	3,415,543	2,908,230	2,902,010	2,830,490	-2.67%	-2.46%
Freedom Water	4,850,003	3,605,630	3,591,820	3,764,390	4.40%	4.80%
Hampstead Sewer	1,107,660	1,007,690	1,026,830	1,025,365	1.75%	-0.14%
Other Water and Sewer	251,654	145,450	149,760	169,630	16.62%	13.27%
Capital - Repair, Replace, Rehabilitate	2,700,000	2,443,280	2,840,000	2,980,000	21.97%	4.93%
Revenue in Excess of Expenses	0	0	0	0	100.00%	100.00%
Total Uses of Funding	\$14,496,857	\$12,146,090	\$12,524,930	\$12,617,345	3.88%	0.74%

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. The line item Capital - Repair, Replace, Rehabilitate captures the annual amount generated by the operating revenue available to repair, replace, or rehabilitate capital assets.

Utilities Operating Summary

	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
BOU Administration	\$1,925,814	\$1,768,860	\$1,768,860	\$1,621,700	-8.32%	-8.32%
Board of Education Facilities	246,184	266,950	245,650	225,770	-15.43%	-8.09%
Freedom Sewer	3,405,048	2,908,230	2,902,010	2,830,490	-2.67%	-2.46%
Freedom Water	4,850,003	3,605,630	3,591,820	3,764,390	4.40%	4.80%
Hampstead Sewer	371,347	1,007,690	1,026,830	1,025,365	1.75%	-0.14%
Other Water and Sewer	251,654	145,450	149,760	169,630	16.62%	13.27%
Total Utilities Operations	\$11,050,050	\$9,702,810	\$9,684,930	\$9,637,345	-0.67%	-0.49%

Mission and Goals

To keep all water and sewer systems at peak levels of performance without interruption in service, while protecting the environment.

Goals include:

- Protect the environment while continuing to comply with State and Federal regulations
- Be proactive in determining future needs for facilities by monitoring areas of growth

Highlights, Changes, and Useful Information

- There are 5 County-operated wastewater treatment systems. The Freedom Sewer System serves 7,040 sewer accounts and includes 126 miles of collection lines and 14 pumping stations. The County also contributes 87% of the operating costs for the State of Maryland owned and operated Freedom Wastewater Treatment Plant. The Hampstead Sewer System serves 2,293 accounts and includes the Hampstead Wastewater Treatment Plant (HWWTP), 35 miles of collection lines and 7 pumping stations. The HWWTP is undergoing an extensive upgrade that is necessary to meet current environmental discharge requirements. The upgrade will be completed in 2021. Other systems include the South Carroll Wastewater Treatment Plant, the Runnymede Wastewater Treatment Plant, and the Pleasant Valley Community Sewer System.
- There are 3 water treatment and distribution systems operated by the County. The Freedom Water System serves 8,689 accounts and includes the Freedom Water Treatment Plant (FWTP), 8 groundwater sources and treatment facilities, 140 miles of distribution lines, 4 water storage tanks and 1 booster pump station. The FWTP processes water drawn from the Liberty Reservoir and the groundwater sources provide supplemental water to the system. The Bark Hill Community Water System is a groundwater system that serves 61 accounts and includes a treatment facility and a water storage tank. The Pleasant Valley Community Water System is groundwater system that serves 54 accounts and includes a treatment facility and a water storage tank.

- The decrease from FY 21 Original to Adjusted is due to employee turnover.
- BOU Administration decreases due to a reduction in debt service.
- Board of Education Facilities decreases due to a change in personnel allocations and one-time capital repairs in FY 21.
- Freedom Sewer decreases due to one-time purchases in FY 21 and a reduction to County contribution to the Freedom Wastewater Treatment Plant.
- Freedom Water increases due to capital equipment replacement and water purchases.
- Other Water and Sewer increases due to a change in personnel allocations.

Bureau of Utilities Administration

Description	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Personnel	\$469,468	\$460,630	\$460,630	\$486,160	5.54%	5.54%
Benefits	368,763	319,140	319,140	306,640	-3.92%	-3.92%
Operating	698,968	836,090	836,090	757,710	-9.37%	-9.37%
Capital	388,615	153,000	153,000	71,190	-53.47%	-53.47%
Total	\$1,925,814	\$1,768,860	\$1,768,860	\$1,621,700	-8.32%	-8.32%
Employees FIE	7.69	7.69	7.69	7.69		

Note: The Adjusted Budget includes budget changes made during the year. Ongoing mid-year changes have been annualized for comparison purposes.

Contact

Jeffrey D. Castonguay, Director of Public Works (410) 386-2248
Stephanie R. Krome, Senior Budget Analyst (410) 386-2082
https://www.carrollcountymd.gov/government/directory/public-works/utilities/

Mission and Goals

To keep all facilities, including water and wastewater treatment plants, sewer pumping stations, distribution lines and collection systems, functioning at peak performance without interruption in service.

Goals include:

- Keep facilities operational at all times
- Continue to protect the environment while complying with all State and Federal regulations

Description

The funds in this budget support the administration and accounting of water and wastewater facilities including:

- Fourteen sewer pumping stations and 126 miles of collection lines in the Freedom District
- Seven sewer pumping stations and 35 miles of collection lines in the Hampstead area
- Five wastewater treatment plants
- A booster station and 140 miles of water distribution lines
- Six water storage tanks
- Four groundwater facilities
- Four water treatment facilities

Total of number of households served:

2017	2018	2019	2020	
10,915	10,987	11,083	11,124	

- A 5.55% salary increase is included in FY 22.
- Operating decreases due to a reduction in debt service.
- Capital decreases due to the purchase of a jetter truck in FY 21.

Board of Education Facilities

Description	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Personnel	\$63,026	\$73,760	\$56,490	\$59,590	-19.21%	5.49%
Benefits	49,928	64,380	60,350	47,650	-25.99%	-21.04%
Operating	84,963	105,680	105,680	111,530	5.54%	5.54%
Capital	48,267	23,130	23,130	7,000	-69.74%	-69.74%
Total	\$246,184	\$266,950	\$245,650	\$225,770	-15.43%	-8.09%
Employees FTE	1.34	1.34	1.00	1.13		

Note: The Adjusted Budget includes budget changes made during the year. Ongoing mid-year changes have been annualized for comparison purposes.

Contact

Jeffrey D. Castonguay, Director of Public Works (410) 386-2248

Stephanie R. Krome, Senior Budget Analyst (410) 386-2082

Mission

To operate and maintain the wastewater treatment plants for the Board of Education Facilities and to meet the needs of the schools served.

Description

Funds in this budget are used to operate and maintain the following facilities serving schools:

- Francis Scott Key Pumping Station and sewer main
- Runnymede Wastewater Treatment Plant
- South Carroll Wastewater Treatment Plant
- Winfield Sewer Pumping Station and sewer main

- The decrease from FY 21 Original to Adjusted is due to employee turnover and a change in personnel allocations.
- A 5.55% salary increase is included in FY 22.
- Operating increases for contractual MES testing and generator loadbank testing.
- Capital decreases due to site improvements and pump replacements in FY 21.

Freedom Sewer

Description	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Personnel	\$300,741	\$339,550	\$333,330	\$345,430	1.73%	3.63%
Benefits	205,848	200,140	200,140	202,560	1.21%	1.21%
Operating	2,044,228	2,317,750	2,317,750	2,274,150	-1.88%	-1.88%
Capital	854,231	50,790	50,790	8,350	-83.56%	-83.56%
Total	\$3,405,048	\$2,908,230	\$2,902,010	\$2,830,490	-2.67%	-2.46%
Employees FTE	7.50	7.50	7.50	7.50		

Note: The Adjusted Budget includes budget changes made during the year. Ongoing mid-year changes have been annualized for comparison purposes.

Contact

Jeffrey D. Castonguay, Director of Public Works (410) 386-2248

Stephanie R. Krome, Senior Budget Analyst (410) 386-2082

Mission

To maintain and operate the Freedom Sewer System at peak performance levels without interruption in service, while protecting and minimizing impact on the environment.

Description

Funds in this budget are used to operate and maintain the following facilities:

- Freedom Wastewater Treatment Plant (FWWTP)
- 126 miles of collections lines
- 14 pumping stations

The Freedom Sewer system serves approximately 6,900 sewer accounts.

The FWWTP is capable of processing 3.5 million gallons of raw sewage per day. The County's service area generates 87% of the current flow to the plant, while State of Maryland owned property generates the remaining 13%. The FWWTP is owned by the State and is operated by the Maryland Environmental Service (MES).

The fourteen pumping stations include:

- Piney Run
- Sykesville
- Carroll Highlands
- Lake Forest
- Snowdens Run
- Pine Hill
- Water's Edge
- Edgewood
- Patapsco Valley Overlook
- Stone Manor
- Woodsyde
- Raincliffe
- South Carroll Senior Center
- Schoolhouse Road

Pumping stations are needed to pressurize and to lift the wastewater flow in areas where the force of gravity is incapable of moving sewage through the collection system.

- The decrease from FY 21 Original to Adjusted is due to employee turnover.
- A 5.55% salary increase is included in FY 22.
- Operating decreases due to one-time capital replacements in FY 21 and a reduction in flows to the Freedom Wastewater Treatment Plant.
- Capital decreases for one-time small equipment and safety equipment purchases in FY 21.

Freedom Water

Description	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Personnel	\$610,515	\$711,180	\$697,370	\$735,730	3.45%	5.50%
Benefits	483,687	454,330	454,330	445,350	-1.98%	-1.98%
Operating	1,607,537	2,336,820	2,336,820	2,401,990	2.79%	2.79%
Capital	2,148,264	103,300	103,300	181,320	75.53%	75.53%
Total	\$4,850,003	\$3,605,630	\$3,591,820	\$3,764,390	4.40%	4.80%
Employees FIE	14.65	14.65	14.65	14.65		

Note: The Adjusted Budget includes budget changes made during the year. Ongoing mid-year changes have been annualized for comparison purposes.

Contact

Jeffrey D. Castonguay, Director of Public Works (410) 386-2248

Stephanie R. Krome, Senior Budget Analyst (410) 386-2082

Mission

To provide the customers of the Freedom District with a potable water supply that meets or exceeds State standards without interruption in service.

Description

The Freedom Water System includes:

- Freedom Water Treatment Plant
- 139 miles of distribution lines
- Two ground wells
- Four water storage tanks
- One booster station

The Freedom Water System serves approximately 8,600 accounts.

The 4.0M gallons per day capacity Freedom Water Treatment Plant (FWTP) was completed in 2009. FWTP processes water purchased from Baltimore City and drawn from the Liberty Reservoir.

The three water storage tanks are located at:

- Liberty High School
- Linton Road
- Martz Road

The total capacity of the water storage tanks is approximately 3.0M gallons. The storage tanks are utilized to ensure adequate water supply and pressure during times of heavy usage and for fire suppression availability.

The booster station, located on Martz Road, is utilized to distribute water supply in the low-pressure area of the water system.

- The decrease from FY 21 Original to Adjusted is due to employee turnover.
- A 5.55% salary increase is included in FY 22.
- Operating increases due to generator loadbank testing and additional gallons purchased from the City of Baltimore.
- Capital increases due to one-time equipment replacement.

Hampstead Sewer

Description	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Personnel	\$166,226	\$204,660	\$223,460	\$230,650	12.70%	3.22%
Benefits	113,661	153,640	153,980	130,650	-14.96%	-15.15%
Operating	553,688	592,260	592,260	642,065	8.41%	8.41%
Capital	(462,228)	57,130	57,130	22,000	-61.49%	-61.49%
Total	\$371,347	\$1,007,690	\$1,026,830	\$1,025,365	1.75%	-0.14%
Employees FIE	4.15	4.15	4.65	4.45		

Note: The Adjusted Budget includes budget changes made during the year. Ongoing mid-year changes have been annualized for comparison purposes.

Contact

Jeffrey D. Castonguay, Director of Public Works (410) 386-2248

Stephanie R. Krome, Senior Budget Analyst (410) 386-2082

Mission

To maintain and operate the Hampstead sewer system at peak performance without interruption in service, while protecting the environment.

Description

The Hampstead Sewer system services approximately 2,300 sewer accounts and consists of:

- Hampstead Wastewater Treatment Plant (HWWTP)
- 35 miles of collection lines
- Seven pumping stations
- A wastewater treatment plant

The HWWTP is currently capable of processing 0.9M gallons of raw sewage per day. HWWTP is undergoing an upgrade that will be completed in 2021. This upgrade will ensure that all Statemandated discharge requirements will be met.

The seven pumping stations include:

- North
- Small Crossings
- Shiloh
- North Carroll Farms
- South Hampstead
- Eagle Ridge
- Robert's Field

Pumping stations are needed to pressurize and to lift the wastewater flow in areas where the force of gravity is incapable of moving sewage through the collection system.

- The increase from FY 21 Original to Adjusted is due to a change in salary allocations.
- A 5.55% salary increase is included in FY 22.
- Operating increases due to contractual services to maintain the system.
- Capital decreases due to one-time site improvements in FY 21.

Other Water/Sewer

Description	Actual FY 20	Original Budget FY 21	Adjusted Budget FY 21	Budget FY 22	% Change From Orig. FY 21	% Change From Adj. FY 21
Personnel	\$31,043	\$36,390	\$40,700	\$29,820	-18.05%	-26.73%
Benefits	21,196	26,180	26,180	24,000	-8.33%	-8.33%
Operating	107,523	81,280	81,280	114,810	41.25%	41.25%
Capital	91,892	1,600	1,600	1,000	-37.50%	-37.50%
Total	\$251,654	\$145,450	\$149,760	\$169,630	16.62%	13.27%
Employees FIE	0.66	0.66	0.50	0.57		

Note: The Adjusted Budget includes budget changes made during the year. Ongoing mid-year changes have been annualized for comparison purposes.

Contact

Jeffrey D. Castonguay, Director of Public Works (410) 386-2248

Stephanie R. Krome, Senior Budget Analyst (410) 386-2082

Mission

To maintain and operate the small water treatment/distribution systems, and the small wastewater collection/treatment system in a manner that ensures peak performance, limited interruptions, and protection of the environment, while meeting or exceeding State requirements.

Description

The funds in this budget support the following systems:

- Bark Hill Water
- Pleasant Valley Water
- Pleasant Valley Sewer

Bark Hill Water System serves 62 accounts using 2 wells, a treatment plant, a 100,000 gallon water tank, and distribution lines.

Pleasant Valley Water and Sewer Systems serve 54 accounts. The water system includes a well, a treatment plant, a 50,000 gallon water storage tank, and distribution lines. The sewer system consists of a collection system and a treatment plant.

- The decrease from FY 21 Original to Adjusted is due to a change in personnel allocations.
- A 5.55% salary increase is included in FY 22, offset by a change in personnel allocations.
- Operating increases due to maintenance and contractual services.
- Capital decreases due to one-time equipment replacement in FY 21.

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2022 TO 2027

							Prior	Balance To	Total
	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	Allocation	Complete	Project Cost
UTILITIES ENTERPRISE FUND									
County Sewer Line Rehabilitation and Replacement	\$481,000	\$481,000	\$481,000	\$481,000	\$481,000	\$481,000	\$481,000	\$0	\$3,367,000
County Water Line Rehabilitation and Replacement	798,000	837,000	879,000	923,000	0	0	1,419,000	0	4,856,000
Freedom Water Treatment Plant Equipment Replacement	103,490	0	0	0	0	0	500,000	0	603,490
Freedom Wells and Connections	975,000	0	0	0	0	0	1,423,000	0	2,398,000
Freedom WTP Membrane Replacement	206,000	206,000	206,000	206,000	206,000	206,000	1,493,250	0	2,729,250
Hampstead WWTP ENR Upgrade	400,000	0	0	0	0	0	0	0	400,000
Hampstead WWTP Sludge Press	300,000	2,700,000	0	0	0	0	0	0	3,000,000
Kabik Court Water Supply	100,000	0	0	0	0	0	0	0	100,000
Patapsco Valley Pump Station Upgrade	0	0	300,000	770,000	0	0	0	0	1,070,000
Pump Station Equipment Replacement	214,681	200,000	200,000	200,000	200,000	200,000	0	0	1,214,681
Runnymede Wastewater Treatment Facility Rehabilitation	44,000	297,000	0	0	0	0	28,000	0	369,000
Sewer Manhole Rehabilitation	87,000	91,000	96,000	99,000	102,000	106,000	2,317,200	0	2,898,200
Shiloh Pump Station Expansion	0	220,000	1,455,000	0	0	0	0	0	1,675,000
Standby Generator Replacement	37,000	33,000	0	0	0	0	547,550	0	617,550
Sykesville Pump Station Expansion	0	290,000	2,086,200	0	0	0	0	0	2,376,200
Tank Rehabilitation and Replacement	565,000	565,000	565,000	565,000	565,000	565,000	3,498,032	0	6,888,032
Town of Sykesville Water and Sewer Upgrades	4,495,000	8,045,000	0	0	0	0	6,045,000	0	18,585,000
Water Main Loops	440,000	440,000	440,000	440,000	440,000	440,000	1,777,872	0	4,417,872
Water Main Valve Replacements	360,000	360,000	360,000	360,000	360,000	0	2,039,700	0	3,839,700
Water Meters	671,000	687,500	709,500	731,000	753,000	759,000	6,371,629	0	10,682,629
Water Service Line Replacement	310,800	326,700	342,600	352,000	90,000	0	2,063,400	0	3,485,500
Winfield Pump Station Rehabilitation	400,000	0	0	0	0	0	0	0	400,000
UTILITIES ENTERPRISE FUND	\$10,987,971	\$15,779,200	\$8,120,300	\$5,127,000	\$3,197,000	\$2,757,000	\$30,004,633	\$0	\$75,973,104
SOURCES OF FUNDING:									
Transfer from General Fund	\$544,000	\$297,000	\$0	\$0	\$0	\$0	\$28,000	\$0	\$869,000
Utilities Maintenance Fee	5,669,000	9,297,500	1,274,500	1,296,000	1,318,000	1,324,000	7,431,574	0	27,610,574
Reallocated Utilities Maintenance Fees	62,000	0	0	0	0	0	900,000	0	962,000
Utilities Sewer User Fees	824,000	4,015,000	4,618,200	1,550,000	783,000	787,000	4,034,240	0	16,611,440
Reallocated Utilities Sewer User Fees	695,681	0	0	0	0	0	1,250,000	0	1,945,681
Utilities Water User Fees	3,193,290	2,169,700	2,227,600	2,281,000	1,096,000	646,000	16,252,197	0	27,865,787
Area Connection Charges	0	0	0	0	0	0	108,622	0	108,622
UTILITIES ENTERPRISE FUND	\$10,987,971	\$15,779,200	\$8,120,300	\$5,127,000	\$3,197,000	\$2,757,000	\$30,004,633	\$0	\$75,973,104

Community Investment Plan - Schedule of Reappropriations Fiscal Year 2022

Reappropriations are a transfer of funds. They may occur when there are unspent budgeted funds from a completed or cancelled project, or when there is an unallocated project that holds funds for future use.

Capital Fund

P	roject		Source/Amount	
From	To	Current	Bonds	Other
8480 Public Safety Emergency Crisis Management	9920 Watershed Assessment and Improvement (NPDES)	\$66,120.00		
8480 Public Safety Emergency Crisis Management	8819 Public Safety Emergency Communication Radios	35,004.58		
8818 Facilities Asset Management	9921 Parking Lot Overlays	107.52		
8361 Optical Voting Machines	9921 Parking Lot Overlays	3,301.33		
8581 South Carroll High Roof	8852 East Middle School Replacement		\$5,051.58	
8583 Westminster High Roof	8852 East Middle School Replacement		9,542.87	
8621 Friendship Valley Elementary Roof	8852 East Middle School Replacement		500.00	
8622 Piney Ridge Elementary Roof	8852 East Middle School Replacement		273.72	
8714 Robert Moton Elementary Roof	8852 East Middle School Replacement		1,338.88	
8715 Runnymede Elementary Roof	8852 East Middle School Replacement		5,502.88	
9920 Watershed Assessment and Improvement (NPDES)	8886 Pavement Management FY 22		2,500,000.00	
8733 Piney Run Dam Temperature Remediation	8886 Pavement Management FY 22		330,000.00	
8767 Pavement Management FY 19	8888 Brynwood Hills Drainage		650,000.00	
8701 Deer Park Phase II	8175 Westminster Veterans Memorial Park			\$163,900.00
8853 Roof Replacement - Winfield Elementary	8762 HVAC System Replacement- Winfield Elementary		368,000.00	
	Total	\$104,533.43	\$3,870,209.93	\$163,900.00