FY 23 Recommended Budget and FY 23 – 28 Plans

Core Messages

- The revenue outlook for us and the State has brightened considerably.
- The Recommended Op Plan will not fully address our fire/EMS plans or our plans for the Northern Landfill.
- We are still overcommitted.

FY 22 Year-End

FY 22 Year-End Projection

Revenues	\$22.2M
Reserve for Contingency	4.2M
Unexpended	4.5M
Year-End Balance	\$30.9M
Planned Carryover to FY 24	(\$4.2M)
Projected FY 22 Unassigned	\$26.7M
Unassigned Fund Balance 6/30/21	\$25.2M
Total Projected Unassigned Fund Balance 6/30/22	\$51.9M

FY 23 - 28 Revenue

FY 23 - 27 Adopted Budget Revenue

	FY 23	FY 24	FY 25	FY 26	FY 27
Annual	\$432.5M	\$446.2M	\$460.0M	\$474.1M	\$488.5M
Below the Line	22.2	20.3	30.5	21.6	22.7
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Total	\$454.7M	\$466.5M	\$490.5M	\$495.7M	\$511.2M

Revenue Changes from Adopted Plan

	FY 23	FY 24	FY 25	FY 26	FY 27
Total Property Tax	\$2.9M	\$5.5M	\$7.7M	\$8.2M	\$7.6M
Income Tax	10.2	10.7	11.2	11.7	12.2
Recordation	2.8	1.3	0.0	0.0	0.0
Other	(8.0)	(0.5)	(0.7)	(0.7)	(0.6)
Below the line	4.6	(1.3)	(6.7)	(0.1)	(0.1)
Total Revenues	\$19.7M	\$15.7M	\$11.5M	\$19.1M	\$19.1M

FY 23 - 28 Recommended Revenue

	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28
Annual	\$447.7M	\$463.1M	\$478.2M	\$493.3M	\$507.6M	\$522.4M
Below						
the Line	26.7	19.1	23.8	21.5	22.7	20.0
Total	\$474.3M	\$482.2M	\$502.0M	\$514.8M	\$530.3M	\$542.4M

The FY 23 - 28 Operating Plan

Recommended Op Plan

FY 22-27 Adopted	FY 23	FY 24	FY 25	FY 26	FY 27
Balance	\$3.3M	(\$2.4M)	(\$6.2M)	(\$12.8M)	(\$18.4M)

FY 23-28 Recommended	FY 23	FY 24	FY 25	FY 26	FY 27
Change in Total Revenues	\$19.7M	\$15.7M	\$11.5M	\$19.1M	\$19.1M
Change in Expenditures	23.0	6.2	0.7	6.8	7.2
Balance	\$0.0M	\$7.2M	\$4.6M	(\$0.4M)	(\$6.5M)
Balance as a % of budget	0.0%	1.5%	0.9%	(0.1%)	(1.2%)

Bottom Line Before...

- Full understanding of the costs of Fire/EMS
- Blueprint funding
- Lingering impacts of COVID after the stimulus
- Changes that emerge from the Proposed discussions

Segal Study

- The concern:
 - Lack of applicants
 - Lack of qualified applicants
 - Rejected offers
 - Time to fill
 - Multiple postings
 - Posted until filled
 - Eligible for retirement
 - Our ability to continue providing services

Changes From the Adopted FY 22-27 Op Plan

Decreases From the Op Plan

- Medical
 - Reduced growth rates throughout the plan
- OPEB
 - Reduced an additional \$0.6M/year to fund a changed pension trust fund growth assumption in investment earnings from 7.0% to 6.75%
- Debt Service
 - Timing of planned bond issues in FY 22-27
- LOSAP
 - Removed ramp up
- ESINet
- Transfer to capital decreases \$3.0M in FY 25 due to State funding for CCSO HQ

Increases to the Op Plan

- Funding for Segal study implementation
 - \$7.5M ongoing
 - \$0.5M one-time
- DPW
 - Fuel price escalation
 - Price of replacement vehicles and equipment
 - Replacement of dump trucks
 - Accelerated replacement of Sheriff unmarked vehicles

Increases to the Op Plan

- Transfer to Solid Waste Enterprise Fund
 - Change from 55,000 tons landfilled to 27,000 tons
- Transfer to Utilities Enterprise Fund
 - Price increases:
 - Runnymede wastewater treatment facility
 - South Carroll High School wastewater treatment facility
- Town-County Agreement
 - Population and inflation

Increases to the Op Plan

- Transfer to Capital
 - Use of one-time funding:
 - FY 23 Unallocated for price increases:
 - General Government \$5.0M
 - DPW \$0.7M
 - R&P \$0.1M
 - \$3.2M for Charles Carroll Community Center
 - \$1.2M for Microwave Network
- Pension
 - Changed investment earning from 7.0% to 6.75%
 - \$0.6M in FY 23 and growing 5.5%/5.0%

Positions Included in the Op Plan

- Fire Transition ~ 200 positions
 - FY 23-28
 - EMS/EVOD
- Body Worn Camera program
 - State's Attorney's Office
 - 5 positions in FY 23
 - Sheriff's Office
 - 5 positions in FY 23
- Segal implementation
- Facilities 6 positions to manage new buildings

Not Included In The Op Plan

- Additional funding for Fire/EMS plan
- Blueprint funding
- Additional funding for Solid Waste infrastructure
- Positions
 - Requested
 - No reserve for positions

Unassigned Fund Balance

An Unusual Opportunity

Unassigned Fund Balance (UFB)

•	Balance at en	d of FY 21	\$25.2M
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- Projected from FY 22 <u>26.7M</u>
- Total projected at end of FY 22 \$51.9M

Assigned Fund Balance in the Recommendation

- FY 23 \$15.5M
 - Charles Carroll Community Center \$3.2M
 - CCSO HQ state grant match of \$3.0M
 - Overlays \$3.522M
 - Ridenour Way construction \$1.2M
 - CCC Technology \$0.35M
 - \$4.2M 1% of FY 21
- FY 24 \$5.1M
 - Georgetown Blvd design \$0.5M
 - CCC Technology \$0.35M
 - \$4.2M 1% of FY 22
- FY 25 \$2.8M
 - Georgetown Blvd construction \$1.8M
 - CCSO HQ \$1.0M

Other Potential Uses

- Unassigned fund balance reserve policy
 - Shortfalls in revenue
 - Unexpected expenditure increases
 - Recommend 5% of annual revenues or approximately \$22.4M in FY 23
 - To be adjusted annually to equal 5% of Adopted annual revenues

Other Potential Uses

- One-time capital projects
 - Increase funding to renew existing infrastructure
 - New infrastructure projects
 - New roads and/or road connections
 - Space needs
 - Technology
 - Reduce planned debt

Carroll County Public Schools

FY 23

Public Schools

- County Revenue \$211.0M increase of \$5.4M or 2.6% from FY 22
 - •\$6.4M increase in base, or 3.13%
 - (\$1.0M) one-time funding in FY 22
- •State Revenue in the Governor's Budget \$157.9M, an increase of \$10.5M

Public Schools

- •Board of Education Proposed Budget \$396.7M, a decrease of \$6.3M or 1.6%
 - BOE's County Revenue Request an additional \$4.0M of County funding for a total increase of \$10.4M or 5.1%

Public Schools

Proposed expenditures

- Positions funded by Feds \$1.6M
- Positions funded with FB \$0.8M
- Town hall requests \$3.1M

School Debt Service

- \$10.6M increase of \$0.6M or 6.2%
 - Paid with dedicated income tax
 - Career and Technology

Carroll Community College and Carroll County Public Library

FY 23

Community College

- \$11.0M increase of \$0.3M or 3.0%
 - Requesting an additional \$0.5M for a total increase of base of 7.5%
- \$11.1M State increase of \$2.4M or 25.9%
- \$9.8M Tuition decrease of \$1.2M
- Total Budget \$36.7M increase of \$2.4M or 7.0%
 - assumes the additional requested funding from the County

Community College

Revenue increase

\$ 1.9M

Expenditures:

• 5% salary increase

\$ 1.1M

OPEB

\$ 0.8M

Reserve for Comp Study

\$ 0.5M

Total Planned Exp

\$ 2.4M

\$0.5M additional request

Community College

- Adult Basic Education \$284,040 flat
 - State funding \$186,960
 - County-required match \$204,040
 - County funding above match \$80,000
 - Total Program \$471,000
- Entrepreneurship Program \$116,700 increase of \$3,400 or 3%

Library

- \$10.1M increase of \$296,890 or 3.0%
- \$1.2M State increase of \$67,987 or 6.0%
- Total Budget \$11.8M
- Requesting:
 - Additional \$0.35M to offer same salary increase as County
 - Additional \$0.24M for 3 FTEs for Exploration
 Commons

Public Safety

FY 23

Sheriff's Office

- \$22.8M increase of \$802,010 or 3.6%
 - Sheriff Salary plan
 - 4% growth

Sheriff's Office

- \$22.8M Total
 - \$11.4M Law Enforcement
 - \$8.2M Corrections
 - \$3.1M Administrative Services
 - \$71,800 Training Academy (non-personnel)
 - \$20,470 Advocacy and Investigation Center

Courts and State's Attorney

- Courts
 - \$2.8M, increase of \$0.1M or 4.2%
- State's Attorney
 - \$3.9M, increase of \$0.2M or 5.5%

VESA/EMS

- VESA
 - \$7.5M increase of \$157,660 or 2.1%
 - Remaining base increases 3%
 - Includes \$15,950 for SCBA Harney
- EMS
 - \$4.9M increase of \$143,910 or 3.0%

LOSAP

- LOSAP
 - \$0.7M decrease of \$0.9M from FY 22
 - One-time funding of \$955,000 in FY 22

Animal Control and Fire Services Administration

- Animal Control
 - \$1.0M increase of \$47,730 or 5.0%
 - Vehicle replacement in FY 23
 - 3.0% base increase
- Fire Services Administration
 - \$1.7M decrease of \$0.1M
 - Set up as its own budget in FY 21
 - Currently includes 4 staff
 - Included in the Recommended:
 - Utilities
 - Contractual Services
 - Special Teams Budgets
 - Fire Coat and Pants

Commissioner Agencies

FY 23

Public Works

- Public Works \$35.0M increase of \$2.1M or 6.2%
 - Position transfer from HR
 - Dump truck replacement plan
 - Fuel price increase
 - Vehicle and Equipment price increases
 - CCSO Unmarked vehicle replacement plan

Public Works

- Facilities Projects
 - Asbestos removal
 - Visitation Center
 - Roads supervisors office space
 - COB fire alarm panel and controls upgrade
 - Ag Center parking lot
 - Carpet and painting

Public Works

- Fleet Equipment Replacements \$4.4M
 - 18 marked Sheriff vehicles and radar units
 - 15 unmarked Sheriff vehicles
 - 8 Heavy trucks
 - 7 Mid-size Auto
 - 5 Passenger Auto
 - 2 Detention Center vehicles
 - 4 Small Equipment
 - 3 Heavy Equipment

Citizen Services

- Citizen Services Admin/Aging \$1.5M increase of \$60,960 or 4.2%
- Recovery Support Services \$0.4M increase of \$324,560 or 281.5%
 - Health Department grant for part of FY 23
 - 6 crisis beds funded

Recreation and Parks

- \$2.6M increase of \$176,120 or 7.2%
 - Minimum wage impacts
 - 2 Bureau Chiefs from 37.5 to 40.0 hours per week

Culture

- Historical Society \$60,000, flat from FY 22
- Union Mills \$20,000, flat from FY 22

- Public Safety \$6.1M increase of \$110,270 or 1.8%
- Technology Services \$5.4M increase of \$0.2M or 4.0%
 - Increase to security services
 - One-time Metasys upgrade
 - Sheriff's managed print service

- Human Resources \$29.6M decrease of \$0.9M or 2.8%
 - Administration \$1.0M increase of \$48,580 or 5.2%
 - Personnel Services \$0.1M decrease of \$30,340or 22.3%
 - Position transferred to DPW Administration

- Health and Fringe Benefits \$28.5M decrease of \$877,930 or 3.0%
 - Increase in prescription rebates (\$0.3M)
 - Admin fee decreases due to increase in Stop-Loss threshold (\$0.2M)
 - -OPEB decreases (\$0.9M)
 - Pension increases \$0.6M
 - Change in investment assumption from 7.0% to 6.75%

- Comptroller \$3.2M increase of \$97,990 or 3.1%
- Management and Budget \$3.5M increase of \$245,810 or 7.9%
- County Attorney \$0.6M increase of \$45,900 or 8.1%
- Comprehensive Planning \$0.8M increase of \$33,400 or 4.5%

- Land and Resource Management \$2.1M increase of \$139,540 or 7.1%
 - \$45K of one-time funding in FY 23
- Economic Development \$2.8M decrease of \$308,160 or 9.9%
 - Tourism reduction of \$362,250
 - No longer reflected in General Fund
 - Net increase of \$54,090 or 2.0%

- Watershed Restoration and Protection Fund \$3.8M – an increase of \$331,400
 - Funding:
 - \$3.7M Real Property Tax
 - \$0.1M Town funding for 2 NPDES positions
 - Expenditures:
 - Debt Service increases \$325,020

Citizen Services

Non-Profit Service Providers

Non-Profit Service Providers

- \$4.1M In total, increase of \$90,290 or 2.3%
 - Access Carroll flat
 - Varying growth rates set by the BCC

Non-Profit Growth Rates

- Access Carroll 0%
- The Arc of Carroll County 2%
- Penn-Mar 2%
- Springboard Community Services 3%
- Flying Colors of Success 5%
- Human Services Program 2%

Non-Profit Growth Rates

- Sheppard Pratt 2%
- Rape Crisis 5%
- Target 2%
- Youth Services Bureau 2%

Citizen Services - State

- Health Department \$3.8M increase of \$111,290 or 3.0%
- Social Services \$20,000 flat from FY 22

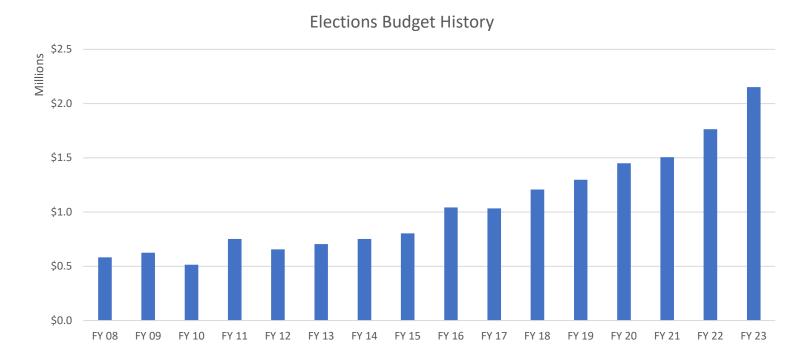
Other Budgets

Conservation and Natural Resources

- Soil Conservation \$0.4M increase of \$19,700 or 5.7%
- Weed Control \$76,080 increase of \$2,500 or 3.4%
- Extension Office \$0.4M decrease of \$65,760 or 12.8%
 - Elimination of 2 positions
 - Salary increases mid-FY 22 and FY 23
- Gypsy Moth \$30,000 flat

General Government Other

- Election Board \$2.2M increase of \$390,170 or 22.2%
 - Primary election moved to July



General Government Other

- County Commissioners \$0.9M increase of \$44,120 or 5.4%
- Not in Carroll \$0.3M increase of \$9,000 or 3%
- Audio Video Production \$0.2M increase of \$7,550 or 4.7%
- Board of License Commissioners \$84,530 increase of \$4,570 or 5.7%

General Government Other

- Administrative Hearings \$82,180 increase of \$2,230 or 2.8%
- Cable Regulatory Commission \$0.2M increase of \$8,640 or 5.0%
- Community Media Center \$0.7M increase of \$10,000 or 1.5%

Transfers

- Transfer to Capital \$22.8M increase of \$9.4M or 69.6%
- Transfer to Transit Grant \$0.4M increase of \$0.3M or 301.9%
 - Covered by CARES funding
- Transfer to all other grants \$0.8M decrease of \$7,290 or 0.9%
- Transfer to Airport EF \$16,000 decrease of \$2.2M
- Transfer to Fiber EF \$0.2M decrease of \$2.9M
- Transfer to Solid Waste EF \$3.2M decrease of \$25.3M
- Transfer to Utilities EF \$1.4M increase of \$0.6M

Transfers and Reserves

- Intergovernmental Transfer Town/County -\$3.6M – increase of \$0.3M or 9.8%
- Reserve for Contingencies \$4.8M flat
- Reserve for Classification and Compensation
 - \$7.5M ongoing
 - \$0.5M one-time

Debt Service

- County \$17.9M decrease of \$0.7M or 3.8%
- Stormwater Debt Service \$2.1M increase of \$0.3M or 17.9%
- IPA debt service \$2.7M increase of \$0.4M or 18.4%

Pensions and OPEB

Pensions

- \$5.0M increase of \$0.6M or 12.9%
 - \$2.8M for County Employee Pension Plan
 - \$2.1M for Public Safety Pension Plan

OPEB

- \$11.4M decrease of \$0.9M or 7.2%
 - Reduced \$2.0M from planned FY 23 Contribution
 - Planned reduction
 - Reduced an additional \$0.6M to fund change in pension investment earning assumption

Long-Term Liabilities

Long-Term Liabilities

- Bonded debt
- IPAs
- Other debt
- Pensions
- LOSAP
- OPEB

Long-Term Liabilities

- Bonded Debt
 - Well below our debt capacity guidelines but no room for additional debt service
- Pensions
 - Unfunded Liability \$0.9M, down from \$2.4M
- OPEB
 - Unfunded Liability \$45.9M, down from \$46.3M (was \$114.1M 6/30/18)
 - Our approach to reduction
- LOSAP
 - Unfunded Liability \$1.9M as of 1/1/21, down from \$2.9M1/1/19

OPEB

	FY 13	FY 14	FY 15	FY 16	FY 17	FY 19	FY 21	FY 22	FY 23
ADC	\$10.1	\$10.5	\$10.1	\$10.5	\$11.4	\$12.7	\$13.2	\$7.4	\$7.7

	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28
Planned OPEB	\$14.0M	\$14.7M	\$15.6M	\$16.7M	\$18.0M	\$19.5M
Reduction	(2.0)	(3.0)	(4.0)	(5.0)	(6.0)	(6.0)
Pension	(0.6)	(0.6)	(0.7)	(0.7)	(0.7)	(0.8)
Net OPEB	\$11.4M	\$11.1M	\$10.9M	\$11.0M	\$11.3M	\$12.7M
ADC	\$7.7M					

Non-Debt Long-Term Liabilities

	FY 22	FY 23
OPEB Net Liability	\$46.3M	\$45.9M
Pension Unfunded Liability	2.4M	0.9M
LOSAP Unfunded Liability	3.0M	1.9M
Total Existing Long-Term Liabilities	\$51.7M	\$48.7M

FY 23 CIP

FY 23 Capital Budget

Fund	FY 22	FY 23	
(In Millions)	Budget	Recomm	Change
Capital	\$100.9	\$98.8	(\$2.1)
Airport	0.0	0.3	0.3
Fiber	1.0	0.0	(1.0)
Solid Waste	25.2	0.5	(24.7)
Utilities	11.0	15.9	4.9
Total	\$138.1	\$115.5	(\$22.6)

FY 23 Capital Fund

	FY 22 Budget	FY 23	Change
Fund		Recomm	
Local	\$81.1M	\$61.4M	(\$19.8M)
State	17.4M	34.2M	16.8M
Federal	1.9M	2.7M	0.9M
Other	0.5M	0.5M	0.0M
Total	\$100.9M	\$98.8M	(\$2.1M)

FY 23 Schools

- Schools \$38.5M
 - Career and Technology Replacement \$10.5M
 - East Middle Replacement \$9.0M
 - Spring Garden Elementary HVAC Replacement -\$3.2M
 - Paving \$0.8M
 - Technology \$1.0M
 - Relocatable Classrooms \$0.2M
 - Window Replacement Westminster & South
 Carroll High Schools \$3.3M

FY 23 Conservation

- Conservation and Open Space \$12.1M
 - Agricultural Land Preservation \$4.8M
 - Local Program \$4.3M
 - State Program \$0.5M
 - Water Quality \$4.0M
 - NPDES \$3.6M
 - Stormwater Facility Maintenance \$0.4M
 - Water Development \$3.2M
 - Sending borrowed appropriation back from Charles Carroll Community Center

FY 23 Public Works

- Roads \$18.6M
 - Pavement Management \$14.8M
 - Pavement Preservation \$1.2M
 - Public Works Unallocated \$0.7M
 - Ridenour Way Extension 1.2M

FY 23 Public Works

- Bridges \$1.9M
 - Maintenance Projects \$0.4M
 - Hawks Hill Road \$28,000
 - Patapsco Road over East Branch Patapsco \$0.6M
 - Shepherds Mill over Little Pipe Creek \$0.3M
 - Upper Beckleysville Road over Murphy Run -\$0.6M

FY 23 Recreation and Culture

- Recreation \$1.5M
 - Northwest Regional Park \$0.3M
 - Piney Run Seawall and Launch Replacement -\$0.3M
 - Union Mills Flume, Shaft, and Waterwheel Replacement - \$0.2M
 - Funding
 - Program Open Space
 - Impact fees
 - General Fund dollars

FY 23 General Government

- General Government \$26.2M
 - Carroll Community College Systemic Renovations -\$6.2M
 - Carroll Community College Technology \$0.35M
 - County Building Systemic Renovations \$1.3M
 - County Technology \$1.4M
 - Countywide Master Plan \$0.6M
 - Farm Museum Pavilion Replacement \$0.6M
 - General Government Unallocated \$5.0M

FY 23 General Government

- General Government (cont.)
 - Generator Replacement \$0.1M
 - Library Technology \$0.1M
 - Parking Lot Overlay \$0.4M
 - Payroll/HR System Replacement \$0.1M
 - Piney Run Dam Rehabilitation \$1.5M
 - Public Safety Emergency Communication Radios -\$1.0M
 - Public Safety Radio Circuit and Microwave Network Replacement - \$1.2M
 - Sheriff's Headquarters \$6.0M

FY 23 - 28 CIP

FY 23 - 28 Schools

- Career and Technology
- East Middle School Replacement
- HVAC Replacement Spring Garden Elementary
- Paving
- Relocatable Classrooms
- Roof Repairs
- Technology
- Window Replacement
 - South Carroll High
 - Westminster High

FY 23 – 28 Conservation

- Ag Pres
- Stormwater Facility Renovation
- NPDES projects
- Water Development
 - repayment

FY 23 - 28 Roads

- Georgetown Boulevard
- Highway Safety Improvements
- Monroe Avenue Connection
- Pavement Management and Preservation
- Public Works Unallocated
- Ridenour Way Extension

FY 23 - 28 Bridges

- Bridge Inspection and Maintenance
- Brown Road over Roaring Run
- Gaither Road over South Branch Patapsco River
- Hawks Hill Road over Little Pipe Creek Tributary
- Hughes Shop Road Bridge over Bear Branch
- McKinstrys Mill Road over Little Pipe Creek
- McKinstrys Mill Road over Sams Creek

FY 23 - 28 Bridges

- Old Kays Mills Road over Beaver Run
- Patapsco Road Bridge over East Branch Patapsco
- Shepherds Mill over Little Pipe Creek
- Stone Chapel Road over Little Pipe Creek
- Upper Beckleysville Road over Murphy Run

FY 23 – 28 Recreation and Culture

- Cape Horn Park Field Lighting
- Cape Horn Park Waterless Restrooms Replacement
- Gillis Falls Trail Phase II
- Northwest Regional Park
- Northwest Trail
- Piney Run Paving and Seawall/Launch Replacement
- Sandymount Park Waterless Restrooms
- Sports Complex Dugout Improvements
- Union Mills Flume, Shaft and Wheel Replacement

FY 23 – 28 General Government

- Carroll Community College Systemic Renovations
- Carroll Community College Technology
- County Buildings Systemic Renovations
- County Technology
- Countywide Master Plan
- Courthouse Annex Renovation
- Farm Museum Pavilion Replacement
- Fleet Lift Replacement

FY 23 – 28 General Government

- General Government Unallocated
- Generator Replacement
- Health Department Storage Building
- Library Technology
- Parking Lot Overlays
- Payroll/HR System Replacement
- Piney Run Dam Rehabilitation
- Public Safety Emergency Communications Radios
- Public Safety Radio Circuit and Microwave Network Replacement
- Public Safety Regional Water Supply
- Sheriff's Office Headquarters

FY 23 – 28 Enterprise Funds

- Airport
 - Airport Building Repairs
 - Grounds and Maintenance Equipment
- Fiber Network
 - CCPN Equipment Replacement
- Solid Waste
 - Bark Hill Landfill Remediation
 - Transfer Station Floor Replacement

FY 23 – 28 Utilities

- Freedom Wells and Connections
- Patapsco Valley Pump Station Upgrade
- Runnymede WWTP Rehabilitation
- Shiloh Pump Station Expansion
- South Carroll High Wastewater Treatment Plant Rehabilitation
- Sykesville Pump Station Expansion
- Town of Sykesville Water and Sewer Upgrades

Not Included in the Recommended CIP

Not In-Schools

- William Winchester Elementary Modernization (and others)
- 4 Kindergarten Additions
 - Cranberry Station
 - Friendship Valley and PRIDE program
 - Sandymount
 - Taneytown
- Robert Moton Elementary BEST Program Addition
- Barrier Free Modifications

Not In-Schools

- HVAC System Replacements:
 - Oklahoma Road Middle
 - HVAC Improvements and Replacements FY 24-28
- Roof Replacements:
 - North Carroll Middle
 - Roof Replacements FY 24-28
- Security Improvements

- Roads
 - Arrington/Raincliffe Road Connection and Realignment
 - Sidewalks
 - Freedom Avenue
 - Johnsville Road and Caren Drive
 - Material Storage Structures
 - Salt Storage Buildings New and Replacement

- Recreation and Culture
 - City of Taneytown Skatepark Expansion
 - Hashawha Waterless Restroom
 - Outdoor Basketball Court Additions
 - Union Mills Recreation Area
- General Government
 - BERC Building ADA Restroom Renovation
 - BERC Building Elevator

- General Government
 - Carroll Community College Sports Complex
 - Carroll County Parking Study and Garage
 - Elections Office Renovation or Replacement
 - New Facilities Operations Center

- General Government
 - Maintenance Center Sewer Line
 - Technology Services Office Renovation/Expansion
 - Health Department Renovation
 - Bureau of Aging and Disabilities Expansion
 - Taneytown Senior Center Renovation
 - Westminster Senior Center Expansion

- General Government Courts
 - Courts Supervised Visitation Center Replacement
- General Government Public Library
 - Eldersburg Library Branch Renovation
 - North Carroll Library Renovation
 - Westminster Outreach Services Renovation
 - Additional Future Technology Funding

- General Government Sheriff
 - Detention Center Recreation Yard Enclosure
 - Detention Center Sally Port Roof
 - New Detention Center
 - Patrol Area Renovations

Enterprise Funds

Firearms Facility EF

- Operating
 - \$216,950 increase of \$39,420 or 22.2%
 - One-time funding for insulation of rifle range

Fiber Network EF

- Operating
 - \$0.4M a decrease of \$1.9M or 82.3%
 - FY 22 Transfer from General Fund (\$1.88M) for deficit
 - FY 22 One-time equipment replacement (\$45,000)

Septage Enterprise Fund

- Operating
 - \$1.1M flat
 - One-time UV tank painting
 - One-time roof replacement

Airport Enterprise Fund

- Operating
 - \$1.2M a decrease of \$2.1M or 63.4%
 - \$2.2M one-time in FY 22 to eliminate unrestricted deficit
 - Operating increasing \$43,960 or 4.8% in FY 23
- Capital
 - Airport Building Repairs \$236K
 - Grounds and Maintenance Equipment of \$36K per year

Solid Waste Enterprise Fund

- Operating
 - \$11.8M a decrease of \$0.3M or 67.1%
 - Transfer Station decreases \$0.7M
 - Tons transferred decreases from 12.5K to 27K
 - Transfer rate increases from \$57.60/ton to \$59.34/ton, including fuel adjustment
 - Recycling decreases \$0.1M or 3.0% due to improved market price for recycled material
 - Northern Landfill increases \$0.6M or 24.5% due to increased leachate expense and replacement rolloff trucks/tanks
 - Solid Waste Management decreases \$0.1M or 20.3% due to one-time funding in FY 22 for System Benefit Charge study

Solid Waste Enterprise Fund

- Capital \$0.5M, a decrease of \$24.5M
 - One-time transfer in FY 22 of \$25.0M landfill infrastructure
 - \$0.4M Waste Transfer Station Floor replacement
 - \$0.1M Bark Hill Landfill Remediation

Utilities Enterprise Funds

Operating

- \$13.9M an increase of \$1.2M or 9.9%
 - Freedom Sewer/MES increases \$0.2M or 9.5%
 - 3R increases \$0.9M or 29%

Capital

- Freedom Wells and Connections
- Runnymede Wastewater Treatment Plant Rehab
- Shiloh Pump Station Expansion
- Sykesville Pump Station Expansion
- Town of Sykesville Water and Sewer Upgrades

Summary of Recommended Budget

Recommended Operating Plan

(In Millions)	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28
Balance	\$0.0	\$7.2	\$4.6	(\$0.4)	(\$6.5)	(\$12.8)

Materials Provided to BCC

- Recommended Budget Summary
- Recommended CIP Budget Book
- FY 23 Recommended Budget compared to FY 22 Adopted without benefit allocations
- FY 23 28 Recommended Budget with benefit allocations

- Agency sessions
 - March 24
 - March 29
 - March 31
- Proposed work sessions
 - April 5
 - April 7
 - April 12
 - April 14
 - April 19 (if needed)
- Release Commissioners' Proposed Budget April 26

- Community Budget presentations
 - dates and locations:
 - 4/27 Eldersburg Library 7:00 pm
 - 4/28 Mt. Airy Library 7:00 pm
 - 5/2 Westminster Library 7:00 pm
 - 5/3 Taneytown Library 7:00 pm
 - 5/9 North Carroll Library 7:00 pm
 - If cancelled, citizens are encouraged to send questions via email to tzaleski@carrollcountymd.gov

- Virtual Public Hearing on the Budget May 10
- Adopted work session May 17
- Adopted work session May 19
- Budget Adoption May 24