

Recommended FY 20 Budget and FY 20–25 Plans

Core Messages

- All major revenues are growing slower than planned leading to reduced six-year revenue projections.
- Pressures on our ability to maintain service levels remain.
- Our Plan can't be balanced without policy decisions.

We Have To Think Differently

- We have the recovery we are going to get.
- The next recession is coming.
- We have less flexibility to deal with the next recession than we did in the last one.
- We are less likely to experience high-growth catch up years.

We Have To Think Differently

We need carefully consider taking on new costs and obligations

- Acquiring or building new infrastructure
 - Up front cost
 - Ongoing operating impact including debt service
 - Long-term cost of renewal
- Adding services or increasing service levels
- Adding positions

We Have To Think Differently

- We have to plan knowing that a lot of decisions aren't in our hands.
- Unassigned fund balance and one-time revenue need to be used to build reserves, to fund infrastructure renewal and to replace new debt.

Opportunities For Changes

- Some will make:
 - you uncomfortable.
 - me uncomfortable.
 - service providers uncomfortable.
- No assumption that you will act on any one idea, but...
- We need to talk about the possibilities.

FY 19 Year-End

FY 19 Year-End Projection

Revenues	\$0.2M
Reserve for Contingency	4.0M
Expenditures savings	1.7M
Year-End Balance	\$5.9M
Planned Carryover to FY 21	(\$3.9M)
Projected FY 19 Unassigned	\$2.0M

FY 20-25 Revenue

FY 20-25 Recommended Revenue

	FY 20	FY 21	FY 22	FY 23	FY 24	FY 25
In Millions						
Annual	\$399.1	\$412.5	\$425.8	\$440.2	\$454.7	\$469.6
Below the Line	19.6	15.4	18.4	18.1	19.9	21.4
Total	\$418.7	\$427.9	\$444.2	\$458.3	\$474.6	\$491.0

FY 20-24 What Changed

In millions	FY 20	FY 21	FY 22	FY 23	FY 24
Property Tax	\$0.4M	(\$0.3M)	(\$0.7M)	(\$0.8M)	(\$1.0M)
Income Tax	(2.3)	(3.3)	(3.9)	(5.1)	(6.4)
Recordation	(0.7)	(1.0)	(1.2)	(1.5)	(1.4)
Interest	0.0	0.0	(0.4)	(0.4)	(0.4)
Other	(0.6)	(0.4)	(0.6)	(0.8)	(0.8)
Total Annual Revenues	(\$3.2M)	(\$5.0M)	(\$6.8M)	(\$8.6M)	(\$10.0M)

The FY 20-25 Operating Plan

Recommended Budget

FY 19-24 Adopted In millions	FY 20	FY 21	FY 22	FY 23	FY 24
Balance	\$0.0	\$0.0	\$0.3	\$0.3	\$1.0

Recommended In millions	FY 20	FY 21	FY 22	FY 23	FY 24
Change in Revenues	(\$3.1)	(\$4.7)	(\$6.2)	(\$7.3)	(\$8.9)
Change in Expenditures	(3.2)	(2.0)	(1.7)	(1.7)	(2.4)
Balance	\$0.1	(\$2.7)	(\$4.2)	(\$5.4)	(\$5.5)
Balance as a % of budget	0.0%	(0.6%)	(0.9%)	(1.1%)	(1.1%)

Bottom Line Before...

- Kirwan
- Infrastructure renewal
- Increased State funding for school construction
- Combined force transition
- Next Gen 911

Bottom Line Before...

- Sheriff disability
- Minimum wage legislation
- Large requests from CCPS and CCC
- Other legislation

Positions Included in the Op Plan

- 10 SRO-related positions in FY 20
- Fire Chief and Administrative Assistant
- Reserve for positions
 - \$230,000 additional each year from FY 20-25
escalated 3%

Changes from the Adopted Plan

- Decreased from Adopted Plan
 - Health
 - (\$1.0M) one-time in FY 20 for ISF rebalancing
 - (\$0.6M) ongoing from reduced base
 - Reduced annual growth rates in FY 20-25 from 7.0% - 8.0% to 6.0% - 7.25%

Changes from the Adopted Plan

- Decreased from Adopted Plan
 - DPW
 - Roads, Traffic and Storms (\$0.25M)
 - Turnover (\$61K)
 - Salt prices and holding flat (\$105K)
 - Paint prices (\$65K)
 - Fuel (\$0.2M)
 - \$0.25/gallon increase in FY 21

Changes from the Adopted Plan

- Decreased from Adopted Plan
 - Public Safety 911 (\$0.2M)
 - X Series maintenance (\$110K)
 - UPS Maintenance (\$24K)
 - Telephone match to grant (\$45K)
 - Most operating flat in FY 20 (\$70K)
 - Sheriff's Office (\$0.2M)
 - Detention Center Turnover (\$152K)
 - Detention Center Medical (\$35K)

Changes from the Adopted Plan

- Decreased from Adopted Plan
 - Comptroller (\$0.1M)
 - Turnover
 - Management and Budget (\$0.2M)
 - Workers Comp ISF – Grants and EF Revenues
 - Technology Services (\$0.2M)
 - Microsoft Office (\$40K)
 - Avamar and V Sphere hardware and software maintenance
 - Lower than planned growth in FY 20 Operating

Changes from the Adopted Plan

- Decreased from Adopted Plan
 - Intergovernmental (\$0.1M)
 - Population adjustment in FY 20
 - Increased out-year inflation factor from 2.0% to 2.25%
 - Pension decreases (\$0.1M)
 - Reduce funding to ADC for County Pension

Changes From The Adopted Plan

- Increased from Adopted Plan
 - School Debt Service
 - C&T timing - offset by Revenue
 - Addition of Fire Chief and Administrative Assistant
 - \$78.5K One-time in FY 20
 - \$314K ongoing in FY 20-25

Changes From The Adopted Plan

- Increased from Adopted Plan
 - \$140K Transfer to Grant Fund
 - State's Attorney MCIN and MVOC position matches
 - Citizen Services benefits match
 - \$460K over six years for school WWTPs
 - \$40,000 for Veterans Transit
 - \$15,000 for webhosting

FY 20 Recommended Operating Budget

Comparing Numbers

- Budget to budget
 - The most intuitive and in some ways the simplest comparison
 - Doesn't capture expectations.
 - Doesn't capture mid-year changes.
- Op Plan to Recommended budget
 - Better comparison with expectations
 - Doesn't capture year-to-year change

Comparing Numbers

- We will be providing budgets without health allocations.
- This makes it easier for you to understand how individual budgets are impacted by the FY 20 Recommended Budget.
- Comparing the presentation information to the budget book is difficult.

Recreation and Parks

	Actual FY 18	Original Budget FY 19	Adjusted Budget FY 19	Orig. Budget FY 20	% Change From Orig. FY 19	% Change From Adj. FY 19
Recreation and Parks Administration	\$445,867	\$383,170	\$388,860	\$355,710	-7.17%	-8.52%
Hashawha	1,036,043	879,500	880,990	822,970	-6.43%	-6.59%
Piney Run Park	681,052	697,920	695,160	638,110	-8.57%	-8.21%
Recreation	580,103	532,120	532,120	493,020	-7.35%	-7.35%
Sports Complex	266,727	211,710	201,250	203,300	-3.97%	1.02%
Total Recreation and Parks	\$3,009,792	\$2,704,420	\$2,698,380	\$2,513,110	-7.07%	-6.87%
Total Without Benefits	\$2,135,919	\$2,231,780	\$2,226,180	\$2,294,680	2.82%	3.08%

Human Resources Summary

	Actual FY 18	Original Budget FY 19	Adjusted Budget FY 19	Budget FY 20	% Change From Orig. FY 19	% Change From Adj. FY 19
Human Resources Administration	\$1,119,991	\$940,210	\$930,370	\$850,280	-9.56%	-8.61%
Health and Fringe Benefits	731,367	14,842,030	14,842,030	28,412,710	91.43%	91.43%
Personnel Services	162,026	199,480	184,230	148,010	-25.80%	-19.66%
Total Human Resources	\$2,013,383	\$15,981,720	\$15,956,630	\$29,411,000	84.03%	84.32%
Total Without Benefits	\$897,523	\$14,955,200	\$14,931,900	\$16,711,540	11.74%	11.92%

Carroll County Public Schools

FY 20

Public Schools

- \$196.3M – increase of \$3,860,500 from FY 19
- Board of Education Proposed Budget – \$335.0M, an increase of \$2.9M or 0.9%
 - Requesting \$201.3M, an increase of \$8.9M or 4.7% from the Commissioners.
 - \$5.0M beyond planned funding
 - State funding increases \$2.7M or 2.0%
 - The BOE budget doesn't recognize the State increase.

School Debt Service

- \$10.2M – decrease of \$128,694 or 1.2%
 - Paid with the dedicated income tax

Carroll Community College and Carroll County Public Library

FY 20

Community College

- \$10.4M – increase of \$302,540 or 3.0%
 - Requesting an additional \$564,900 for a total 8.6% increase from County
- \$8.6M State – increase of \$40,000
- \$11.2M Tuition – decrease of \$45,400
- Total Budget - \$33.5M – increase of \$736,287 or 2.2%
 - Including the additional funding request to the County

Community College

- Adult Basic Education - \$284,040 – flat
 - State funding \$251,216
 - County-required match \$204,040
 - County funding above match \$80,000
 - Total Program \$535,256
- Entrepreneurship Program - \$215,000 – flat

Library

- \$9.3M – increase of \$270,280 or 3.0%
- \$1.07M State – increase of \$36,600 or 3.5%
- Total Budget - \$11.0M

Public Safety

FY 20

Sheriff Services

- We are changing how we organize these budgets
 - Was:
 - Advocacy and Investigation Center
 - Detention Center
 - Sheriff's Office
 - Now:
 - Administrative Services
 - Advocacy and Investigation Center
 - Corrections
 - Law Enforcement
 - Training Academy
 - Focus on the total budget change

Sheriff Services

- \$20.3M – increase of \$1,158,210 or 6.1%
 - 9 Additional School Resource Officers in FY 20
 - 1 New SRO Unit Coordinator (civilian) in FY 20
 - Without 10 positions, this budget increases 2.6%
 - Sheriff Salary plan
 - 4% growth
 - FY 20 base adjusted for turnover

Sheriff Services

- \$9.8M – Law Enforcement
- \$7.6M – Corrections
- \$2.8M – Administrative Services
- \$69,570 – Training Academy
- \$20,940 – Advocacy and Investigation Center

Sheriff Services

- Overtime
 - Law Enforcement
 - SRO implementation
 - Training Academy
 - Covering vacancies
 - Corrections
 - Bail Review
 - Covering Court Security vacancies

Courts and State's Attorney

- Courts
 - \$2.6M, increase of \$57,740 or 2.3%
- State's Attorney
 - \$3.1M, increase of \$111,520 or 3.7%

VESA/EMS

- VESA
 - \$8.5M – decrease of \$230,410 or 2.6%
 - 3.0% increase on base, or \$247,590
 - One-time \$478,000 in FY 19 for SCBA
- VESA/EMS
 - \$4.7M – increase of \$135,650 or 3.0%

VESA/EMS Funding

	FY 19	FY 18	FY 17	FY 16	FY 15	FY 14	FY 13	FY 12
VESA/EMS base	3.0%	3.0%	2.1%	4.6%	4.4%	3.0%	3.0%	3.0%
One-time	\$478,000	\$598,000	\$413,000	\$313,000	\$313,000			

LOSAP

- LOSAP
 - \$0.4M – decrease of \$884,000 from FY 19
 - \$1.0M of one-time funding in FY 19
 - Base funding increases \$116,000 from \$282,000 in FY 19 to \$398,000 in FY 20
 - Annual funding increases \$116,000 in FY 21-FY 22
 - Annual funding increases \$50,000 annually in FY 23-FY25
 - Actuary valuation performed January 1, 2019 but not available until June, 2019.

Animal Control

- \$0.9M – increase of \$66,130 or 7.6%
 - 3.0% operating increase
 - One-time vehicle replacement in FY 20

Commissioner Agencies

Public Works

- \$31.8M – increase of \$447,800 or 1.4%
 - Fuel price remained flat from FY 19
 - Paint and Salt prices are down
 - Turnover

Transit

	FY 19 Total Adopted	FY 19 County Portion	FY 20 Total Recommend	FY 20 County Portion	Total Change from FY 19 to FY 20	Change in County Portion
Grant Fund Operating Contract	\$1,778,468	\$984,970	\$1,843,061	\$1,053,070	\$64,593	\$68,100
Grant Fund Capital	866,000	86,600	713,200	71,320	(152,800)	(15,280)
Admin	162,700	162,700	144,390	144,390	(18,310)	(18,310)
Total	\$2,807,168	\$1,234,270	\$2,700,651	\$1,268,780	(\$106,517)	\$34,510

Veterans Services

	FY 19 Total Adopted	FY 20 Total Recommended	Total Change from FY 19 to FY 20
DPW – Veterans Transit	\$102,000	\$142,000	\$40,000
Bureau of Aging – Veterans	89,850	86,810	(3,040)
Veterans Grant Fund	72,208	172,874	(100,666)
Total	\$291,232	\$264,208	(\$27,024)

Citizen Services

- Citizen Services Admin/Aging
 - \$1.4M – decrease of \$47,440 or 3.3%
 - One-time funding in FY 19:
 - Boys & Girls Club \$65K
 - AmeriCorps Volunteer \$8.1K
 - Decrease of \$50.0K due to transferring salary match to grant fund
 - Base increases 4.9%
 - Increased RWU vouchers \$20K
 - Increase for Veterans Forum \$3.5K

Citizen Services

- Recovery Support Services
 - \$0.4M – decrease of \$447,960 or 52.1%
 - Contract expires at end of FY 19
 - One-time Health Department grant in FY 20
 - RFP service level decision
 - Number and cost of crisis beds
 - \$0.1M of building repairs and maintenance funding in Facilities budget

Recreation and Parks

- \$2.3M – increase of \$52,905 or 2.3%
 - One-time funding in FY 19 of \$24K
 - Base growing 3.1%

Culture

- Historical Society - \$60,000, a decrease of \$5,000 or 7.7%
 - One-time funding of \$5,000 in FY 19
- Union Mills - \$20,000, a decrease of \$5,000 or 20.0%
 - One-time funding of \$5,000 in FY 19

Other Commissioner Budgets

- Public Safety \$5.3M – decrease of \$248,210 or 4.5%
 - One-time funding in FY 19:
 - \$240,000 for three-year Motorola User Agreement for hardware upgrade
 - \$62,000 NextGen911 consultant and Motorola evaluation
 - Base increases 0.5%
 - Maintenance on X-Series (\$110K)
 - UPS maintenance at tower sites (\$23.4K)
 - Telephone to grant match (\$45K)
- Reserve for Fire Chief and Administrative position - \$0.3M – an increase of \$318,000 or 100%

Other Commissioner Budgets

- Technology Services
 - \$4.6M – decrease of \$170,610 or 3.6%
 - (\$110K) Purchase of Avamar and Vsphere includes 3-year hardware and software maintenance
 - Back up in the plan in FY 22
 - Partially offset by increase in transfer to IT Technology capital project
 - (\$40K) ongoing Microsoft Office implementation
 - (\$42K) for MDT's
 - Transferred to PS budget
 - (\$26.2K) Routers and Switch support

Other Commissioner Budgets

- Human Resources \$16.8M – increase of \$1,085,760 or 6.9%
 - Administration \$0.8M – increase of \$8,220 or 1.1%
 - Personnel Services \$0.1M – decrease of \$10,430 or 7.5%
 - Health and Fringe Benefits \$15.9M – increase of \$1,087,970 or 7.3%
 - One-time rebalance in FY 19 of (\$2.0M)
 - One-time rebalance in FY 20 of (\$1.0M)
 - Rebates (\$0.55M)
 - Medical growth \$0.64M

Other Commissioner Budgets

- Comptroller \$3.1M – increase of \$27,150 or 0.9%
 - Turnover and salary adjustments
 - Bond Issuance increase in FY 20
- Management and Budget \$3.1M – decrease of \$44,760 or 1.4%
 - Workers Compensation ISF transfer lowered due to Grant Fund and Enterprise Fund contributions

Other Commissioner Budgets

- County Attorney
 - \$0.6M – decrease of \$8,560 or 1.3%
 - Outside legal counsel decreases by \$25,000
- Comprehensive Planning
 - \$0.7M – decrease of \$37,310 or 4.9%
- Land and Resource Management
 - \$1.9M – increase of \$53,800 or 2.9%
 - Shift from 37.5 to 40.0 hours
 - Offset by turnover

Other Commissioner Budgets

- Watershed Restoration Protection and Restoration Fund \$2.5M – an increase of \$137,090
 - Funding:
 - \$2.2M Real Property Tax
 - \$0.2M Watershed Restoration Fund Balance
 - \$0.1M Town funding for 2 NPDES positions
 - Expenditures:
 - Debt Service increases \$121,840

Other Commissioner Budgets

- Economic Development
 - \$3.7M – decrease of \$492,440 or 11.9%
 - Infrastructure and Grants – one-time increase in FY 19 of \$517K
 - Tourism – one-time vehicle purchase in FY 19 of \$26K
 - Farm Museum increases for mowing, maintenance, and tent rental \$35K

Citizen Services

Non-Profit Service Providers

Non-Profit Service Providers

- \$3.8M – In total, increase of \$111,350 or 3.0%
 - Access Carroll flat
 - Varying growth rates set by the BCC
 - \$75,000 additional funding for YSB for drug treatment
 - Additional \$75,000 each year until \$0.5M is reached in FY 22

Non-Profit Growth Rates

- Access Carroll – 0%
- The Arc of Carroll County – 1%
- CHANGE, Inc. – 1%
- Family and Children Services – 3%
- Flying Colors of Success – 5%
- Human Services Program – 2%

Non-Profit Growth Rates

- Mosaic Community Services – 1%
- Rape Crisis – 5%
- Target – 1%
- Youth Services Bureau – 2%
 - Plus additional funding for drug treatment

YSB Additional Funding for Drug Treatment

FY 17	FY 18	FY 19	FY 20	FY 21	FY 22
\$125,000	\$202,500	\$281,550	\$362,181	\$444,425	\$528,313

Other Non-Profit Providers

	FY 19	FY 18	FY 17	FY 16	FY 15	FY 14	FY 13	FY 12
Rape Crisis base	5.0%	5.0%	49.9%	5.0%	1.5%	0.0%	0.0%	0.0%
One-time	\$12,500							
YSB base	2.0%	2.0%	2.0%	2.0%	1.5%	0.0%	11.5%	0.0%
One-time				\$50,000				

Citizen Services - State

- Health Department \$3.6M – increase of \$104,900 or 3.0%
- Social Services \$20,000 – flat from FY 19

Other Budgets

Conservation and Natural Resources

- Soil Conservation \$0.4M – increase of \$12,860 or 3.6%
- Weed Control \$74,480 - increase of \$7,250 or 10.8%
- Extension Office \$0.5M – increase of \$12,520 or 2.5%
- Gypsy Moth flat at \$30,000

General Government Other

- Election Board \$1.4M – increase of \$123,680 or 9.5%
 - 3rd Early Voting Site
 - Same Day Registration
- County Commissioners \$0.9M – increase of \$14,490 or 1.7%
- Not in Carroll \$0.3M – increase of \$6,000 or 2.0%
- Audio Video Production \$0.2M – increase of \$9,010 or 5.9%
 - Equipment replacement

General Government Other

- Board of License Commissioners \$70,000 – a decrease of \$3,330 or 4.5%
- Administrative Hearings \$70,870 – decrease of \$1,890 or 2.6%
- Cable Regulatory Commission \$0.2M – increase of \$7,470 or 5.0%
- Community Media Center \$0.7M – decrease of \$70,970 or 9.6%

Transfers

- Transfer to Capital \$4.8M – increase of \$1,503,200
- Transfer to Transit Grant \$1.1M – increase of \$52,820 or 4.9%
- Transfer to all other grants - \$0.7M – increase of \$144,692
- Solid Waste \$1.2M – decrease of \$1.2M
- Utilities \$0.5M – increase of \$151,410

Transfers and Reserves

- Intergovernmental Transfer – Town/County - \$3.2M – decrease of \$48,530 or 1.5%
- Reserve for Contingencies \$4.2M – increase of \$23,520 or 0.6%
- Reserve for Positions \$0.2M – increase of \$230,730
- Reserve for Fire Chief and Administrative Assistant \$0.3M - increase of \$318,000

Debt Service

- County \$24.7M – increase of \$130,694 or 0.5%
 - Stormwater Debt Service \$1.2M – increase of \$121,840 or 11.5%
- IPA debt service \$1.8M – decrease of \$1,225,858 or 40.1%

Pensions and OPEB

- Pensions
 - \$4.2M – increase of \$117,150 or 2.9%
 - \$2.35M for County Employee Pension Plan
 - \$0.75M for Correctional Deputy Pension Plan
 - \$1.1M for Certified Law Officers Pension Plan
- OPEB
 - \$12.5M – increase of \$1,084,210 or 9.5%

Medical Costs ISF

- \$18.4M – increase of \$1,973,720 or 12.1%
 - One-time reduction of ISF - \$2.0M in FY 19
 - One-time reduction of ISF - \$1.0M in FY 20
 - Underlying base growth is 5.9%
- Remainder of plan increasing:
 - FY 21 – 6.25%
 - FY 22 – 6.50%
 - FY 23 – 6.75%
 - FY 24 – 7.00%
 - FY 25 – 7.25%

Long-Term Liabilities

Long-Term Liabilities

- Bonded debt
- IPAs
- Other debt
- Pensions
- LOSAP
- OPEB

Outstanding Bonded Debt

in Millions	New Debt Issued	Principal Paid Down	Outstanding Debt	% Debt Reduction Since FY 11
FY 11	\$22.0	\$24.5	\$331.1	
FY 12	18.3	29.1	320.3	3.3%
FY 13	20.7	27.6	313.4	5.3%
FY 14	26.3	28.9	310.8	6.1%
FY 15	15.0	31.1	294.7	11.0%
FY 16	27.5	29.9	292.3	11.7%
FY 17	20.4	37.2	275.5	16.8%
FY 18	0.0	29.3	246.2	28.8%
FY 19	25.0	27.3	243.9	26.3%
Total	\$175.2	\$264.9		

Projected Outstanding Bonds

in Millions	New Debt to be Issued	Principal to be Paid Down	Projected Outstanding Debt	% Debt Reduction Since FY 11
FY 20	\$34.8	\$27.2	\$251.5	24.1%
FY 21	48.0	25.6	273.9	17.3%
FY 22	44.7	24.4	294.2	11.1%
FY 23	41.7	25.7	310.2	6.3%
FY 24	33.4	26.4	317.2	4.2%
FY 25	31.6	25.9	322.9	2.5%
Total	\$234.2	\$155.2		

Projected Debt Affordability

	General Fund Debt to Assessable Base	Supported Debt to Assessable Base
FY 20	1.40%	0.79%
FY 21	1.46%	0.84%
FY 22	1.50%	0.85%
FY 23	1.54%	0.86%
FY 24	1.52%	0.85%
FY 25	1.50%	0.85%

Projected Debt Affordability

	General Fund Debt Service to General Fund Revenue	Supported Debt Service to General Fund Revenue
FY 20	9.4%	5.8%
FY 21	9.2%	5.4%
FY 22	9.3%	5.3%
FY 23	10.0%	5.5%
FY 24	10.4%	5.6%
FY 25	10.6%	5.4%

IPA Commitments and Plans

- Known IPA interest
 - Program started in FY 09
 - Current Debt Service commitment \$1.3M/year
 - Early IPA's \$0.5M/year
- FY 20-25 Planned purchases
 - \$0.3M additional annual debt service commitment by FY 25
 - \$1.7M total annual debt service in FY 25

Pension Funds

- Carroll County Employee Pension Plan
 - Unfunded liability \$0.4M
 - Funded ratio of 99.5%
- Carroll County Correctional Deputies
 - Unfunded liability \$2.6M
 - Funded ratio of 67.9%
- Certified Law Officers
 - Unfunded Liability \$2.1M
 - Funded ratio of 87.4%

LOSAP

- As of January 2017 actuarial study
 - Unfunded liability \$2.7M
 - Funded ratio of 75.2%
- New Study this summer

OPEB

- Unfunded liability \$114.1M
- County portion of ADC is \$13.2M as of 7/1/18 valuation
- FY 20 Total \$13.1M funding
 - County funding \$12.5M, 95.4% of ADC funded
 - \$12.5M/\$13.2M
 - Retiree contribution \$0.6M

Non-Debt Long-Term Liabilities

OPEB Net Liability	\$114.2M
Pension Unfunded Liability	5.1M
LOSAP Unfunded Liability	2.7M
Total Existing Long-Term Liabilities	\$122.0M

Unassigned Fund Balance

	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18
Annual	\$1.6M	\$5.3M	\$6.7M	\$10.4M	\$10.3M	\$3.5M
Cumulative	\$1.6M	\$0.7M	\$0.4M	\$4.2M	\$11.0M	\$4.0M

Assigned Fund Balance

From:	FY 20	FY 21	FY 22
FY 15 Assigned	\$1.0M	\$0.0	\$0.0
FY 17 Assigned	4.1	0.0	2.2
FY 18 Assigned	3.8	0.0	0.0
Total Assigned	\$8.9M	\$0.0M	\$2.2M

FY 20 CIP

FY 20 Capital Budget

Fund (In Millions)	FY 19 Budget	FY 20 Recomm	Change
Capital	\$95.9	\$66.1	(\$29.8)
Solid Waste	0.0	0.5	0.5
Utilities	4.7	5.4	0.7
Total	\$100.7	\$72.1	(\$28.6)

FY 20 Capital Fund

Fund	FY 19 Budget	FY 20 Recomm	Change
Local	\$79.3M	\$51.2M	(\$28.1M)
State	15.1M	13.9M	(1.2M)
Federal	0.3M	0.3M	0.0M
Other	1.3M	0.7M	(0.6M)
Total	\$95.9M	66.1M	(\$29.8M)

FY 20 Schools

- Schools - \$31.9M
 - Career and Technology Replacement - \$2.5M
 - High School Science Renovations - \$3.1M
 - HVACs
 - Spring Garden Elementary - \$3.2M
 - Winfield Elementary - \$8.7M
 - Roofs
 - Cranberry Station Elementary \$2.0M
 - Paving - \$0.9M
 - Technology - \$1.0M
 - Window Replacements - \$0.3M

FY 20 Conservation

- Conservation and Open Space - \$8.4M
 - Agricultural Land Preservation - \$4.7M
 - Local Program - \$4.2M
 - State Matching Program - \$0.5M
 - Water Quality - \$3.7M
 - Environmental Compliance - \$0.2M
 - NPDES - \$3.2M
 - Stormwater Facility Maintenance - \$0.3M

FY 20 Public Works

- Roads – \$15.4M
 - Highway Safety Improvements - \$30,000
 - Market Street Extended - \$0.5M
 - Pavement Management - \$12.7M
 - Pavement Preservation - \$1.1M
 - Ramp and Sidewalk Upgrades - \$0.1M
 - Small Drainage Structures - \$0.5M
 - Storm Drains - \$0.3M
 - Transportation/State Projects - \$0.2M

FY 20 Public Works

- Bridges – \$0.6M
 - Maintenance - \$0.4M
 - Bridge Maintenance and Structural Repairs
 - Inspections
 - Cleaning and Painting of Existing Structural Steel
 - Babylon Road over Silver Run - \$0.2M

FY 20 Recreation and Culture

- Recreation - \$2.3M
 - Bear Branch Nature Center Roof - \$0.3M
 - Community Self-Help and Town Fund - \$0.1M
 - Double Pipe Creek Boat Ramp - \$0.3M
 - Land Acquisition - \$0.7M
 - Park Restoration - \$0.2M

FY 20 Culture and Recreation

- Recreation - \$2.3M
 - Sports Complex Lighting - \$0.7M
 - Tot Lot replacement - \$0.1M
 - Trail Development - \$50,000
 - Funding
 - Program Open Space
 - Impact fees
 - General Fund dollars

FY 20 General Government

- General Government - \$7.5M
 - Carroll Community College Systemics - \$0.4M
 - Carroll Community College Technology - \$0.35M
 - County Systemics – \$0.8M
 - County Technology - \$1.3M
 - County Building Access System - \$0.3M
 - Election Pollbooks and Printers - \$0.5M
 - Westminster Library Basement - \$1.3M

FY 20 General Government

- General Government - \$7.5M
 - Facilities Asset Management System - \$0.2M
 - Infrastructure Studies - \$30,000
 - Library Technology - \$0.1M
 - Parking Lot Overlays - \$0.2M
 - Public Safety Regional Water Supply - \$0.1M
 - Public Safety Training Center - \$1.0M

FY 20–25 CIP

FY 20-25 Schools

- Career and Technology
- High School Science Classrooms
- Roofs
- HVACs
- Paving
- Relocatable Classroom Removal
- Technology
- Window Replacements

FY 20–25 Conservation

- Ag Pres
- Environmental Compliance
- Stormwater Facility Renovation
- NPDES projects

FY 20-25 Roads

- Highway Safety Improvements
- Market Street Extended
- Pavement Management
- Pavement Preservation
- Ramps and Sidewalk Upgrades
- Small Drainage Structures
- Storm Drain Rehabilitation/Inspection
- State Road Projects

FY 20-25 Bridges

- Babylon Road over Silver Run
- Bridge Inspection and Inventory
- Bridge Maintenance and Structural Steel
- Cleaning and Painting of Existing Bridge Structural Steel
- Gaither Road over South Branch Patapsco River
- Hawks Hill Road over Little Pipe Creek Tributary
- McKinstry's Mill Road over Little Pipe Creek

FY 20–25 Recreation and Culture

- Bear Branch Nature Center Roof and Pavilion Replacements
- Community Self-Help
- Deer Park Lighting Replacements
- Double Pipe Creek Boat Ramp
- Gillis Falls Trail
- Hashawha and Bear Branch Paving
- Krimgold Park Phase II
- Leister Park Phase II

FY 20–25 Recreation and Culture

- Northwest Trail Acquisition
- Old Liberty Road Park Paving
- Park Restoration
- Piney Run Paving and Pavilion Replacement
- Sports Complex Lighting and Roof Replacement
- Tot Lot Replacement
- Town Fund
- Trail Development
- Union Mills Flume, Shaft and Wheel Replacement

FY 20–25 General Government

- Carroll Community College Systemic Renovations
- Carroll Community College Technology
- County Building Access System Replacement
- County Buildings Systemic Renovations
- County Technology
- Courthouse Annex Renovation
- Elections Pollbooks and Printers
- Facilities Asset Management System
- Fleet Lifts

FY 20–25 General Government

- Generator Replacement
- Infrastructure Studies
- Library Technology
- North Carroll High Demolition or Roof Replacement
- Parking Lot Overlays
- Public Safety Emergency Communications Equipment
- Public Safety Regional Water Supply
- Public Safety Training Center
- Sheriff's Office – Eldersburg Precinct
- Westminster Library Exploration Commons

FY 20–25 Utilities

- Billing Software
- County Water Line Rehab/Replacement
- Fairhaven Well House Rehabilitation
- Freedom Sewer Rehabilitation
- Freedom WTP Membrane Replacement
- Freedom Wells and Connections
- Hampstead Sewer Rehabilitation
- North Pump Station Upgrade

FY 20–25 Utilities

- Patapsco Valley Pump Station
- Pleasant Valley WWTP Rehabilitation
- Runnymede WWTP Rehabilitation
- Sewer Grinder Installation/Rehabilitation
- Sewer Line Repair, Replacement, and New Installation
- Sewer Manhole Rehabilitation
- Shiloh Pump Station Expansion

FY 20–25 Utilities

- South Carroll WWTP Rehabilitation
- Standby Generator Replacement
- Sykesville Pump Station Expansion
- Tank Rehabilitation and Replacements
- Sykesville Streetscape Water and Sewer Upgrades
- Sykesville Water and Sewer Upgrades

FY 20–25 Utilities

- Water Main Loops
- Water Main Valve Replacements
- Water Meters
- Water Service Line Replacement
- Water/Sewer Studies
- Winfield Pump Station Rehabilitation

FY 20–25 Enterprise Funds

- Airport
 - Grounds and Maintenance Equipment
- Fiber Network
 - CCPN Equipment Replacement
- Solid Waste
 - Additional Waste Drop-off Area

Not Included in the
Recommended CIP

Not Included – Schools

- East Middle
- Westminster High Modernization
- 4 Kindergarten Additions
 - Cranberry Station
 - Friendship Valley and PRIDE program
 - Sandymount
 - Taneytown
- Barrier Free Modifications
- Electrical System Upgrade for Sykesville Middle
- Security Improvements

Not Included – Roads

- Roads
 - Dickenson Road Extended
 - Ridenour Way Extended
 - Lucabaugh Road Roundabout
 - Material and Equipment Storage Buildings
 - Bark Hill
 - Hodges
 - Winfield

Not Included – Recreation and Culture

- North Carroll Stadium Lighting Replacement

Not Included – General Government

- Courts/State's Attorney
 - Carroll County Parking Study and Garage
 - Courts Supervised Visitation Center
- Sheriff's Office
 - Headquarters
 - New Detention Center
 - North Carroll Area Precinct

Not Included – General Government

- Public Library
 - Eldersburg Library Branch Renovation
 - Additional Future Technology Funding
- Central Air Conditioning for BERC Building
- Elevator for BERC
- BERC Bathroom Renovations
- Facilities Operations Center

General Government

- Bureau of Aging and Disabilities Expansion
- North Carroll Senior Center Renovation
- Taneytown Senior Center Renovation
- Westminster Senior Center Expansion
- Maintenance Center Sewer Line
- Piney Run Dam Spillway Remediation

Enterprise Funds

Firearms Facility EF

- Operating
 - \$159,200 – Decrease of \$62,900 or 25.8%
- Capital
 - No projects

Fiber Network EF

- Operating
 - \$445,000 – an increase of \$23,000 or 5.5%
- Capital
 - No projects

Septage Enterprise Fund

- Operating
 - \$1.1M – an increase of \$88,750 or 9.0%

Airport Enterprise Fund

- Operating
 - \$1.0M - an increase of \$39,140 or 4.0%
 - Reduction in debt service partially offset by salary adjustments
- Capital
 - Grounds and Maintenance Equipment of \$17.5K per year.

Solid Waste Enterprise Fund

- Operating
 - \$8.4M – a decrease of \$1.15M or 12.0%
 - General Fund Transfer decreases \$1.2M
 - Tip Fee remains flat at \$64/ton
 - Transfer rate increases from \$54.74/ton to \$54.83/ton
 - Recycling cost increases \$0.4M or 52.8%
 - Single Stream
 - Cardboard

Utilities Enterprise Funds

- Operating
 - \$9.6M – an increase of \$0.95M or 11.0%
- Capital
 - BOE Wastewater Treatment Facility Rehabs
 - Freedom Wells and Connections
 - Pump Station Rehabs
 - System Maintenance
 - Water and Sewer Studies

Summary of Recommended Budget

Recommended Operating Plan

(In Millions)	FY 20	FY 21	FY 22	FY 23	FY 24	FY 25
Balance	\$0.1	(\$2.7M)	(\$4.2M)	(\$5.4M)	(\$5.5M)	(\$5.9M)

Improve Bottom Line Without Reducing Service

- Additional funding in the plan:
 - YSB
 - \$75K in FY 20
 - \$150K in FY 21
 - \$225K in FY 22
 - Not in Carroll
 - \$0.3M ongoing
 - Eldersburg Precinct
 - \$0.7M/year FY 26

Improve Bottom Line Without Reducing Service

- Additional funding in the Plan:
 - SRO Program
 - 10 additional positions in FY 20
 - \$1.0M ongoing
 - \$0.7M one-time
 - Reserve for Positions
 - \$230K added annually
 - Transportation/State projects
 - \$0.2M FY 20
 - \$0.2M FY 21
 - \$0.2M FY 22

Items that need to be discussed

- NCHS
- Turf Field
- Minimum Wage legislation
- Utilities Rate increase
- East Middle School
- Charles Carroll State Road Improvements

Now What?

In Your Hands

- Recommended Budget Books (2)
- FY 20 Recommended Budget compared to FY 19 Adopted without benefit allocations
- FY 20 Recommended Budget compared to FY 19 Adopted Budget with benefit allocations

Now What?

- Agency hearings
 - March 28
 - April 2
 - April 4

Now What?

- Proposed work sessions
 - April 9
 - April 11
 - April 18
 - April 23
- Release Commissioners' Proposed Budget
April 30

Now What?

- Community Budget presentations
 - May 1 Eldersburg Library
 - May 2 Mt Airy Library
 - May 6 Westminster Library
 - May 7 Taneytown Library
 - May 8 North Carroll Library

Now What?

- Public Hearing on the Budget May 13
- Adopted work session May 21
- Adopted work session May 23
- Budget Adoption May 28