			Fiscal	Prior	Balance to	Total			
	2017	2018	2019	2020	2021	2022	Allocation	Complete	Project Cost
PUBLIC SCHOOLS: New Construction, Additions, Modernizations									
Career and Technology Center	\$100,000	\$0	\$4,000,000	\$55,100,000	\$0	\$0	\$0	\$0	\$59,200,000
High School Science Room Renovations	0	1,740,000	1,820,000	0	0	0	0	0	3,560,000
New Construction, Additions, Modernizations Total	\$100,000	\$1,740,000	\$5,820,000	\$55,100,000	\$0	\$0	\$0	\$0	\$62,760,000
Other Projects									
Francis Scott Key High Roof Replacement	\$3,818,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,818,000
Friendship Valley Elementary Roof Replacement	1,638,100	0	0	0	0	0	0	0	1,638,100
HVAC Improvements and Replacements	0	340,000	5,100,000	6,700,000	6,600,000	665,000	0	0	19,405,000
Paving	500,000	550,000	600,000	650,000	700,000	750,000	0	0	3,750,000
Piney Ridge Elementary Roof Replacement	1,153,200	0	0	0	0	0	0	0	1,153,200
Relocatable Classroom Removal	165,000	0	175,000	0	185,000	0	160,000	0	685,000
Roof Repairs	0	170,000	0	180,000	0	190,000	0	0	540,000
Roof Replacements	0	250,000	3,600,000	4,100,000	2,500,000	2,500,000	0	0	12,950,000
South Carroll High Roof Replacement	3,921,755	0	0	0	0	0	283,000	0	4,204,755
Transfer to Operating Budget for BOE Debt Service	11,588,410	11,064,790	10,711,500	10,539,800	11,907,200	13,497,930	0	0	69,309,630
Westminster High Electrical Equipment Replacement	60,000	100,000	900,000	0	0	0	0	0	1,060,000
Westminster High Roof Replacement	3,778,000	0	0	0	0	0	264,000	0	4,042,000
Other Projects Total	\$26,622,465	\$12,474,790	\$21,086,500	\$22,169,800	\$21,892,200	\$17,602,930	\$707,000	\$0	\$122,555,685
PUBLIC SCHOOLS TOTAL	\$26,722,465	\$14,214,790	\$26,906,500	\$77,269,800	\$21,892,200	\$17,602,930	\$707,000	\$0	\$185,315,685
SOURCES OF FUNDING:									
Local Income Tax	\$12,413,410	\$11,784,790	\$11,486,500	\$11,369,800	\$12,792,200	\$14,437,930	\$160,000	\$0	\$74,444,630
Bonds	6,752,055	1,565,000	9,519,000	31,968,000	4,100,000	1,865,000	547,000	0	56,316,055
State	7,557,000	865,000	5,901,000	33,932,000	5,000,000	1,300,000	0	0	54,555,000
PUBLIC SCHOOLS TOTAL	\$26,722,465	\$14,214,790	\$26,906,500	\$77,269,800	\$21,892,200	\$17,602,930	\$707,000	\$0	\$185,315,685

CONSERVATION AND OPEN SPACE:	2017	2018	2019	2020	2021	2022	Prior Allocation	Balance to Complete	Total Project Cost
Agricultural Land Preservation	\$2,169,800	\$5,163,700	\$4,210,000	\$5,361,300	\$4,448,300	\$5,511,100	\$0	\$0	\$26,864,200
Environmental Compliance	75,000	75,000	75,000	75,000	75,000	75,000	0	0	450,000
Stormwater Facility Renovation	331,500	331,500	331,500	331,500	331,500	331,500	0	0	1,989,000
Watershed Assessment and Improvement (NPDES)	5,189,408	4,445,770	3,405,000	2,260,000	3,010,000	3,010,000	0	0	21,320,178
CONSERVATION AND OPEN SPACE TOTAL	\$7,765,708	\$10,015,970	\$8,021,500	\$8,027,800	\$7,864,800	\$8,927,600	\$0	\$0	\$50,623,378
SOURCES OF FUNDING:									
Transfer from General Fund	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$0	\$0	\$225,000
Property Tax	806,500	2,800,400	2,846,700	2,998,000	3,085,000	3,147,800	0	0	15,684,400
Bond	5,899,090	5,742,670	4,649,300	3,738,700	4,712,300	4,712,300	0	0	29,454,360
Ag Transfer Tax	30,000	30,000	30,000	30,000	30,000	30,000	0	0	180,000
Ag. Preservation (MALPF)	0	1,000,000	0	1,000,000	0	1,000,000	0	0	3,000,000
Municipal	871,000	405,400	458,000	223,600	0	0	0	0	1,958,000
CONSERVATION AND OPEN SPACE TOTAL	\$7,765,708	\$10,015,970	\$8,021,500	\$8,027,800	\$7,864,800	\$8,927,600	\$0	\$0	\$50,623,378

	2017	2018	2019	2020	2021	2022	Prior Allocation	Balance to Complete	Total Project Cost
ROADS:								•	
Highway Safety Improvements	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$0	\$0	\$180,000
Johnsville Road Sidewalk	290,256	0	0	0	0	0	29,200	0	319,456
Market Street Extended	63,000	0	861,900	0	0	0	1,208,005	0	2,132,905
Pavement Management Program	11,180,000	11,685,000	12,210,000	12,660,000	13,120,000	13,770,000	0	0	74,625,000
Pavement Preservation	1,080,000	1,130,000	1,220,000	1,250,000	1,280,000	1,320,000	0	0	7,280,000
Ramp and Sidewalk Upgrades	75,000	75,000	75,000	75,000	75,000	75,000	0	0	450,000
Small Drainage Structures	84,000	87,000	90,000	93,000	95,000	98,000	0	0	547,000
Storm Drain Rehabilitation	200,000	0	180,000	180,000	180,000	300,000	0	0	1,040,000
Transportation/State Projects	100,000	0	0	200,000	200,000	200,000	0	0	700,000
ROADS TOTAL	\$13,102,256	\$13,007,000	\$14,666,900	\$14,488,000	\$14,980,000	\$15,793,000	\$1,237,205	\$0	\$87,274,361
SOURCES OF FUNDING:									
Transfer from General Fund	\$334,691	\$850,000	\$1,120,000	\$1,350,000	\$1,380,000	\$1,290,000	\$22,045	\$0	\$6,346,736
Property Tax	0	0	0	0	0	0	758,005	0	758,005
Bonds	10,240,359	10,871,000	12,260,900	11,852,000	12,314,000	13,217,000	457,155	0	71,212,414
Reallocated Bonds	56,024	0	0	0	0	0	0	0	56,024
Reallocated GF Transfer	929,617	0	0	0	0	0	0	0	929,617
Highway Administration	176,000	176,000	176,000	176,000	176,000	176,000	0	0	1,056,000
Highway User Revenue	1,110,000	1,110,000	1,110,000	1,110,000	1,110,000	1,110,000	0	0	6,660,000
Grants (MDE, CDBG)	255,565	0	0	0	0	0	0	0	255,565
ROADS TOTAL	\$13,102,256	\$13,007,000	\$14,666,900	\$14,488,000	\$14,980,000	\$15,793,000	\$1,237,205	\$0	\$87,274,361

-	2017	2018	2019	2020	2021	2022	Prior Allocation	Balance to Complete	Total Project Cost
BRIDGES:									
Bear Run Road over Bear Branch	\$0	\$0	\$0	\$0	\$240,000	\$0	\$0	\$1,300,000	\$1,540,000
Bridge Inspection and Inventory	38,000	40,000	42,000	44,000	46,000	48,000	0	0	258,000
Bridge Maintenance and Structural Repairs	53,200	55,900	58,700	61,600	64,700	68,000	0	0	362,100
Cleaning and Painting of Existing Bridge Structural Steel	0	84,700	87,700	92,100	96,800	100,200	0	0	461,500
Gaither Road over South Branch Patapsco River	0	230,000	0	1,898,000	0	0	0	0	2,128,000
Hollingsworth Road over Unnamed Tributary	200,000	0	587,000	0	0	0	0	0	787,000
Stone Chapel Road over Little Pipe Creek	0	709,000	0	0	0	0	207,000	0	916,000
BRIDGES TOTAL	\$291,200	\$1,119,600	\$775,400	\$2,095,700	\$447,500	\$216,200	\$207,000	\$1,300,000	\$6,452,600
SOURCES OF FUNDING:									
Transfer from General Fund	\$91,200	\$180,600	\$188,400	\$197,700	\$207,500	\$216,200	\$0	\$0	\$1,081,600
Bonds	200,000	187,800	587,000	443,600	48,000	0	47,000	260,000	1,773,400
Federal Highway/Bridge	0	751,200	0	1,454,400	192,000	0	160,000	1,040,000	3,597,600
BRIDGES TOTAL	\$291,200	\$1,119,600	\$775,400	\$2,095,700	\$447,500	\$216,200	\$207,000	\$1,300,000	\$6,452,600

							Prior	Balance to	Total
CHI THE AND DECREATION	2017	2018	2019	2020	2021	2022	Allocation	Complete	Project Cost
CULTURE AND RECREATION:									
Bark Hill Park Improvements	\$0	\$486,000	\$0	\$0	\$0	\$0	\$0	\$0	\$486,000
Bear Branch Nature Center Roof Replacement	0	0	0	0	278,400	0	0	0	278,400
Bear Branch Tot Lot	116,700	0	0	0	0	0	0	0	116,700
Community Self-Help Projects	74,000	76,000	78,000	80,000	82,000	84,000	0	0	474,000
Deer Park and Sandymount Court Resurfacings	223,150	0	0	0	0	0	0	0	
Double Pipe Creek Boat Ramp	0	0	176,600	0	0	0	0	0	176,600
Gillis Falls Trail I	0	0	0	457,000	0	0	0	0	457,000
Indoor Track Shipley Arena	50,000	0	0	0	0	0	0	0	50,000
Krimgold Tot Lot	80,000	0	0	0	0	0	0	0	80,000
Mayeski Park Entrance Road Overlay	90,000	0	0	0	0	0	0	0	90,000
Northwest County Trail Acquisition	0	0	0	0	200,000	0	0	0	200,000
Parkland Acquisition	200,000	0	0	0	0	0	0	0	200,000
Park Restoration	309,600	163,400	167,200	171,200	175,300	179,500	0	0	1,166,200
Recreation and Parks Unallocated	25,000	0	0	0	0	0	0	0	25,000
Sports Complex Lighting	0	0	0	370,000	320,000	523,500	0	0	1,213,500
Sports Complex Overlay	0	244,000	0	0	0	0	0	0	244,000
Tot Lot Replacement	55,000	57,750	60,650	63,670	66,850	70,200	0	0	374,120
Town Fund	7,950	10,030	12,200	12,800	13,300	13,800	0	0	70,080
Union Mills Buildings Renovations	0	150,000	0	0	0	0	0	0	150,000
Union Mills Main House Renovations	510,000	0	0	0	0	0	0	0	510,000
Westminster Veterans Memorial Park	150,000	0	500,000	0	0	0	3,407,596	0	4,057,596
CULTURE AND RECREATION TOTAL	\$1,891,400	\$1,187,180	\$994,650	\$1,154,670	\$1,135,850	\$871,000	\$3,407,596	\$0	\$10,642,346
SOURCES OF FUNDING:									
Transfer from General Fund	\$579,365	\$279,605	\$263,465	\$307,367	\$305,125	\$284,320	\$100	\$0	\$2,019,347
Bonds	330,000	150,000	\$203,403	\$307,367	\$303,123	\$284,320 0	80,168	90	560,168
Reallocated GF Transfer	95,000	0	0	0	0	0	0	0	,
Instruct For Double	160.670	194 000	150,000	160.000	190.000	120.000	605.000		1.578.670
Impact Fee - Parks Program Open Space	160,670 726,365	184,000 573,575	159,000 572,185	160,000 687,303	180,000 650,725	130,000 456,680	605,000 2,722,328	0	
i iogram Open Space	720,303	313,313	372,103	007,303	030,723	430,000	2,122,328	0	0,389,101
CULTURE AND RECREATION TOTAL	\$1,891,400	\$1,187,180	\$994,650	\$1,154,670	\$1,135,850	\$871,000	\$3,407,596	\$0	\$10,642,346

	-	Fiscal Year						Balance to	Total	
	2017	2018	2019	2020	2021	2022	Allocation	Complete	Project Cost	
GENERAL GOVERNMENT:										
Carroll Community College Systemic Renovations	\$100,000	\$0	\$2,654,000	\$0	\$0	\$0	\$50,000	\$0	\$2,804,000	
County Building Systemic Renovation	700,000	425,000	0	750,000	775,000	800,000	0	0	3,450,000	
County Phone System Replaceme	300,000	0	0	0	0	0	950,000	0	1,250,000	
County Technology	1,000,000	721,000	993,000	765,000	788,000	812,000	0	0	5,079,000	
Courthouse Annex Renovation	32,400	0	0	0	0	0	210,000	0	242,400	
Fleet Lift Replacements	0	0	0	166,000	0	196,000	0	0	362,000	
General Government Unallocated	10,436	0	0	0	0	0	0	0	10,436	
Infrastructure Planning Studies	30,000	30,000	30,000	30,000	30,000	30,000	0	0	180,000	
Law Enforcement Facility Renovation	4,300,000	0	0	0	0	0	1,800,000	0	6,100,000	
Library Technology Replacements	400,000	100,000	100,000	100,000	100,000	100,000	0	0	900,000	
Parking Lot Overlays	79,000	82,000	85,000	89,000	92,000	97,000	0	0	524,000	
Public Safety Training Center Improvements	167,000	1,614,390	2,968,800	855,330	440,610	0	7,025,000	0	13,071,130	
Records Management	25,800	0	0	0	0	0	436,000	0	461,800	
GENERAL GOVERNMENT TOTAL	\$7,144,636	\$2,972,390	\$6,830,800	\$2,755,330	\$2,225,610	\$2,035,000	\$10,471,000	\$0	\$34,434,766	
SOURCES OF FUNDING:										
Transfer from General Fund	\$1,934,800	\$933,000	\$1,208,000	\$984,000	\$1.010.000	\$1.039.000	\$2,133,754	\$0	\$9,242,554	
	\$1,934,800	\$955,000	\$1,208,000	\$984,000 0	\$1,010,000	\$1,039,000	677,246	0	677.246	
Property Tax Bonds		2,039,390	4,295,800	1,771,330	1,215,610	996,000	5,760,000	0	21,277,530	
DOIIGS	5,199,400	2,039,390	4,293,800	1,7/1,550	1,213,010	990,000	3,760,000	U	21,277,330	
Reallocated Bonds	0	0	0	0	0	0	1,800,000	0	1,800,000	
Reallocated GF Transfer	10,436	0	0	0	0	0	100,000	0	110,436	
MD Higher Ed. Comm.	0	0	1,327,000	0	0	0	0	0	1,327,000	
GENERAL GOVERNMENT TOTAL	\$7,144,636	\$2,972,390	\$6,830,800	\$2,755,330	\$2,225,610	\$2,035,000	\$10,471,000	\$0	\$34,434,766	

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2017 to 2022 Capital Fund $\,$

		Fiscal Year					Prior	Balance to	Total	
	2017	2018	2019	2020	2021	2022	Allocation	Complete	Project Cost	
								-		
GRAND TOTAL-USES	\$56,917,665	\$42,516,930	\$58,195,750	\$105,791,300	\$48,545,960	\$45,445,730	\$16,029,801	\$1,300,000	\$374,743,136	
SOURCE OF FUNDING										
-LOCAL-										
Transfer from General Fund	\$2,977,556	\$2,280,705	\$2,817,365	\$2,876,567	\$2,940,125	\$2,867,020	\$2,155,899	\$0	\$18,915,237	
Local Income Tax	12,413,410	11,784,790	11,486,500	11,369,800	12,792,200	14,437,930	160,000	0	74,444,630	
Property Tax	806,500	2,800,400	2,846,700	2,998,000	3,085,000	3,147,800	1,435,251	0	17,119,651	
Bonds	28,620,904	20,555,860	31,312,000	49,773,630	22,389,910	20,790,300	6,891,323	260,000	180,593,927	
Reallocated Bonds	177,642	0	0	0	0	0	1,800,000	0	1,977,642	
Reallocated General Fund Transfer	1,035,053	0	0	0	0	0	100,000	0	1,135,053	
Impact Fee - Parks	160,670	184,000	159,000	160,000	180,000	130,000	605,000	0	1,578,670	
Ag Transfer Tax	30,000	30,000	30,000	30,000	30,000	30,000	0	0	180,000	
LOCAL TOTAL	\$46,221,735	\$37,635,755	\$48,651,565	\$67,207,997	\$41,417,235	\$41,403,050	\$13,147,473	\$260,000	\$295,944,810	
-STATE-										
Highway Administration	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$0	\$0	\$1,056,000	
MD Higher Ed. Comm.	0	0	1,327,000	0	0	0	0	0	1,327,000	
State School Construction	7,557,000	865,000	5,901,000	33,932,000	5,000,000	1,300,000	0	0	54,555,000	
Ag Preservation (MALPF) / Rural Legacy	0	1,000,000	0	1,000,000	0	1,000,000	0	0	3,000,000	
Highway User Revenue	1,110,000	1,110,000	1,110,000	1,110,000	1,110,000	1,110,000	0	0	6,660,000	
Program Open Space	726,365	573,575	572,185	687,303	650,725	456,680	2,722,328	0	6,389,161	
STATE TOTAL	\$9,569,365	\$3,724,575	\$9,086,185	\$36,905,303	\$6,936,725	\$4,042,680	\$2,722,328	\$0	\$72,987,161	
-FEDERAL-										
-FEDERAL-										
W. 1	40	0751 200		454.400	0102.000	40	#1 co ooo	#1 0 10 000	42.507.500	
Highway/Bridge	\$0	\$751,200	\$0	\$1,454,400	\$192,000	\$0	\$160,000	\$1,040,000	\$3,597,600	
	**		**	** ***	****	**	** ***	** ***		
FEDERAL TOTAL	\$0	\$751,200	\$0	\$1,454,400	\$192,000	\$0	\$160,000	\$1,040,000	\$3,597,600	
-OTHER-										
Municipal	\$871,000	\$405,400	\$458,000	\$223,600	\$0	\$0	\$0	\$0	\$1,958,000	
Grants	255,565	0	0	0	0	0	0	0	255,565	
OTHER TOTAL	\$1,126,565	\$405,400	\$458,000	\$223,600	\$0	\$0	\$0	\$0	\$2,213,565	
GRAND TOTAL SOURCES	\$56,917,665	\$42,516,930	\$58,195,750	\$105,791,300	\$48,545,960	\$45,445,730	\$16,029,801	\$1,300,000	\$374,743,136	