

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2016 TO 2021

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2016	2017	2018	2019	2020	2021			
PUBLIC SCHOOLS:									
<u>New Construction, Additions, Modernizations</u>									
High School Science Room Renovations	\$0	\$0	\$3,480,000	\$1,820,000	\$0	\$0	\$0	\$0	\$5,300,000
New Construction, Additions, Modernizations Total	\$0	\$0	\$3,480,000	\$1,820,000	\$0	\$0	\$0	\$0	\$5,300,000
Career and Technology Center Roof Replacement	\$2,468,000	\$0	\$0	\$0	\$0	\$0	\$151,000	\$0	\$2,619,000
Francis Scott Key High Roof Replacement	0	274,050	3,734,850	0	0	0	0	0	4,008,900
HVAC - Improvements and Replacements	0	0	0	2,155,000	2,200,000	2,245,000	0	0	6,600,000
Paving	350,000	360,000	370,000	380,000	390,000	400,000	0	0	2,250,000
Relocatable Classroom Removal	160,000	0	170,000	0	180,000	0	0	0	510,000
Roof Repairs	0	165,000	0	175,000	0	185,000	0	0	525,000
Roof Replacements	0	0	0	790,850	2,700,000	2,800,000	0	0	6,290,850
Sandymount Elementary Roof Replacement	0	0	132,300	1,809,150	0	0	0	0	1,941,450
South Carroll High Roof Replacement	283,000	3,999,450	0	0	0	0	0	0	4,282,450
Transfer to Operating Budget for BOE Debt Service	12,058,090	11,574,720	10,975,150	10,536,860	10,268,200	10,475,850	0	0	65,888,870
Westminster Elementary Roof Replacement	1,755,000	0	0	0	0	0	0	0	1,755,000
Westminster High School Roof Replacement	264,000	3,777,900	0	0	0	0	0	0	4,041,900
Other Projects Total	\$17,338,090	\$20,151,120	\$15,382,300	\$15,846,860	\$15,738,200	\$16,105,850	\$151,000	\$0	\$100,713,420
PUBLIC SCHOOLS TOTAL	\$17,338,090	\$20,151,120	\$18,862,300	\$17,666,860	\$15,738,200	\$16,105,850	\$151,000	\$0	\$106,013,420
SOURCES OF FUNDING:									
Local Income Tax	\$12,568,090	\$12,099,720	\$11,515,150	\$11,091,860	\$10,838,200	\$11,060,850	\$0	\$0	\$69,173,870
Bonds	2,494,000	3,734,970	3,544,308	3,264,752	2,203,000	2,267,000	151,000	0	17,659,030
State	2,276,000	4,316,430	3,802,842	3,310,248	2,697,000	2,778,000	0	0	19,180,520
PUBLIC SCHOOLS TOTAL	\$17,338,090	\$20,151,120	\$18,862,300	\$17,666,860	\$15,738,200	\$16,105,850	\$151,000	\$0	\$106,013,420

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CONSERVATION AND OPEN SPACE:									
Agricultural Land Preservation	\$2,985,520	\$1,994,360	\$4,922,280	\$3,923,440	\$5,039,300	\$4,132,820	\$0	\$0	\$22,997,720
Environmental Compliance	75,000	75,000	75,000	75,000	75,000	75,000	0	0	450,000
Stormwater Facility Renovation	280,000	300,000	330,000	290,000	440,000	310,000	0	0	1,950,000
Watershed Assessment and Improvement (NPDES)	4,916,000	5,848,000	3,838,000	3,470,000	2,770,000	1,750,000	0	0	22,592,000
CONSERVATION AND OPEN SPACE TOTAL	\$8,256,520	\$8,217,360	\$9,165,280	\$7,758,440	\$8,324,300	\$6,267,820	\$0	\$0	\$47,989,720
SOURCES OF FUNDING:									
Transfer from General Fund	\$325,300	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$0	\$0	\$512,800
Property Tax	727,220	631,060	2,558,980	2,560,140	2,681,000	2,774,520	0	0	11,932,920
Bonds	5,763,000	6,647,800	5,133,400	4,672,800	4,357,200	3,430,800	0	0	30,005,000
Ag Transfer Tax	425,000	30,000	30,000	30,000	25,000	25,000	0	0	565,000
Ag. Preservation (MALPF)	500,000	0	1,000,000	0	1,000,000	0	0	0	2,500,000
Municipal	516,000	871,000	405,400	458,000	223,600	0	0	0	2,474,000
CONSERVATION AND OPEN SPACE TOTAL	\$8,256,520	\$8,217,360	\$9,165,280	\$7,758,440	\$8,324,300	\$6,267,820	\$0	\$0	\$47,989,720

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	2016	2017	2018	2019	2020	2021			
ROADS:									
Johnsville Road Sidewalk	\$29,200	\$189,800	\$0	\$0	\$0	\$0	\$0	\$0	\$219,000
Market Street Extension	0	0	0	0	0	63,000	1,208,005	996,450	2,267,455
Pavement Management Program	10,675,000	11,168,000	11,680,000	12,207,000	12,658,000	13,110,000	0	0	71,498,000
Pavement Preservation	1,110,000	1,150,000	1,220,000	1,300,000	1,350,000	1,400,000	0	0	7,530,000
Public Works Unallocated	375,045	0	0	0	0	0	0	0	375,045
Ramp and Sidewalk Upgrades	0	120,000	120,000	144,000	144,000	144,000	0	0	672,000
Small Drainage Structures	81,000	84,000	87,000	90,000	93,000	95,000	0	0	530,000
Storm Drain Inspection	0	0	0	180,000	180,000	180,000	0	0	540,000
ROADS TOTAL	\$12,270,245	\$12,711,800	\$13,107,000	\$13,921,000	\$14,425,000	\$14,992,000	\$1,208,005	\$996,450	\$83,631,500
SOURCES OF FUNDING:									
Transfer from General Fund	\$400,000	\$850,000	\$920,000	\$1,180,000	\$1,230,000	\$1,280,000	\$0	\$0	\$5,860,000
Property Tax	0	0	0	0	0	0	758,005	0	758,005
Bonds	6,312,480	10,410,600	10,911,000	11,465,000	11,919,000	12,436,000	450,000	996,450	64,900,530
Reallocated Bonds	3,400,712	0	0	0	0	0	0	0	3,400,712
Reallocated GF Transfer	400,000	0	0	0	0	0	0	0	400,000
Land Sales	336,919	0	0	0	0	0	0	0	336,919
Reallocated Property Tax	38,126	0	0	0	0	0	0	0	38,126
Highway Administration	176,000	176,000	176,000	176,000	176,000	176,000	0	0	1,056,000
Highway User Revenue	1,206,008	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	0	0	6,706,008
Grants (MDE, CDBG)	0	175,200	0	0	0	0	0	0	175,200
ROADS TOTAL	\$12,270,245	\$12,711,800	\$13,107,000	\$13,921,000	\$14,425,000	\$14,992,000	\$1,208,005	\$996,450	\$83,631,500

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2016 TO 2021

	Fiscal Year					Prior Allocation	Balance to Complete	Total Project Cost	
	2016	2017	2018	2019	2020				2021
BRIDGES:									
Bear Run Road over Bear Branch	\$0	\$0	\$0	\$0	\$0	\$240,000	\$0	\$1,300,000	\$1,540,000
Bridge Inspection and Inventory	33,600	33,600	37,000	37,000	37,500	42,000	0	0	220,700
Bridge Maintenance and Structural Repairs	50,700	53,200	55,900	58,700	61,600	64,700	0	0	344,800
Cape Horn Road over Unnamed Stream	372,000	0	0	0	0	0	129,000	0	501,000
Cleaning and Painting of Existing Bridge Structural Steel	79,000	81,800	84,700	87,700	92,100	96,800	0	0	522,100
Gaither Road over South Branch Patapsco River	0	0	230,000	0	1,898,000	0	0	0	2,128,000
Hollingsworth Road over Unnamed Tributary	0	0	0	0	230,000	649,000	0	0	879,000
Stone Chapel Road over Little Pipe Creek	207,000	0	729,000	0	0	0	0	0	936,000
BRIDGES TOTAL	\$742,300	\$168,600	\$1,136,600	\$183,400	\$2,319,200	\$1,092,500	\$129,000	\$1,300,000	\$7,071,600
SOURCES OF FUNDING:									
Transfer from General Fund	\$163,300	\$168,600	\$177,600	\$183,400	\$191,200	\$203,500	\$0	\$0	\$1,087,600
Bonds	419,000	0	237,600	0	673,600	697,000	129,000	260,000	2,416,200
Federal Highway/Bridge	160,000	0	721,400	0	1,454,400	192,000	0	1,040,000	3,567,800
BRIDGES TOTAL	\$742,300	\$168,600	\$1,136,600	\$183,400	\$2,319,200	\$1,092,500	\$129,000	\$1,300,000	\$7,071,600

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2016 TO 2021

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2016	2017	2018	2019	2020	2021			
CULTURE AND RECREATION:									
Bark Hill Park Improvements	\$0	\$0	\$473,800	\$0	\$0	\$0	\$0	\$0	\$473,800
Bear Branch Tot Lot	0	116,700	0	0	0	0	0	0	116,700
Community Self-Help Projects	72,000	74,000	76,000	78,000	80,000	82,000	0	0	462,000
Deer Park Tennis and Basketball Court Resurfacing	0	82,400	0	0	0	0	0	0	82,400
Double Pipe Creek Boat Ramp	0	0	110,000	0	0	0	0	0	110,000
Gillis Falls Trail I	0	0	0	379,500	0	0	0	0	379,500
Gillis Falls Trail II	0	0	0	0	0	460,000	0	0	460,000
Park Restoration	106,000	109,600	113,400	117,200	121,200	125,300	0	0	692,700
Recreation and Parks Unallocated	6,293	0	0	0	0	0	0	0	6,293
Sandymount Tennis and Basketball Court Replacement	0	134,200	0	0	0	0	0	0	134,200
Sports Complex Lighting	0	0	556,200	394,000	0	0	0	0	950,200
Sports Complex Overlay	0	215,000	0	0	0	0	0	0	215,000
Tot Lot Replacement	53,500	55,000	56,600	58,300	60,000	61,800	0	0	345,200
Town Fund	10,000	10,000	10,000	10,000	10,000	10,000	0	0	60,000
Westminster Veterans Memorial Park	2,500,000	300,000	0	0	0	0	1,407,596	0	4,207,596
Union Mills - Ongoing Restoration	60,000	25,000	25,000	25,000	25,000	25,000	188,900	0	373,900
CULTURE AND RECREATION TOTAL	\$2,807,793	\$1,121,900	\$1,421,000	\$1,062,000	\$296,200	\$764,100	\$1,596,496	\$0	\$9,069,489
SOURCES OF FUNDING:									
Transfer from General Fund	\$253,350	\$279,260	\$230,060	\$236,029	\$242,200	\$248,480	\$189,000	\$0	\$1,678,379
Bonds	0	0	0	0	0	0	80,168	0	80,168
Reallocated GF Transfer	6,293	0	0	0	0	0	0	0	6,293
Impact Fee - Parks	500,000	125,000	271,000	260,000	0	400,000	155,000	0	1,711,000
Program Open Space	2,048,150	717,640	919,940	565,971	54,000	115,620	1,172,328	0	5,593,649
CULTURE AND RECREATION TOTAL	\$2,807,793	\$1,121,900	\$1,421,000	\$1,062,000	\$296,200	\$764,100	\$1,596,496	\$0	\$9,069,489

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	Fiscal Year					Prior Allocation	Balance to Complete	Total Project Cost	
	2016	2017	2018	2019	2020				2021
GENERAL GOVERNMENT:									
Carroll Community College - Systemic Renovations	\$0	\$0	\$2,470,000	\$0	\$0	\$0	\$50,000	\$0	\$2,520,000
County Building Systemic Renovations	700,000	700,000	0	425,000	750,000	775,000	0	0	3,350,000
County Phone System Replacement	100,000	0	0	0	0	0	850,000	0	950,000
County Technology	850,000	700,000	721,000	743,000	765,000	788,000	0	0	4,567,000
Courthouse Annex Renovation	210,000	0	0	0	0	0	0	0	210,000
Energy Performance Phase III	4,536,851	0	0	0	0	0	0	0	4,536,851
Fleet Lift Replacements	0	0	0	0	166,000	0	0	0	166,000
General Government Unallocated	96,672	0	0	0	0	0	0	0	96,672
Information Technology System Replacement	300,000	0	0	0	0	0	2,620,666	0	2,920,666
Infrastructure Planning Studies	30,000	30,000	30,000	30,000	30,000	30,000	0	0	180,000
Parking Lot Overlays	75,000	79,000	82,000	85,000	89,000	92,000	0	0	502,000
Payroll / Human Resources System Replacement	1,000,000	0	0	0	0	0	0	0	1,000,000
Records Management	30,000	0	0	0	0	0	406,000	0	436,000
Transportation Building Addition	0	64,000	630,000	0	0	0	0	0	694,000
GENERAL GOVERNMENT TOTAL	\$7,928,523	\$1,573,000	\$3,933,000	\$1,283,000	\$1,800,000	\$1,685,000	\$3,926,666	\$0	\$22,129,189
SOURCES OF FUNDING:									
Transfer from General Fund	\$955,000	\$809,000	\$833,000	\$858,000	\$884,000	\$910,000	\$3,135,832	\$0	\$8,384,832
Property Tax	0	0	0	0	0	0	740,834	0	740,834
Bonds	910,000	706,400	1,298,000	425,000	916,000	775,000	50,000	0	5,080,400
Non-Cash Note	4,536,851	0	0	0	0	0	0	0	4,536,851
Reallocated GF Transfer	1,526,672	0	0	0	0	0	0	0	1,526,672
MD Higher Ed. Comm.	0	0	1,235,000	0	0	0	0	0	1,235,000
Grants (MDE, CDBG)	0	57,600	567,000	0	0	0	0	0	624,600
GENERAL GOVERNMENT TOTAL	\$7,928,523	\$1,573,000	\$3,933,000	\$1,283,000	\$1,800,000	\$1,685,000	\$3,926,666	\$0	\$22,129,189

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2016 to 2021

Capital Fund

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2016	2017	2018	2019	2020	2021			
GRAND TOTAL-USES	\$49,343,471	\$43,943,780	\$47,625,180	\$41,874,700	\$42,902,900	\$40,907,270	\$7,011,167	\$2,296,450	\$275,904,918
SOURCE OF FUNDING									
-LOCAL-									
Transfer from General Fund	\$2,096,950	\$2,144,360	\$2,198,160	\$2,494,929	\$2,584,900	\$2,679,480	\$3,324,832	\$0	\$17,523,611
Local Income Tax	12,568,090	12,099,720	11,515,150	11,091,860	10,838,200	11,060,850	0	0	69,173,870
Property Tax	727,220	631,060	2,558,980	2,560,140	2,681,000	2,774,520	1,498,839	0	13,431,759
Bonds	15,898,480	21,499,770	21,124,308	19,827,552	20,068,800	19,605,800	860,168	1,256,450	120,141,328
Non-Cash Note	4,536,851	0	0	0	0	0	0	0	4,536,851
Reallocated Bonds	3,400,712	0	0	0	0	0	0	0	3,400,712
Reallocated General Fund Transfer	1,932,965	0	0	0	0	0	0	0	1,932,965
Land Sales	336,919	0	0	0	0	0	0	0	336,919
Reallocated Property Tax	38,126	0	0	0	0	0	0	0	38,126
Impact Fee - Parks	500,000	125,000	271,000	260,000	0	400,000	155,000	0	1,711,000
Ag Transfer Tax	425,000	30,000	30,000	30,000	25,000	25,000	0	0	565,000
LOCAL TOTAL	\$42,461,313	\$36,529,910	\$37,697,598	\$36,264,481	\$36,197,900	\$36,545,650	\$5,838,839	\$1,256,450	\$232,792,141
-STATE-									
Highway Administration	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$0	\$0	\$1,056,000
School Construction	2,276,000	4,316,430	3,802,842	3,310,248	2,697,000	2,778,000	0	0	19,180,520
Ag Preservation (MALPF) / Rural Legacy	500,000	0	1,000,000	0	1,000,000	0	0	0	2,500,000
Highway User Revenue	1,206,008	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	0	0	6,706,008
Program Open Space	2,048,150	717,640	919,940	565,971	54,000	115,620	1,172,328	0	5,593,649
STATE TOTAL	\$6,206,158	\$6,310,070	\$8,233,782	\$5,152,219	\$5,027,000	\$4,169,620	\$1,172,328	\$0	\$36,271,177
-FEDERAL-									
Highway/Bridge	\$160,000	\$0	\$721,400	\$0	\$1,454,400	\$192,000	\$0	\$1,040,000	\$3,567,800
FEDERAL TOTAL	\$160,000	\$0	\$721,400	\$0	\$1,454,400	\$192,000	\$0	\$1,040,000	\$3,567,800
-OTHER-									
Municipal Grants	\$516,000	\$871,000	\$405,400	\$458,000	\$223,600	\$0	\$0	\$0	\$2,474,000
	0	232,800	567,000	0	0	0	0	0	799,800
OTHER TOTAL	\$516,000	\$1,103,800	\$972,400	\$458,000	\$223,600	\$0	\$0	\$0	\$3,273,800
GRAND TOTAL SOURCES	\$49,343,471	\$43,943,780	\$47,625,180	\$41,874,700	\$42,902,900	\$40,907,270	\$7,011,167	\$2,296,450	\$275,904,918