

FY 24 Recommended Budget and FY 24 – 29 Plans

Core Messages

- The revenue outlook for us and the State has brightened considerably.
- We are in a much stronger position but still overcommitted, and...
- There are still questions to be dealt with that aren't addressed in the Operating Plan.

FY 23 Year-End

FY 23 Year-End Projection

| | |
|--|----------------|
| Revenues | \$20.5M |
| Reserve for Contingency | 5.3M |
| Unexpended | 5.3M |
| Reserve for Reimbursable loans (new) | (\$2.5M) |
| Year-End Balance | \$28.6M |
| Planned Carryover to FY 25 | (\$4.5M) |
| Projected FY 23 Unassigned | \$24.1M |
| Unassigned Fund Balance 6/30/22 | \$39.2M |
| Total Projected Unassigned Fund Balance 6/30/22 | \$63.3M |

FY 24 - 29 Revenue

FY 23 - 28 Adopted Budget Revenue

| | FY 24 | FY 25 | FY 26 | FY 27 | FY 28 |
|-------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Annual | \$464.2M | \$479.3M | \$494.5M | \$508.9M | \$523.7M |
| Below the Line | 19.2 | 23.4 | 22.2 | 23.3 | 20.6 |
| Total | \$483.4M | \$502.7M | \$516.7M | \$532.2M | \$544.3M |

Revenue Changes from Adopted Plan

| | FY 24 | FY 25 | FY 26 | FY 27 | FY 28 |
|-----------------------|----------------|----------------|----------------|----------------|----------------|
| Total Property Tax | \$2.8M | \$4.0M | \$5.0M | \$6.3M | \$7.3M |
| Income Tax | 16.5 | 16.6 | 17.0 | 17.3 | 17.7 |
| Investment Income | 3.6 | 3.7 | 3.0 | 3.1 | 3.1 |
| Other | 0.7 | 0.9 | 0.8 | 0.8 | 0.7 |
| Below the line | 18.4 | (0.2) | 1.0 | 3.9 | 5.3 |
| Total Revenues | \$41.9M | \$25.0M | \$26.8M | \$31.4M | \$34.1M |

FY 24 - 29 Recommended Revenue

| | FY 24 | FY 25 | FY 26 | FY 27 | FY 28 | FY 29 |
|----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Annual | \$487.8M | \$504.5M | \$520.3M | \$536.3M | \$552.5M | \$569.5M |
| Below the Line | 37.6 | 23.2 | 23.2 | 27.3 | 25.9 | 27.2 |
| Total | \$525.4M | \$527.7M | \$543.5M | \$563.6M | \$578.4M | \$596.7M |

The FY 24 - 29 Operating Plan

Recommended Op Plan

| FY 23-28 Adopted | FY 24 | FY 25 | FY 26 | FY 27 | FY 28 |
|---------------------|----------|----------|-----------|-----------|-----------|
| Balance | (\$2.7M) | (\$8.0M) | (\$10.8M) | (\$17.2M) | (\$25.8M) |

| FY 24-29 Recomm | FY 24 | FY 25 | FY 26 | FY 27 | FY 28 |
|--------------------------------|---------|---------|---------|---------|----------|
| Change in Total Revenues | \$41.9M | \$25.0M | \$26.8M | \$31.4M | \$34.1M |
| Change in Expenditur es | 37.4 | 13.0 | 9.3 | 11.7 | 11.0 |
| Balance | \$1.8M | \$4.0M | \$6.7M | \$2.5M | (\$2.7M) |
| Balance as a % of budget | 0.4% | 0.8% | 1.2% | 0.5% | (0.5%) |

Still to be Dealt with

- Full understanding of the costs of Fire/EMS
- Implementing Blueprint
- Changes that emerge from the Proposed discussions
- Salary increases
- Law enforcement pension
- Other things you will be asked to fund

Changes From the Adopted FY 23-28 Op Plan

Decreases From the Op Plan

- OPEB
 - Eliminated employer contribution in FY 24 and FY 25 and reduced in FY 26 through 29
- Debt Service
 - Swapped one-time cash for bonds reducing ongoing debt service
- Transfer to Workers Comp ISF
 - Reduced based on experience

Decreases From the Op Plan

| OPEB (in millions) | FY 24 | FY 25 | FY 26 | FY 27 | FY 28 |
|-------------------------------|----------|----------|---------|---------|---------|
| FY 24-29 Recomm | \$0.3 | \$0.3 | \$9.1 | \$9.5 | \$10.0 |
| FY 23-28 Adopted | 11.5 | 11.3 | 11.0 | 11.7 | 13.2 |
| Reduction for Adopted Plan | (\$11.2) | (\$11.0) | (\$1.9) | (\$2.2) | (\$3.2) |

| Debt Service – County (in millions) | FY 24 | FY 25 | FY 26 | FY 27 | FY 28 |
|--|---------|---------|---------|---------|---------|
| FY 24-29 Recomm | \$20.5 | \$22.6 | \$24.6 | \$27.3 | \$26.2 |
| FY 23-28 Adopted | 21.5 | 23.6 | 25.0 | 28.9 | 29.0 |
| Reduction for Adopted Plan | (\$1.0) | (\$1.0) | (\$0.4) | (\$1.6) | (\$2.8) |

Increases From the Op Plan

- Fire EMS Transition
- Facilities
 - Utilities – Electricity and Natural Gas
 - Supplies, Materials, and contracted work
- Fleet
 - Vehicles, equipment, and parts
- IT
 - Body-worn cameras service
 - Subscriptions

Increases From the Op Plan

- Transfer to the Solid Waste Enterprise Fund
 - Fuel surcharge
 - Recycling processing
- Town/County Agreements – inflation
- Pension
 - Salary changes and increased benefits for public safety.

Increases From the Op Plan

- Transfer to Capital
 - Use of one-time in FY 24:
 - Piney Run Dam \$11.2M
 - PFAs Remediation \$5.0M
 - Courtroom 6 Expansion \$2.3M
 - Klees Mill Road Slope Repair \$0.85M
 - CCC Bi-Directional Antennae \$0.5M
 - Historic Courthouse Holding Cell Renovation \$0.1M
 - \$0.3M annually for Self-Contained Breathing Apparatus Replacement for Fire/EMS

Increases From the Op Plan

| In millions | FY 24 | FY 25 | FY 26 | FY 27 | FY 28 |
|--------------|-------|-------|-------|-------|-------|
| BOE DS | (0.4) | (0.2) | 0.8 | 3.7 | 5.1 |
| Detention | 0.2 | 0.3 | 0.3 | 0.3 | 0.3 |
| Net Fire/EMS | 4.2 | 5.0 | 5.3 | 5.6 | 5.7 |
| DPW | 1.3 | 1.8 | 1.5 | 2.0 | 1.8 |
| Town/County | 0.2 | 0.2 | 0.2 | 0.2 | 0.2 |
| Technology | 0.2 | 0.2 | 0.2 | 0.3 | 0.3 |

Increases From Op Plan

| In millions | FY 24 | FY 25 | FY 26 | FY 27 | FY 28 |
|-------------------------|--------|--------|--------|--------|--------|
| Transfer to Capital | 19.1 | 0.4 | 0.3 | 0.3 | 0.6 |
| Transfer to Solid Waste | 1.7 | 0.8 | 0.9 | 1.2 | 1.2 |
| PFAs | 0.2 | 0.2 | 0.2 | 0.2 | 0.0 |
| Pensions | 1.5 | 1.6 | 1.6 | 1.7 | 1.8 |
| Total | \$28.2 | \$10.3 | \$11.3 | \$15.5 | \$17.0 |
| Offset by Rev | 0.4 | 0.2 | (0.8) | (3.7) | (5.1) |
| Net change | \$28.6 | \$10.5 | \$10.5 | \$11.8 | \$11.9 |

Positions Included in the Op Plan

- Fire Transition – 239 positions
 - FY 24-29
 - EMS/EVOD
- Building Construction – 1 Project Manager II position
- Facilities – 6 positions to maintain new buildings
- Contingents to regular

Not Included In The Op Plan

- Additional funding for Fire/EMS plan
- Blueprint funding
- Solid Waste
- Requests you choose to fund
- Federal or State mandates
- Anything else we don't know about yet

Unassigned Fund Balance

An Unusual Opportunity

Unassigned Fund Balance

| | |
|-----------------------------------|--------------|
| • Balance at end of FY 22 | \$39.2M |
| • Projected from FY 23 | <u>24.1M</u> |
| • Total projected at end of FY 23 | \$63.3M |

Assigned Fund Balance in the Recommendation

- FY 24 - \$23.2M
 - Piney Run Dam \$11.2M
 - PFAs Remediation \$5.0M
 - Klees Mill Slope Repair \$0.85M
 - Georgetown Boulevard Design \$0.5M
 - CCC Bi-Directional Antennae \$0.5M
 - One-time Comp/Class re-budgeted \$0.5M
 - CCC Technology match \$0.35M
 - Historic Courthouse Holding Cell renovation \$0.1M
 - 1% of FY 22 Annual Revenues \$4.2M
- FY 25 - \$6.3M
 - Georgetown Blvd construction \$1.8M
 - \$4.5M – 1% of FY 22

Unassigned Reserve Policy

- Recommend 5% of annual revenues or approximately \$24.4M in FY 24
 - To be adjusted annually to equal 5% of Adopted annual revenues
- Flexibility
 - Shortfalls in revenue
 - Unexpected expenditure increases

Other Potential Uses

- One-time capital projects
 - Increase funding to renew existing infrastructure
 - New infrastructure projects
 - Northern Landfill Development
 - New roads and/or road connections
 - Space needs
 - Technology
 - Reduce planned debt
 - Recommendation includes a reduction of \$33.0M of planned bond sales

Carroll County Public Schools

FY 24

Public Schools

- County revenue – \$219.7M, an increase of \$4.7M or 2.2%
 - \$6.7M increase in base or 3.13%
 - (\$2.0) One-time funding in FY 23
- State revenue – \$173.4M, an increase of \$25.2M

Public Schools

- Proposed Non-Restricted Budget - \$393.2M, an increase of \$15.6M or 4.2% from FY 23
 - BOE's Proposed Budget includes the additional request of \$6.7M from the County
 - Since the Proposed Budget, the BOE received an additional \$1.6M in unrestricted State funding

Public Schools

- Expenditure Drivers
 - Reserve for negotiations and Blueprint initiatives
 - Inflationary-type increases
 - Transfer of expenditures from the Restricted Budget to Non-Restricted (7 FTEs)
 - Increases to substitute teacher rates
 - Positions
 - Pre-Kindergarten – conversions to full-day (8.0 FTE)
 - CCCTC Custodians (2.0 FTE)
 - Construction Project Manager (1.0 FTE)
 - Positions funded with Fund Balance (unknown FTEs)
 - Sources of Strength Program in Middle/High Schools

School Debt Service

- \$12.7M – increase of \$2.1M or 20.2%
 - Paid with the dedicated income tax
 - Career and Technology
 - East Middle School replacement

Carroll Community College and Carroll County Public Library

FY 24

Community College

- \$11.8M – increase of \$0.3M or 3.0%
 - Requesting an additional \$245,000 for a total increase of 5.1%
- \$13.9M State – increase of \$1.5M or 12.4%
- \$9.7M Tuition – decrease of \$0.1M
- Total Budget - \$38.8M – increase of \$2.1M or 5.6%
 - assumes the additional requested funding from the County

Community College

- Revenue increase – \$1.9M
 - Includes the requested \$245,000
- Expenditures
 - 5% salary increase \$1.2M
 - One position \$0.1M
 - Adjunct faculty \$0.1M
 - Campus police \$0.1M
 - Other \$0.4M

Community College

- Adult Basic Education - \$284,040 – flat
 - State funding request \$304,570
 - Total Program \$588,610
- Entrepreneurship Program - \$120,200 – increase of \$3,500 or 3%

Library

- \$10.7M – increase of \$312,250 or 3.0%
- \$1.2M State – increase of \$35,294 or 2.9%
- Total Budget – \$12.4M
- Requesting an additional \$1.2M:
 - Additional \$1.0M for a total COLA increase of 10.5%
 - Additional \$240,000 for 3 FTEs for Exploration Commons

Public Safety

FY 24

Sheriff's Office

- \$26.5M – increase of \$1.3M or 4.4%
 - Sheriff Salary plan
 - 4% growth

Sheriff's Office

- \$26.5M Total
 - \$13.7M – Law Enforcement
 - \$9.1M – Corrections
 - \$3.6M – Administrative Services
 - \$72,080 – Training Academy (non-personnel)
 - \$20,570 – Advocacy and Investigation Center

Courts and State's Attorney

- Courts
 - \$3.1M, increase of \$0.2M or 7.6%
- State's Attorney
 - \$4.1M, increase of \$0.2M or 4.9%

VESA/EMS

- EMS
 - \$2.7M – decrease of \$2.7M or 50.2%
 - County staffing of 6 companies
 - Companies for future transition
 - Hampstead
 - Pleasant Valley
 - Lineboro
 - Union Bridge
 - New Windsor
 - Gamber
 - Winfield

VESA/EMS

- VESA
 - \$5.0M – decrease of \$1.8M or 26.7%
 - Transfer \$2.0M expenses to County Fire/EMS:
 - Gasoline and Medical Supplies \$1.1M
 - Physicals \$0.4M
 - EVOD \$0.5M
 - Base increases \$0.2M or 4.3%
 - 3% base growth, as planned
 - Additional \$64K ongoing for cost increases

Fire Services Administration

- Fire Services Administration
 - \$7.2M – increase of \$3.3M
 - Currently includes 22 positions
 - 4 shift commanders
 - 12 Station Lieutenants
 - 6 support
 - Included in the Recommended:
 - Utilities
 - Gasoline
 - Medical Supplies
 - Contractual Services
 - Special Teams Budgets
 - Fire Coat and Pants
 - Background checks for volunteers and paid staff

Net New Funding

- Net New Funding
 - \$13.3M – increase of \$6.8M
 - Onboarding and funding for 133 positions
 - Included in the Recommended:
 - Salary and Fringes
 - Onboarding expenses
 - Operating expenses
 - Ambulance replacements

Public Safety Other

- LOSAP
 - \$0.7M – flat from FY 23
- Animal Control
 - \$1.0M – decrease of \$0.1M or 9.3%
 - One-time costs in FY 23
 - 3.0% base increase

Commissioner Agencies

FY 24

Public Works

- Public Works \$41.1M – increase of \$3.5M or - 9.2%
 - Price increases:
 - Natural gas and electricity
 - Supplies and materials
 - Contracted services
 - Parts
 - Vehicles and equipment
 - Salt
 - New Building Construction Project Manager II position

Public Works

- Facilities Projects
 - Asbestos removal
 - CCC sidewalk replacement
 - Penn Mar Building HVAC to Metasys controls
 - AC replacement in IT closets
 - Courthouse Annex wall repair
 - North Carroll Library fire alarm upgrades
 - Carpet and painting

Public Works

- Fleet Equipment Replacements – \$5.5M
 - 15 marked Sheriff vehicles
 - 15 unmarked Sheriff vehicles
 - 2 Detention Center vehicles
 - 6 Heavy trucks
 - 8 Passenger Auto
 - 9 Small Trucks
 - 1 Gradall
 - 3 Small Equipment
 - 1 Heavy Equipment

Citizen Services

- Citizen Services Admin/Aging \$1.8M – increase of \$89,830 or 5.2%
- Recovery Support Services \$0.1M – decrease of \$369,110 or 83.9%
 - Health Department grant for FY 24
 - 6 crisis beds funded

Recreation and Parks

- \$3.3M – increase of \$391,220 or 13.5%
 - Tree felling
 - Playground surface maintenance
 - Pantherplex (former North Carroll High School) tax credit
 - Contractual staff increases
 - Minimum wage impacts

Culture

- Historical Society - \$60,000 – reduction of \$20,000 or 25%
 - \$20,000 one-time funding in FY 23
 - Requesting an additional \$20,000 each year for three years, or a total of \$60,000.
- Union Mills - \$20,000, flat from FY 23
 - Requesting an additional \$5,000 ongoing

Other Commissioner Budgets

- Public Safety \$6.8M – increase of \$263,070 or 4.0%
- Technology Services - \$7.0M – increase of \$1.0M or 16.3%
 - Cell phones transferred from public safety
 - Body Worn Camera Service
 - Laserfiche storage to the cloud
 - Increased cost of subscriptions
 - One-time for secondary ISP

Other Commissioner Budgets

- Human Resources \$18.2M – decrease of \$195,110 or 1.5%
 - Administration \$1.7M – increase of \$44,860 or 2.7%
 - Personnel Services \$0.1M – increase of \$6,380 or 5.6%

Other Commissioner Budgets

- Health and Fringe Benefits \$16.7M – decrease of \$12.0M or 41.9%
 - OPEB decreases \$11.1M
 - Medical claims growing 10%, or \$2.0M
 - ISF reduction of \$1.0M
 - Prescription rebates increase \$0.7M

Other Commissioner Budgets

- Comptroller \$3.7M – increase of \$236,850 or 6.8%
- Management and Budget \$3.7M – decrease of \$30,430 or 0.8%
- County Attorney – \$0.7M – increase of \$28,340 or 4.2%
- Comprehensive Planning \$1.1M – decrease of \$90,360 or 7.3%

Other Commissioner Budgets

- Land and Resource Management – \$2.8M – increase of \$41,040 or 1.5%
 - (\$300K) of one-time funding in FY 23 for Water Resource Element
 - \$250K increase for PFA’s monitoring and consulting work
- Economic Development \$2.9M – decrease of \$9,920 or 0.3%
 - Wine festival going from a 2-day event to 1-day event

Other Commissioner Budgets

- Watershed Restoration and Protection Fund
\$3.7M – a decrease of \$28,920
 - Funding:
 - \$3.6M Real Property Tax
 - \$0.1M Town funding for 2 NPDES positions
 - Expenditures:
 - Debt Service decreases \$0.4M
 - Salary, Fringes, and operating increase \$0.4M

Citizen Services

Non-Profit Service Providers

Non-Profit Service Providers

- \$4.2M – In total, increase of \$13,650 or 0.3%
 - One-time funding in FY 23 coming out

Non-Profit Growth Rates

- Access Carroll – 0%
- The Arc of Carroll County – 2%
- Penn-Mar – 2%
- Human Services Program – 2%
- Sheppard Pratt – 2%

Non-Profit Growth Rates

- Youth Services Bureau – 2%
- Target – 2%
- Springboard Community Services – 3%
- Flying Colors of Success – 5%
- Rape Crisis – 5%

Citizen Services - State

- Health Department \$3.9M – increase of \$114,630 or 3.0%
- Social Services \$20,000 – flat from FY 23

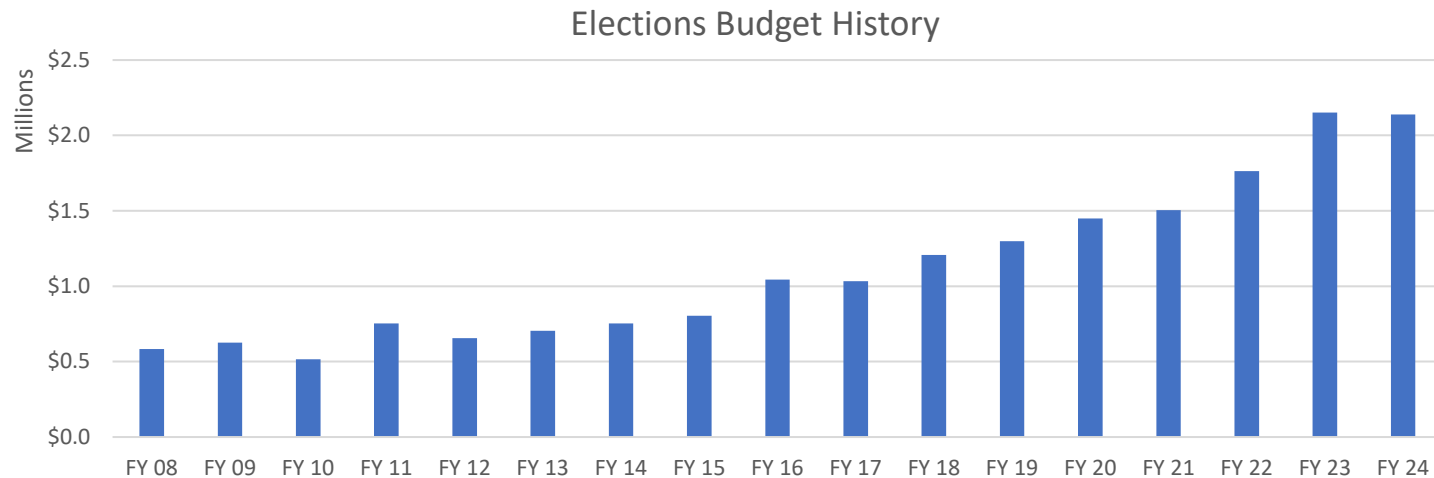
Other Budgets

Conservation and Natural Resources

- Soil Conservation \$0.4M – increase of \$23,350 or 6.4%
- Weed Control \$78,450 – increase of \$2,370 or 3.1%
- Extension Office \$0.5M – increase of \$16,560 or 3.7%
 - 2% COLA
- Gypsy Moth \$30,000 – flat

General Government Other

- Election Board \$2.1M – decrease of \$13,610 or 0.63%
 - Two elections budgeted in FY 23
 - Election judge pay



General Government Other

- County Commissioners \$1.2M – increase of \$117,410 or 10.4%
 - New Strategic Project Manager
- Not in Carroll \$0.3M – increase of \$9,270 or 3%
- Audio Video Production \$0.2M – increase of \$31,800 or 16.3%
- Board of License Commissioners \$99,040 – increase of \$6,110 or 6.6%

General Government Other

- Administrative Hearings \$96,490 – increase of \$3,650 or 3.9%
- Cable Regulatory Commission \$0.2M – increase of \$9,070 or 5.0%
- Community Media Center \$0.7M – increase of \$60,000 or 9.1%
 - \$40,000 true-up
 - \$20,000 increase in base

Transfers

- Transfer to Capital \$46.6M – increase of \$15.8M or 51.0%
- Transfer to Transit Grant \$0.4M – increase of \$18,190 or 5.2%
 - Covered by CARES funding
- Transfer to all other grants \$1.0 – increase of \$138,010 or 14.1%
- Transfer to Airport EF \$16,000 – flat from FY 23
- Transfer to Fiber EF \$0.3M – increase of \$66,560 or 36.2%
- Transfer to Solid Waste EF \$4.7M – decrease of \$2.6M
- Transfer to Utilities EF \$0.5M – decrease of \$0.8M

Transfers and Reserves

- Intergovernmental Transfer – Town/County - \$3.8M – increase of \$0.3M or 7.9%
- Reserve for Contingencies \$5.3M – decrease of \$1.8M or 25.9%

Debt Service

- County \$17.6M – decrease of \$0.4M or 2.0%
- Stormwater Debt Service \$1.7M – decrease of \$0.4M or 18.4%
- IPA debt service \$3.0M – increase of \$0.3M or 10.5%

Pensions and OPEB

- Pensions
 - \$7.4M – increase of \$2.5M or 50.0%
 - \$3.8M for County Employee Pension Plan, a \$1.0M increase or 26.3%
 - ADC \$3.8M
 - \$3.6M for Public Safety Pension Plan, a \$1.5M increase or 69.3% (does not include new Fire/EMS positions)
 - ADC \$3.0M
- OPEB
 - \$0.3M – decrease of \$12.0M or 97.5%

Long-Term Liabilities

Long-Term Liabilities

- Bonded debt
- IPAs
- Other debt
- Pensions
- LOSAP
- OPEB

Long-Term Liabilities

- Bonded Debt
 - Well below our debt capacity guidelines but no room for additional debt service
- Pensions
 - Unfunded Liability \$22.8M, up from \$0.9M
 - County Pension from (\$2.3M) to \$11.6M
 - Public Safety from \$3.2M to \$11.2M

Long-Term Liabilities

- OPEB
 - Unfunded Liability (\$36.8M), down from \$46.3M (was \$114.1M 6/30/18)
 - ADC is \$0
- LOSAP
 - Unfunded Liability \$1.9M as of 1/1/21, down from \$2.9M 1/1/19
 - ARC \$0.7M
 - Funded in excess of ARC by \$925K in FY 21

Non-Debt Long-Term Liabilities

| | FY 23 | FY 24 |
|--------------------------------------|---------|-----------|
| OPEB Net Liability | \$46.3M | (\$36.8M) |
| Pension Unfunded Liability | 0.9M | 22.8M |
| LOSAP Unfunded Liability | 1.9M | 1.9M |
| Total Existing Long-Term Liabilities | \$49.1M | (\$12.1M) |

FY 24 CIP

FY 24 Capital Budget

| Fund (In Millions) | FY 23 Budget | FY 24 Recomm | Change |
|-----------------------|-----------------|-----------------|--------|
| Capital | \$113.1 | \$135.2 | \$22.1 |
| Airport | 0.3 | 0.0 | (0.3) |
| Fiber | 0.0 | 0.0 | 0.0 |
| Solid Waste | 4.5 | 1.0 | (3.5) |
| Utilities | 15.8 | 6.0 | (9.8) |
| Total | \$133.7 | \$142.3 | \$8.6 |

FY 24 Capital Fund

| Fund | FY 23 Budget | FY 24 Recomm | Change |
|---------|-----------------|-----------------|---------|
| Local | \$78.1M | \$114.8M | \$36.7M |
| State | 31.7M | 18.4M | (13.3M) |
| Federal | 2.7M | 1.4M | (1.3M) |
| Other | 0.5M | 0.5M | 0.0M |
| Total | \$113.1M | \$135.2M | \$22.1M |

FY 24 Schools

- Schools - \$50.1M
 - Career and Technology Replacement - \$9.7M
 - East Middle Replacement - \$3.0M
 - HVAC Replacements - \$19.8M
 - K and Pre-K Additions Design and Study - \$1.3M
 - Paving - \$0.9M
 - Technology - \$1.0M
 - Relocatable Classrooms - \$0.2M
 - Roof Replacement – \$1.5M

FY 24 Conservation

- Conservation and Open Space - \$16.2M
 - Agricultural Land Preservation - \$5.2M
 - Local Program - \$4.2M
 - State Program - \$1.0M
 - Water Quality - \$5.8M
 - NPDES - \$5.5M
 - Stormwater Facility Maintenance - \$0.3M
 - PFAs Remediation - \$5.0M
 - Environmental Compliance - \$0.15M

FY 24 Public Works

- Roads – \$20.5M
 - Pavement Management - \$16.5M
 - Pavement Preservation - \$1.2M
 - Georgetown Boulevard Extension - \$0.6M
 - Klees Mill Road Slope Repair - \$0.85M
 - Monroe Avenue Extension - \$0.4M
 - Slacks Road study - \$0.1M
 - Storm Drain Inspection and Rehabilitation - \$0.5M

FY 24 Public Works

- Bridges – \$2.3M
 - Maintenance Projects - \$0.4M
 - Brown Road over Roaring Run - \$0.5M
 - Stem Road over Wolf Pit Branch - \$0.3M
 - Upper Beckleysville Road over Murphy Run - \$1.1M

FY 24 Recreation and Culture

- Recreation - \$1.4M
 - Cape Horn Park Field Lighting Phase II - \$0.3M
 - Piney Run Paving - \$0.3M
 - Tot Lot Replacement - \$0.1M
 - Park Restoration - \$0.2M
 - Land Acquisition - \$0.3M
 - Community Self-Help and Town Fund - \$0.1M
 - Funding
 - Program Open Space
 - Impact fees
 - General Fund dollars

FY 24 General Government

- General Government - \$44.7M
 - Carroll Community College Distributed Antenna System - \$0.5M
 - Carroll Community College Technology – \$0.35M
 - County Building Systemic Renovations – \$1.0M
 - County Technology – \$2.4M
 - Courtroom #6 Expansion - \$2.3M
 - Fire and EMS – Self-Contained Breathing Apparatus - \$0.3M
 - Fleet Lift Replacement - \$0.3M

FY 24 General Government

- General Government (cont.) –
 - Generator Replacement - \$0.2M
 - Historic Courthouse Holding Area Renovation – \$0.1M
 - Library Technology – \$0.1M
 - Parking Lot Overlays - \$0.4M
 - Piney Run Dam Rehabilitation - \$11.2M
 - Public Safety Emergency Communication Radios - \$0.9M
 - Public Safety Radio Circuit and Microwave Network Replacement - \$2.8M
 - Sheriff’s Headquarters - \$21.9M

FY 24 – 29 CIP

FY 24 - 29 CIP

- Bridges
 - Gaither Road over South Branch Patapsco
 - Hawks Hill Road over Little Pipe Creek Tributary
 - Hughes Shop Road over Bear Branch Road
 - McKinstry's Mill Road over Little Pipe Creek
 - McKinstry's Mil Road over Sams Creek
 - McKinstry's Mill Road over Tributary to Little Pipe Creek
 - Old Kay's Mill Road over Beaver Run
 - Patapsco Road over E. Branch Patapsco
 - Stone Chapel road over Little Pipe Creek

FY 24 – 29 CIP

- Recreation and Culture
 - Hashawha Waterless Restroom
 - Northwest Regional Park
 - Northwest Trail
 - Outdoor Basketball Court Additions
 - Pavilion Replacements
 - Sports Complex Dugout Improvements
 - Union Mills Recreation Area
- General Government
 - Public Safety Regional Water Supply

FY 24 – 29 Enterprise Funds

- Fiber Network
 - CCPN Equipment Replacement
- Utilities
 - Patapsco Valley Pump Station Rehab
 - Water Meter System Upgrade

Not Included in the
Recommended CIP

Not In

- Schools
 - William Winchester Elementary Modernization
 - Other modernizations
 - Barrier Free Modifications
 - Security Improvements

Not In

- Roads
 - Arrington/Raincliffe Road Connection and Realignment
 - Johnsville Road and Caren Drive Sidewalk
 - Salt Barn Facilities – New and Replacement
 - Slacks Road Improvements
 - Storage Shed Replacements
- Bridges
 - Babylon Road over Silver Run
 - Woodbine Road over South Branch Patapsco

Not In

- Recreation and Culture
 - Cape Horn Waterless Restrooms
 - Freedom Park Field Light Replacements
 - Sandymount Waterless Restrooms
 - Union Mills Homestead Workshop
 - Union Mills Bollman Bridge

Not In

- General Government
 - Carroll County Workforce Development:
 - Accessible Restroom
 - Elevator
 - Carroll Community College Technology Center and Athletic Complex
 - Carroll County Parking Study and Garage
 - Comptroller Department Office Renovation
 - Elections – Increased space
 - Facilities Operations Center

Not In

- General Government
 - Farm Museum Animal Barn and Feed Storage
 - Kabik Court Water Supply
 - Maintenance Center Sewer Line
 - Transit Building Addition

Not In

- General Government
 - Senior Centers:
 - Taneytown Senior Center Renovation
 - Westminster Senior Center Porch Enclosure
 - Health Department:
 - Office Expansion
 - Parking and Curb Access
 - Restroom Renovations
 - RV Carport

Not In

- General Government
 - Courts:
 - Courthouse Annex Renovation
 - Visitation Center Replacement
 - Public Library:
 - Eldersburg Library Branch Renovation
 - North Carroll Library Renovation
 - Westminster Library Renovation

Not In

- General Government
 - Sheriff's Office:
 - Detention Center Recreation Yard Enclosure
 - Detention Center Sally Port Roof
 - New Detention Center
 - Patrol Area Renovation
 - Patrol Area Security Enhancements

Special Revenue Funds

To Address in Proposed Budget

- New Funding
 - Special Revenue Funds
 - Opioid Restitution Fund
 - Ambulance Billing
 - Blueprint/Workforce Development funding

Enterprise Funds

Airport Enterprise Fund

- Operating
 - \$1.3M – an increase of \$0.1M or 4.9%
 - Operating increasing \$60,650 or 5.1%, offset by increased revenues
 - Property tax liability with take-over of T-Hangars
 - Increase in utilities
- Capital
 - Grounds and Maintenance Equipment of \$36K per year

Fiber Network EF

- Operating
 - \$0.4M – a decrease of \$13,310, or 3.4%
 - Dark Fiber lease revenue decreases \$85,270, or 38.5%
 - General Fund Transfer increases \$66,547 or 36.2%

Firearms Facility EF

- Operating
 - \$240,870 – increase of \$23,920 or 11.0%
 - Salary increases

Septage Enterprise Fund

- Operating –
 - \$0.9M a decrease of \$195,000, or 17.1%
 - Gallons processed is decreasing 3.0M gallons, or \$195,000
 - Operating costs decrease \$60,000
 - Revenue in excess decreases \$135,000

Solid Waste Enterprise Fund

- Operating
 - \$13.4M – an increase of \$1.6M or 13.5%
 - Transfer Station increases \$0.8M
 - Tons transferred increases by 10K, or \$0.6M in increased expense offset by revenue
 - Contractual fuel surcharge of \$2.04/ton, or \$0.2M
 - Recycling increases \$0.3M or 12.2% due to a deteriorating market price for recycled material
 - Net Processing fee increases from \$65/ton to \$91/ton, or \$0.4M
 - Tonnage decreases 1,500 tons, or (\$0.1M)
 - Solid Waste Accounting increases \$0.3M for landfill closure/post-closure

Solid Waste Enterprise Fund

- Capital - \$1.0M, a decrease of \$3.5M
 - One-time transfers from General Fund in FY 23:
 - \$4.0M for landfill infrastructure
 - \$0.5M for transfer station floor replacement
 - \$1.0M for Landfill gas flare upgrades in FY 24

Utilities Enterprise Funds

- Operating
 - \$10.5M – an increase of \$0.5M or 4.9%
- Capital
 - \$6.0M – a decrease of \$9.8M

Summary of Recommended Budget

Recommended Operating Plan

| (In Millions) | FY 24 | FY 25 | FY 26 | FY 27 | FY 28 | FY 29 |
|---------------|-------|-------|-------|-------|---------|---------|
| Balance | \$1.8 | \$4.0 | \$6.4 | \$2.5 | (\$2.7) | (\$6.7) |

Now What?

Materials Provided to BCC

- Recommended Budget Summary
- Recommended CIP Budget Book
- FY 24 Recommended Budget compared to FY 23 Adjusted without benefit allocations
- FY 24 – 29 Recommended Budget with benefit allocations

Now What?

- Agency sessions
 - March 23
 - March 28
 - March 30
- Proposed work sessions
 - April 4
 - April 6
 - April 11
 - April 13 (back up?)
 - April 18 (if needed)
- Release Commissioners' Proposed Budget April 25

Now What?

- Community Budget presentations
 - dates and locations:
 - 4/26 – Eldersburg Library 7:00 pm
 - 4/27 – Mt. Airy Library 7:00 pm
 - 5/1 – Westminster Library 7:00 pm
 - 5/2 – Taneytown Library 7:00 pm
 - 5/3 – North Carroll Library 7:00 pm

Now What?

- Public Hearing on the Budget May 9 at the Carroll Community College Scott Center at 7:00 pm
- Adopted work session May 16
- Adopted work session May 18
- Budget Adoption May 23